# COUNTY OF MOORE NORTH CAROLINA

## Adopted Annual Budget Fiscal Year 2010-2011



## Tim Lea Chair, Board of Commissioners

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Ken Larking
Assistant County Manager



T. Cary McSwain County Manager

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Internal Auditor

## County of Moore Memorandum

To:

**Board of Commissioners** 

From:

T. Cary McSwain, County Manager

Subject:

2011 Budget

Date:

June 15, 2010

I am pleased to present you with a copy of the FY 11 Adopted Budget. This document was prepared in the Finance Department and reflects the County's overall budget plan and policies as approved by the Board for the new fiscal year.

The FY 11 proposed Budget was formally presented to the Board for consideration on May 3, 2010. In accordance with the North Carolina Budget and Fiscal Control Act, notice was published on May 5, 2010 for the public hearing of the FY 11 Proposed Budget. The Board of Commissioners held the Public Hearing on May 17, 2010. The budget was adopted on June 7, 2010 at a regularly scheduled Board meeting. The FY 11 budget is balanced with a real estate tax rate of .465 cents per \$100 of assessed value, which does not represent a change from the FY 10 tax rate.

The net proposed budget presented to the Board on May 3, 2010 was \$126,911,843. The following changes were made by the Board prior to adoption. These changes affect revenue:

- Funding for cell 5 at the landfill from designated fund balance
- Reduce motor vehicle tax to meet revised estimates
- Delete the leaf and limb charge at the landfill
- Reinstate to 2%, the discount for early tax payment

#### These changes affected expenditures:

- Equalize the Day Reporting Center grant to expenditures
- Equalize the Youth Services grant to expenditures
- Equalize the WIC grant to expenditures
- Reduce the BRAC budget
- Include funding for the UNC School of Government
- Delete the Solid Waste employees from the Reduction in Force (RIF) and add back to the budget
- Delete four (4) employees from the RIF and add them back to the budget
- Add back resource funding for Bailiffs
- Add funding for the newly adopted Service Awards program
- Eliminate the proposed Budget and Management Department
- Adjust the Moore County Schools budget to correct error
- Delete Undistributed Employee Benefit Account
- (Note: The overall revenue and expenditure budget increased by \$2,000,000 after the proposed budget was presented to the Board, to better indicate the origin of an inter-fund transfer. This increase does not does not change the net budget.)

The net effect of the above changes was to increase the budget by \$75,206 (excluding the \$2 million mentioned in the note above, which does not affect the net budget).

Thank you for your patience, guidance and oversight during this budget process.

T. Cary McSwain

Moore County Manager

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#### **BUDGET MESSAGE**

Fiscal Year 2010-2011

May 3, 2010

The Honorable Tim Lea, Chairman

Honorable Members of the Moore County Board of Commissioners

Each year the Board of Commissioners and County staff meet at a Business Planning Retreat to set the stage for a new, fiscal year plan to provide mandated and needed services for the citizens of Moore County. This plan must always consider the responsibly projected resources of the County. To stay within reasonable resources of the County is to establish a goal of no tax increase. To have no tax increase or to have a tax reduction from zero to two cents is the current goal of the Board of Commissioners.

Consistent with the requirements of GS 159-11, presented herewith is the Fiscal Year 2010-2011 Annual Operating and Capital Budget. As you well understand, this proposed budget was prepared under the most difficult circumstances as the country is in the midst of the worst economic downturn since the Great Depression. This is the second year to present a significant challenge in meeting the mandated responsibilities of the County.

The recession has blanketed everyone with huge financial shortfalls. The focus of this budget is to responsibly deliver mandated and needed County services. The outcome of this budget plan is to keep moving forward mindful of the Commissioners goals for the new fiscal year. The underlying principle in preparing the recommended budget is to balance the constraints of the recession with the need, not only to provide quality services, but also to maintain core services at the lowest cost to the taxpayer.

A variety of economists proclaim the country is technically out of recession and into recovery. However, the most recent unemployment statistics show Moore County as having improved from an 11.1% unemployment rate to 9.9%. Every county in the state has shown drops in unemployment. However, job creations are lagging behind jobs needed. Consumer confidence in the economy is lagging as evidenced by sales tax revenue drops. Economic recovery will most probably bounce on the bottom for an undetermined period and then begin to improve.

Local government revenues typically will continue to lag behind the general upswing in the economy.

The County is forecasting revenues based on the best economic data available, while keeping in mind that some of the data used will be three to six months old when the budget is adopted in June. The Rockefeller Institute of Government recently said, "We expect continued weakness well into 2010, if not further." This means no immediate relief and a necessity to continue very conservative revenue projections. The Rockefeller Institute represents many commonly held opinions.

It has been imperative to reduce several key projected revenues and to reduce expenditures to the level of those conservatively projected revenues. Although the goal of the Board of Commissioners was to reduce the budget by 3% and also to look at a 5% reduction, the proposed County Budget for FY 2011 is 15.43% less than the current budget. The proposed General Fund Budget, which is the major operating fund, is 4.98% less than the current budget. Other funds are similarly affected, including Public Utilities, which is 15.85% less than the current budget.

The resources requested by departments in initial budget requests exceeded revenue estimates. Mandated expense increases in retirement costs hit when the State increased the interest rate all local governments pay. Federally mandated capital costs to change local government communications systems to narrowband by January 2013 add a huge expense. As always, debt service must be paid first. This will be addressed later in this message.

The Financial Services reorganization in FY 2010 will give the County significantly increased accountability and year long management follow-up of budget strategies to assure projected savings are realized. The Budget Ordinance includes these changes. There are no new net costs of this reorganization. It is funded by reductions in the former Financial Services department and reduction of a vacant position to add one budget director position.

On the revenue side, there are some major reductions. Sales tax revenue is anticipated to be short. Interest Income is estimated to be short of the FY 2010 budget amount because of the effects of the recession

The budget relies on a combination of budget balancing strategies, including reductions in expenditures, personnel, benefits, and capital. This is necessary in order to keep core services intact, establish a responsible tax rate, and to position the County for the FY 2012 budget.

## **General Fund Highlights**

#### Revenues

The major sources of revenue in the General Fund are the property tax, the sales tax and interest earnings. The revenues from growth of new development in previous years are starting to flatten out and reduce resources available to support operations. The property tax accounts for approximately 59.3% of the General Fund revenues. The Tax Administrator is forecasting a modest 1.4% growth in tax revenue or \$706,130 increase for next fiscal year. This is almost \$1 million less than was actually collected in property tax revenue in FY 09.

The sales tax is forecast to decrease by \$1, 020,320. The decrease is driven by the economy. Investment Interest earnings are forecast to decrease by 89.39% or \$1,095,000 as a result of the interest rate projections based on the economic picture. In total, these three revenues account for approximately 85% of the revenues of the General Fund.

Below is a summary of these major, General Fund Revenues.

Revenue Source	2009-10 Current Budget	2010-11 Proposed Budget
Property Tax	\$49,716,870	\$50,423,000 +706,130 + 1.40%
Sales Tax	\$11,020,320	\$10,000,000 -1,020,320 - 9.26%
Interest Income	\$ 1,225,000	\$ 130,000 -1,095,000 -89.39%
Other Revenues	\$10,834,223	<u>\$ 9,138,840</u> <u>-1,695,383</u> <u>-15.65%</u>
·TOTAL	\$72,796,413	\$69,691,840 -3,104,573 - 4.30%

This budget recommends reducing the property tax pre-payment discount from 2% to 1%. This represents a savings of approximately \$285,000. It is estimated this reduction will have no adverse impact on the overall collection rate.

### Expenditure Adjustments

Consistent with the goals of the Board of Commissioners, the County Manager instructed Departments and all Agencies to prepare three budget scenarios:

- a zero, no increase budget
- a three percent decreased budget
- a five percent decreased budget.

Department budgets were presented to the Budget Team. The resulting aggregate numbers were calculated and matched with projected revenues. This resulted in further needed cuts. All departments and agencies were asked to prioritize cuts and submit the least critical priority. In order to reach a balance, additional reductions and increases in the General Fund were needed as follows:

- Salary and Wage There are no salary and wage increases for FY 11 due to the
  recession. This is the second year in a row employees have gone without an increase.
  It is essential to plan for appropriate salary and wage adjustments in the near future or
  face the possible loss of well trained, dedicated employees and the added future cost in
  dollars and productivity.
- Health Care Costs-Many private and public groups are experiencing health care cost
  increases from 10% to about 30% year by year. As a result of the County self-funded,
  group health plan and two good years of relatively flat claims experience, the County has
  realized a significant savings that otherwise would have been retained by the provider of
  an insured plan. Good claims experience is estimated to be the result of utilization of

Wellness Works. The County Wellness Program, which includes annual Health Fairs coupled with Wellness Works, provides for care, education, and information to give County employees the opportunity and encouragement to improve lifestyles, and effect behavioral changes necessary to good health and fewer claims.

- The County, on an actuarial basis, maintains proper and sufficient financing of its health care costs. Due to good claims experience, the County can reduce the annual cost from \$7,000 to \$6,000 per employee. This reduction by applying the retained premium is similar to what an insurance company would do by applying pooled funds. This results in \$606,961 in reducing health cost requirements in departmental budgets.
- Reduced Personnel and Fringe Benefit Cost- Most of this savings is from reducing the County contribution to the Health Care Fund, as just mentioned. As previously stated, the Local Government State Retirement System has mandated the increased percentage all local governments must pay. This results in \$347,579 in estimated, additional cost to Moore County. While the increase is regrettable and the timing of the increase is difficult to fund this year, there has not been an increase since the 1980's. The retirement system will remain sound. The County is paying these additional costs on behalf of County employees for an excellent retirement benefit.
- <u>Vacant Positions</u>-Seven (7) fully funded, vacant positions in the current budget have funding eliminated in the proposed budget. Those funded, but vacant, positions are:
  - Parks and Recreation:(2) Athletic Supervisor, Groundskeeper
  - Board of Elections: (1) Administrative Assistant
  - Health Department: (1) part time Animal Shelter Attendant
  - Tax Department: (2)Tax Appraisal Section Leader,

Real Property Appraiser

• Public Safety: (1) EMS Chief

Total savings for these vacant positions is \$301,181.

- <u>Personnel Reductions</u>-There are four (4) positions recommended as a part of a restructuring and/or reduction in force at a savings of \$157,028.
- Longevity Payment- The Board of Commissioners is in the process of deciding the
  outcome of the existing longevity policy. Currently, there is pending Board consideration
  of changing eligibility, intervals of benefits, payment of percentages or flat rate, and
  coordination with performance evaluation scores. The existing longevity payment would
  cost the County an estimated \$462,000 in FY 11. This budget recommends reducing
  that amount to \$287,000 (savings of \$175,000) to be used for the resulting policy
  decided by the Board of Commissioners.

- Deferred capital equipment purchases. This budget recommends purchasing only a minimal number of vehicles. Through the replacement schedule analysis completed for all departmental vehicles, the Maintenance Garage of the Public Works Department requested 24 new vehicles. Only 9 vehicles are to be replaced. Because the older vehicles will need more maintenance, \$12,000 is added to the vehicle maintenance budget. This is a net savings of \$307,000. This recommendation also includes purchasing less capital replacement equipment than in previous years. Equipment will have to be carefully used to prolong useful life.
- <u>Landfill Capital Addition-</u> In order to continue to operate the construction and demolition landfill, a new cell must be opened during FY 2011. The estimated cost is \$ 437,000. This will extend the life of the landfill and provide service to the municipalities and the residents of Moore County.
- New Debt Service-Included in the budget is debt service payment of \$2,485,750 for the
  new Public Safety/Detention Center and Government Center. A recommendation
  includes delaying the principal payment until FY 12 and save \$1,540,000 in the
  proposed budget. This will not materially affect the payout of the bonds over the life of
  the debt and remains within the County policy guidelines regarding debt.

#### Education

The education portion of the County budget is significant. It absorbs 60% of the property tax revenue and is the largest single expenditure of the County. Education appropriations in the General Fund account for approximately 36%.

Moore County Schools: The Moore County Public Schools originally requested \$27,422,145 for current expense and capital, which is 5.4% (\$1,753,000) more than the current year.

The budget recommendation is to reduce 3% of the current budget and add back the expansion budget for the costs of new schools operations, increased retirement costs, and health care increases. This budget reflects a recommended appropriation of \$25,560,854 for current expense and \$711,932 for capital outlay for the public school system. The total current expense and capital budget is \$26,272,786 which is 2.35% (\$603,641) more than the current year. Additionally, the Schools will have available an estimated \$500,000 in ADM capital project money (per school personnel) to use in the coming year. Remaining bond funds from excellent, previous bid results can also be used for capital needs.

Sandhills Community College: The Community College originally requested \$4,228,224 which is 2.2% (\$92,683) more than the current year. The current College budget of \$4,135,541 was reduced by 3% and the expansion costs of retirement and health care costs of \$45,807 were added back similar to the Schools. This budget reflects an appropriation of \$4,011,475 for the Community College. The College will have a 3% (\$124,066) reduction for FY 2011.

While these recommendations do not meet the original requests, it is an equitable allocation of the scarce funds available. As always, both the Public Schools and the Community College recognized the unusual, financial situation and have worked with the County Staff to provide information as needed. The mutual cooperation and excellent sharing relationships are exemplary and commendable.

### Public Safety: Fire, Rescue, and Emergency Medical Service

The new Public Safety Director is the former EMS Chief and will assume the additional duties of the EMS Chief for FY 11. This deferral of filling the vacant position can be maintained for at least one year. In the last quarter of FY 11, the County Manager will consider the appropriate Public Safety organization for FY12 budget plans. This represents a savings next year of \$84,000.

As has previously been presented, the Cameron Fire/Circle V Fire/Vass Rescue combined to form the Cypress Pointe Fire and Rescue Department. This is a commendable plan based on much hard work by the Chiefs, Boards, and volunteers. It can be a model for improved efficiency, and responsive effectiveness. The Emergency Services Advisory Committee has recommended approval: The Budget Ordinance will approve the consolidation plan.

The County Manager proposes approving the sixteen fire department budgets as recommended by the Emergency Service Advisory Committee (ESAC). This represents a \$285,788 (9%) reduction in expenditures. Copies of all Fire Districts budgets and tax rates are included in the County budget document.

Local governments are mandated by the U.S. Federal Communications Commission to comply with Narrowband Standards by January 1, 2013. This means upgrading equipment from analog to digital, adding transmitting and receiving tower sites throughout the county, as well as the purchase of new hand-held radios and pagers for all County employees and volunteers, including the Sheriff's Department, Fire Districts and Rescue Squads. The estimated cost is \$6 million which is proposed to be financed over seven years to minimize the impact of this mandate on this year's budget. The necessary, first year debt service is included in the budget. To begin this year reduces the tax burden of this unfunded mandate over the seven years, but still adds to this budget. As the plan is further engineered, financial alternatives will be evaluated.

## **Utility Funds**

Utility rates are unchanged in the proposed budget. This includes rates for all retail customers on the County water and sewer systems and municipal, wholesale sewer customers. Using this scenario, the County projects to increase the Utility contribution to the Utility Capital Reserve fund by an estimated \$1.6 million. Below is a summary of Utility Fund Revenues:

Revenue Source	2009-10 Current Budget	2010-12 Proposed Budget		
Water Pollution Control Plant	\$ 4,006,581	\$ 3,982,632	-23,949	-0.59%
Public Utilities – Water	\$ 4,115,477	\$ 4,061,400	<b>-54</b> ,077	-1.30%

Public Utilities – Sewer	\$ 3,645,962	\$ 3,605,558	- 40,404	-1.10%
East Moore Water District	<u>\$ 1,099,150</u>	\$ 1,246,497	+147,347	<u>+13,40%</u>
TOTAL	\$12,867,170	\$12,896,087	+ 28,917	+0.22%

### Fund Balance Analysis

The projected fund balance position of the County indicates the budget remains within the County Fiscal Policy requirements of a minimum 15%. The fund balance does not appear to grow materially. However, neither does it contract. This is good news in view of revenue constraints. After this year, further substantial shortfalls in revenue could dramatically cause increased taxes, and/or severe service reductions, or the erosion of fund balance with jeopardy to credit ratings. Since it cannot be determined with any precision what the economic future looks like, it is prudent to keep fund balance at this current level or raise it, if at all possible.

### Summary

As difficult a budget to balance as this one was, it would have been more difficult without the assistance of the entire, dedicated Finance staff, especially Tami Golden and Kelly Jones. Caroline Xiong has shown excellent leadership in the Finance Department. Jim Westbrook has been invaluable in carrying out his assignment as Transition Manager for Financial Services and Budget Management. The guidance, policy direction, and participation of the Board of Commissioners, including the attendance of Commissioner Picerno at all the department budget presentations, have been helpful during this difficult process.

The more stability brought to the annual budget process, the more is conveyed to the business world and Citizens of Moore County a predictable, low tax rate, dependable County workforce, and reliable core services. This in turn fosters an atmosphere where good, solid economic development can take place and with an excellent quality of life. This proposed budget balances all of these important considerations during a difficult economic period.

The County Manager expresses grateful appreciation to all County Department Directors and their staff, and all the agencies funded through this budget, who have helped balance this budget this year. The cooperation and willingness to roll up sleeves, do the heavy lifting, and deliver a severely cut, but responsible, budget exemplifies "One Team, One Mission". The integrity and credibility of the County, in all of its functions and agencies, is in excellent hands as demonstrated by these dedicated professionals faced with extremely trying times. Their dedication in working through this very difficult process is exemplary.

Respectfully Submitted,

T. Cary McSwain

County Manager



## **BUDGET GUIDE**

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#### A GUIDE TO THE MOORE COUNTY, NORTH CAROLINA BUDGET

County governments exist to provide a wide range of basic services on which we all depend: Emergency Medical Services, fire protection, Planning and Community Development, water and sewer services, landfill operation, just to name a few. The ability of the County to provide such a wide range of services rests on its financial decision making.

The Moore County budget document is designed to emphasize organizational units, funding and authority. A review of the process of budget preparation is elsewhere in this book.

The budget document is divided into the following sections:

#### INTRODUCTION

The introductory section provides an overview of the budget as a tool to provide the financial resources to accomplish the mission of Moore County. Included in this section:

**County Manager's Budget Message**- The Budget Message highlights and explains the major budgetary issues facing the County during FY 11. It provides relevant information regarding major expenses, projects, increases in or reductions in services and future issues.

**Budget Guide**-The guide is designed to provide a brief overview of the organization of this document to assist the reader in finding information.

**Budget Process**-The budget process section describes and provides an overview of the multi-month task of "building" the budget.

**Fiscal Policy**-The Fiscal Policy was adopted by the Board of Commissioners in 2009 and amended in 2010. It provides official County policy regarding fiscal matters and is provided as a part of the budget in order for the reader to be fully informed.

#### **BUDGET SUMMARY**

Budget Summary-The Budget Summary is an overview of the FY 11 budget. It compares for the reader the FY 10 budget, the Manager's recommended budget, and the final Board of Commissioners' adopted budget.

#### **Authorized Positions**

This document provides the total number of personnel authorized by the budget. The comparison is made by full time and part time positions and whether those positions were funded or not funded.

#### **DEPARTMENTAL BUDGETS**

#### Revenues

This is a traditional view of projected revenues for all funds from all sources.

#### **Expenditures**

This is a traditional view of anticipated expenditures from all funds for all authorized purposes.

#### 10 YEAR CAPITAL PLAN

This document offers a comprehensive estimate of the capital needs of the County over the next 10 years. Any project costing more than \$100,000 is listed with estimated costs. For ease of display, the second five year increment is consolidated as FY 16-21.

#### SUPPLEMENTAL INFORMATION

Supplemental & Historical Information

Statistical Information

This section provides a brief history of Moore County for the reader.

#### **Budget Ordinance**

The Budget Ordinance is the official, legal document approved by the Moore County Board of Commissioners.

Please direct any questions to:

James L. Westbrook, Jr.

Moore County, NC

910 947 7117

## **BUDGET PROCESS**

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## **Budget Process**

#### **Budget Preparation Overview**

Budget preparation affords departments the opportunity to reassess their goals and objectives and the strategies for accomplishing them. Even though the budget may be heard by the Board of Commissioners in May and adopted in June, its preparation begins at least six months prior with projections of the County's reserves, revenues, and financial capacity. It is against this backdrop that departmental expenditure requests are formulated and reviewed. The FY 2010-2011 Budget Calendar is displayed elsewhere in this document.

#### Financial Forecasting

The annual budget process begins with the Budget Office preparing revenue and expenditure projections. These projections serve as the framework for financial decision-making during the County's annual strategic planning and budget process. The Budget Office updates the County's general fund forecast annually to adjust for changes in local, state, and national economic conditions and trends; changes in County's priorities and policies; and other variables that might affect the County's ability to provide needed services and maintain its financial health in future years.

#### **County Commissioners' Strategic Planning**

Linking important objectives with necessary resources requires a process that identifies key goals at the very beginning of budget preparation. The annual strategic planning process begins with the Board of Commissioners' Retreat in January, at which time the Commissioners identify their goals and priorities for the upcoming fiscal year.

The Commissioners' directives set the tone for the development of the annual budget.

#### Departmental Budget Development

Departments begin developing their budget requests in January. During this phase, departments are encouraged to thoroughly review all programs and services assessing their "value" and priority to the citizens of Moore County. Examination of current departmental programs or positions for possible consolidation, reduction, or elimination is strongly suggested.

Any new programs or services that departments would like funded are submitted to the Budget Office as expansion requests. Expansion requests identify the program's purpose, costs, objectives, and proposed funding sources. The expansion request also describes how the new or enhanced program is linked with overall Board of Commissioners' priorities. Departments are encouraged to prioritize their expansion requests and only submit a limited number of requests each year.

In addition to the budget worksheets and expansion request forms, departments are required to submit the following information to the Budget Office.

- New or Increased Fees. Proposals for new or increased user fees are also submitted with the departmental budget request packages.
- Performance Objectives & Measures.
   Performance measures are used to report on the achievements, impacts, and outcomes of key

County programs. Departments submit an update of their performance objectives and measures during the budget process. Departments report on prior year performance, update current year estimates, and set targets for the upcoming fiscal year. Departments are also encouraged to continually evaluate and refine their performance indicators to ensure that they accurately reflect the organization's mission and priorities.

#### County Manager Review

Once the Budget Office has completed its technical review of the budget, department directors meet with the County Manager in team sessions to discuss the operating and capital budget requests. Expansion requests are evaluated based on the County's financial capacity and on how they relate to the Commissioners' priorities. In most years, monies exist to fund only a small number of expansion requests. Following these senior management sessions, a countywide proposed operating budget is developed.

#### **Budget Adoption**

Moore County adopts its annual operating budget in accordance with North Carolina General Statues (N.C.G.S. 159 – Local Government Budget and Fiscal Control Act). These statues require that counties adopt a balanced budget in which estimated revenues and appropriated fund balances equal expenditures. The County Manager must submit a balanced budget proposal to the Board of Commissioners by June 1 of each year, and the Board of Commissioners must adopt the Budget Ordinance by July 1. A formal public hearing is required to obtain

taxpayer comments before County Commissioners adopts the budget. By state law, the fiscal year begins on July 1 and ends on June 30.

#### **Budget Amendments & Revisions**

After the Budget Ordinance is enacted, state law permits the Board of Commissioners to amend it at any time during the fiscal year. Each amendment must continue to adhere to the balanced budget statutory requirements.

Amendments may not change the property tax levy or alter a taxpayer's liability.

Budget revisions are transfers within a departmental budget not affecting the total departmental appropriation or fund total. Budget revisions do not require Board of Commissioners' approval.

#### Basis of Budgeting

As required by the North Carolina Local Government Budget & Fiscal Control Act, the budget is prepared and adopted using the modified accrual basis of accounting. Briefly, this means that obligations of the County are budgeted as expenditures, but revenues are recognized only when they are measurable and available. The County considers all revenues available if they are collected within 60 days after year end, except for property taxes. Those revenues susceptible to accrual include investment earnings, sales tax, and grants as earned.

During the year, the County's accounting system is maintained on the same basis as the adopted budget. This enables departmental budgets to be easily monitored via monthly accounting system reports. At year-end, the County's Comprehensive Annual Financial Report (CAFR) is prepared on a basis consistent with generally accepted accounting

principles (GAAP). This basis of accounting conforms to the way the County prepares its budget, with a couple of notable exceptions. One, certain items that are referred to as revenues and expenditures in the budget are included as other financing sources and uses in the CAFR. In addition, for financial statement presentations, proprietary funds are adjusted to the full accrual basis. The most significant differences between the budget and CAFR for proprietary funds are: capital outlay & debt service principal payments are recorded as expenditures for budgetary purposes as opposed to adjustments of balance sheet accounts in the CAFR (GAAP); and depreciation is recorded as an expense in the CAFR (GAAP) and not recognized for budgetary purposes.

All outstanding encumbrances on the accounting system on June 30 are carried over into the new year's budget.
Outstanding encumbrances at year end do not constitute expenditures as liabilities.

Local Governments exist to provide a wide range of basic services on which we all depend; police and fire protection, streets and sidewalks, water systems, garbage collections, and parks, just to name a few. The ability of a local government to provide this wide range of services rests on its financial decision-making. This document contains Moore County's FY 2010-2011 Adopted Budget, which is the financial plan that will guide County operations over the next year.



## **FISCAL POLICY**

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## Fiscal Policy Guidelines

For:



Moore County, North Carolina

Moore County, North Carolina Amended January 4, 2010



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Moore County, North Carolina Amended January 4, 2010



#### FISCAL POLICY GUIDELINES - OBJECTIVES

This fiscal policy will influence and guide the financial management practice of Moore County, North Carolina. A fiscal policy that is adopted, adhered to, and regularly reviewed is recognized as the cornerstone of sound financial management. Effective fiscal policy:

- Contributes to the County's ability to insulate itself from fiscal crisis,
- Enhances short term and long term financial credit ability by helping to achieve the highest credit and bond ratings possible,
- Promotes long-term financial stability by establishing clear and consistent guidelines,
- Directs attention to the total financial picture of the County rather than single issue areas,
- Promotes the view of linking long-run financial planning with day to day operations, and
- Provides the County Staff, the County Board of Commissioners and the County citizens a framework for measuring the fiscal impact of government services against established fiscal parameters and guidelines.
- This policy will be reviewed annually by County staff and any changes approved by the Board of Commissioners.

To these ends, the following fiscal policy statements are presented.

Moore County, North Carolina Amended January 4, 2010



#### CAPITAL IMPROVEMENT BUDGET POLICIES

- 1. It is the responsibility of the County Board of Commissioners to provide for the capital facilities necessary to deliver municipal services to the citizens of the County, as well as facilities for the Moore County Public School and Sandhills Community College systems.
- 2. The County will consider all capital improvements in accordance with an adopted Capital Improvement Plan.
- 3. The Capital Improvement Plan is inclusive of Capital Improvements (renovations), Capital Replacement (vehicles and heavy equipment) and Major Capital Projects (new buildings).
- 4. The County will develop a ten-year Capital Improvement Plan and review and update the plan annually. The Moore County Public Schools and the Community College System will submit their respective ten-year capital improvement requests annually and will provide a prioritization for the improvements within their request for the County Commissioner's review.
- 5. The County will enact an annual capital budget based on the ten-year Capital Improvement Plan, while considering changes in population, changes in real estate development, or changes in assumptions in the capital budget projections.
- 6. The County, in consultation with the Moore County Public School and Community College Systems, will coordinate development of the capital improvement budget with development of the operating budget. Future operating costs associated with new capital improvements will be projected and included in operating budget forecasts.
- 7. The Capital Improvement Plan will include the estimated costs for the County to maintain all County, Public School and Community College assets at a level adequate to protect the public's welfare and safety, the County's capital investment and to minimize future maintenance and replacement costs. A maintenance and replacement schedule will be developed and followed based upon these estimates.

Moore County, North Carolina Amended January 4, 2010



- 8. The County, in consultation with the Moore County Public School and Community College Systems, will identify the estimated costs and potential funding sources for each capital project proposal before it is submitted for approval.
- 9. The County will adopt the most cost effective financing consistent with prudent financial management.

Moore County, North Carolina Amended January 4, 2010



#### **DEBT POLICIES**

- 1. The County will confine long-term borrowing to capital improvements or projects that cannot be financed from current revenues except where approved justification is provided.
- 2. The County will take a balanced approach to capital funding utilizing debt financing, capital reserves and pay-as-you go funding that will provide the least financial impact on the taxpayer. Pay-as-you-go funding will come from budgeted appropriations.
- 3. When the County finances capital improvements or other projects by issuing bonds or entering into capital leases, it will repay the debt within a period not to exceed the expected useful life of the project. Target debt ratios will be annually calculated and included in the review of financial trends.
- 4. Net debt as a percentage of estimated market value of taxable property shall not exceed 2.0%. Net debt is defined as any and all debt that is tax-supported.
- 5. Should the ratio of debt service expenditures as a percent of total governmental fund expenditures exceed 15.0% staff must request an exception from the Board of Commissioners stating the reason and length of time.
- 6. The County will retire tax anticipation debt, if any, annually and will retire bond anticipation debt within six months after completion of the project.
- 7. Payout of aggregate outstanding tax-supported debt principal shall be no less than 55.0% repaid in 10 years.

(Note: Excludes Enterprise Fund Debt which is assumed to be Self-Supporting)

Moore County, North Carolina Amended January 4, 2010



#### RESERVE POLICIES

- 1. Unreserved, Undesignated Fund Balances will mean funds that remain available for appropriation by the County Board after all commitments for future expenditures, required reserves defined by State statutes, and previous Board designations have been calculated. The County will define these remaining amounts as "available fund balances."
- Available fund balances at the close of each fiscal year should be at least 15.0% of the Total Annual Operating Budget of the County with a Targeted Policy equal to 20.0%:
- 3. The County Board may, from time-to-time, utilize fund balances that will reduce available fund balances below the 15.0% policy for the purposes of a declared fiscal emergency or other such global purpose as to protect the long-term fiscal security of Moore County. In such circumstances, after available fund balances have been calculated as part of closing-out a fiscal year, the Board will adopt a plan as part of the following year's budget process to restore the available fund balances to the policy level within 36 months from the date of the budget adoption. If restoration cannot be accomplished within such time period without severe hardship to the County, then the Board will establish a different but appropriate time period.
- 4. Monies in excess of a 15.0% available fund balance will be transferred to a Capital Reserve Fund for future use for a specific purpose within a specified time frame.

Moore County, North Carolina Amended January 4, 2010



#### **BUDGET DEVELOPMENT POLICIES**

- 1. The County Budget Process begins with a Board of Commissioners Retreat to be held no later than January 31<sup>st</sup> of each year.
- 2. The Budget Process will be compliant with the North Carolina Local Government Budget and Fiscal Control Act.
- 3. One-time or other special revenues will not be used to finance continuing County operations but instead will be used for funding special projects.
- 4. The County will pursue an aggressive policy seeking the collection of current and delinquent property taxes, utility, license, permit and other fees due to the County.

Moore County, North Carolina Amended January 4, 2010



#### CASH MANAGEMENT / INVESTMENT POLICIES

- It is the intent of the County that public funds will be invested to the extent
  possible to reduce the dependence upon property tax revenues. Funds will be
  invested with the chief objectives of safety of principal, liquidity, and yield, in that
  order. All deposits and investments of County funds will be in accordance with
  N.C.G.S. 159.
- 2. The Finance Director will establish a Cash Management Program that maximizes the amount of cash available for investment. The Program shall address at a minimum; Accounts Receivable/Billings, Accounts Payable, Receipts, Disbursements, Deposits, Payroll and Debt Service Payments.
- 3. Up to one-half (50%) of the appropriations to Non-County Agencies and to non debt-supported capital outlays for County Departments can be encumbered prior to December 31. Any additional authorization shall require the County Manager's written approval upon justification. The balance of these appropriations may be encumbered after January 1, upon a finding by the County Manager that there is a reasonable expectation that the County's Budgeted Revenues will be realized.
- 4. The County will use a Central Depository to maximize the availability and mobility of cash for all funds that can be legally and practically combined.
- 5. Cash Flows will be forecasted and investments will be made to mature when funds are projected to be needed to meet cash flow requirements.
- 6. Liquidity: No less than 20% of funds available for investment will be maintained in liquid investments at any point in time.
- 7. Maturity: All investments will mature in no more than thirty-six (36) months from their purchase date.
- 8. Custody: All investments will be purchased "payment-verses-delivery" and if certificated will be held by the Finance Officer in the name of the County. All non-certificated investments will be held in book-entry form in the name of the County with the County's third party Custodian (Safekeeping Agent).
- 9. Authorized Investments: The County may deposit County Funds into: Any Board approved Official Depository, if such funds are secured in accordance with NCGS-159 (31). The County may invest County Funds in: the North Carolina Capital Management Trust, US Treasury Securities, US Agency Securities specifically authorized in GS-159 and rated no lower than "AAA", and

Moore County, North Carolina Amended January 4, 2010



Commercial Paper meeting the requirements of NCGS-159 plus having a national bond rating.

- 10. Diversification: No more than 5% of the County's investment funds may be invested in a specific company's commercial paper and no more than 20% of the County's investment funds may be invested in commercial paper. No more than 25% of the County's investments may be invested in any one US Agency's Securities.
- 11. Allocation: Investment income will be allocated to each participating fund or account based on a fair and equitable formula determined by the Finance Director. The County will maintain segregated accounts with the North Carolina Capital Management Trust for each of the fund types.
- 12. Reporting: Not less than twice a year the Finance Director will report to the Manager on the Cash Flow Forecast for the ensuing twelve months. The Finance Director also will report on the interest earned in the past six months and on the current investment portfolio including: type of investment, purchase date, price, par amount, maturity date, coupon rate, and any special features. The Finance Director will also provide a Financial Summary inclusive of Investment Reporting to the Board of Commissioners monthly.

## FISCAL POLICY GUIDELINES

Moore County, North Carolina Amended January 4, 2010



#### **ENTERPRISE FUNDS**

The County maintains Enterprise Funds (primarily water and wastewater) that are self-sustaining for both operational and capital purposes. The Enterprise Funds will adhere to the County' Fiscal Policy with any exceptions being reported in this section.

- These policies will allow for orderly expansion of services and to allow operation within the financial framework insuring efficiency while providing necessary services.
- They promote long-term financial stability.
- They insure future viability by guaranteeing rates that maintain constant in conjunction with inflation.

#### **Budget Policies:**

- Enterprise Funds will develop a fifteen-year capital improvement plan, which will be reviewed and updated annually.
- Any improvements required to meet new regulatory requirements or to meet changes in the service demands will be included in the annual budget request.
- Service rates will be reviewed annually as part of the budget process.
- Service rates will be adjusted based upon the December Consumer Price Index for Southeastern United States.
- Service rates will be adjusted as necessary due to debt service obligations.
- Each Enterprise Fund will maintain a retained earnings level that is no less than an amount equal to 8% of its operating expenses.
- Each Enterprise Fund will maintain a Capital Reserve Fund with a minimum of \$2,000,000 and a maximum of \$4,500,000.
- Individual projects costing over \$500,000 will be financed.
- Individual projects costing under \$500,000 will be appropriated from either retained earnings or the Capital Reserve Fund.

## FISCAL POLICY GUIDELINES

Moore County, North Carolina Amended January 4, 2010



#### **Debt Policies:**

- Enterprise Funds will limit long-term borrowing to individual projects costing over \$500,000.
- Each Enterprise Fund is responsible for its own debt service.

Amended this day, January 4, 2010 by the County of Moore Board of Commissioners.

Robert T. Lea, Chairman

Megan Owrey, Clerk to the Board

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	Revised Budget FY 09-10	Manager Recommended Budget FY 10-11	Adopted Budget FY 10-11
General Fund			
Revenues:	• •		
Taxes			
Property taxes - current year	52,233,246	53,244,000	52,852,260
Property taxes - prior years	230,000	240,000	240,000
Penalties and interest	231,500	237,000	237,000
Privilege license taxes	12,000	12,000	12,000
Rental vehicle tax	42,000	42,000	42,000
Sales taxes	14,343,112	13,000,000	13,025,000
Alcohol Beverage Control funds	612,000	493,000	493,000
Total	67,703,858	67,268,000	66,901,260
General revenues			
Interest earnings	1,225,000	130,000	130,000
Departmental revenues and fees	4,504,691	4,376,788	3,886,759
Total	5,729,691	4,506,788	4,016,759
Human services			
Social services	7,830,873	6,963,271	6,922,343
Health	2,242,023	1,626,195	1,626,195
Child support enforcement	721,105	645,669	645,669
Other grants	616,608	376,136	874,662
Aging	921,793	891,939	891,939
Total	12,332,402	10,503,210	10,960,808
Appropriated Fund Balance	35,731	·	487,000
Transfers In			. •
Property Management Fund	-	547,595	547,595
Bond Interest	•	99,000	99,000
Bond Principal	385,144	•	-
Risk Management Fund	450,000	•	-
Capital Reserve Fund	2,735,967	2,000,000	2,000,000
Total	3,571,111	2,646,595	2,646,595

	Revised Budget FY 09-10	Manager Recommended Budget FY 10-11	Adopted Budget FY 10-11
Expenditures:			
General government			
Governing body	225,204	212,172	212,172
Administration	547,550	518,228	518,228
Human Resources	282,100	280,684	280,684
Financial services	725,301	685,856	685,856
Budget department	-	93,348	
County attorney	612,647	599,743	599,743
Tax and revaluation	2,120,088	1,989,269	1,989,269
Elections	593,172	438,847	438,847
Register of deeds	1,388,510	1,297,471	1,297,471
Total	6,494,572	6,115,618	6,022,270
Public safety			• •
Sheriff	6,504,909	5,819,482	5,939,482
Detention Center	3,072,170	2,959,951	2,959,951
Day reporting center	100,560	180,001	100,560
District Attorney - GCC Grant	72,186	-	-
Public safety and E911	1,443,701	1,326,773	1,326,773
Total	11,193,526	10,206,287	10,326,766
Environment and community developme			
Solid Waste	1,979,337	2,220,974	2,259,232
Planning/community development	1,338,348	1,196,880	1,243,829
GIS	401,169	405,467	405,467
Cooperative extension	442,531	382,433	382,433
Soil and water conservation	262,219	263,522	263,522
Total	4,423,604	4,469,276	4,554,483
Human services			•.
Social Services	12,609,876	11,382,587	11,382,587
Health	5,675,285	4,728,610	4,793,773
Child support enforcement	662,268	625,159	625,159
Youth services	179,458	134,646	135,006
Veteran's service	190,091	195,687	195,687
Aging/RSVP	1,754,291	1,617,232	1,617,232
Total	21,071,269	18,683,921	18,749,444
Cultural development			
Library	534,695	516,102	534,695
Recreation	719,238	690,127	690,127
Total	1,253,933	1,206,229	1,224,822

	Revised Budget FY 09-10	Manager Recommended Budget FY 10-11	Adopted Budget FY 10-11
Education			
College current expense	4,135,541	4,011,475	4,011,475
College capital outlay	-	-	
School current expense	24,935,195	25,560,854	25,540,140
School capital outlay	733,950	711,932	711,932
Total	29,804,686	30,284,261	30,263,547
Debt			
Debt service-principal	6,203,831	6,137,209	6,137,209
Debt service-interest	4,192,749	6,083,227	6,083,227
	10,396,580	12,220,436	12,220,436
Grants/court facility costs	1,381,148	1,588,072	1,500,161
Transfers		,	
Social service operations fund		-	-
Health operations fund	-	•	-
Airport Enterprise Fund	151,086	150,493	150,493
Capital Reserve Fund	3,202,389	<u> </u>	
Total	3,353,475	150,493	150,493
Total expenditures	89,372,793	84,924,593	85,012,422
Net excess	-	-	
Water Pollution Control Plant Fund			
Revenues: User fees	4,056,581	3,982,632	3,975,858
Total revenues	4,056,581	3,982,632	3,975,858
Expenses:			
Operations	2,081,181	2,093,780	2,093,780
Capital outlay	647,832	265,600	265,600
Transfer to Capital Reserve	1,327,568	1,616,478	1,616,478
Non-Departmental	•	6,774	-
Total expenses	4,056,581	3,982,632	3,975,858
Net excess	<u>-</u>	_	-

	Revised Budget FY 09-10	Manager Recommended Budget FY 10-11	Adopted Budget FY 10-11
Public Utilities Fund		<del></del>	<del></del> =
Revenues:		•	
Water sales	5,095,877	5,029,127	5,029,127
Sewer sales	3,645,962	3,605,558	3,605,558
Tap fees	201,000	194,600	194,600
Capacity fees	186,000	182,000	182,000
Other utility revenues	334,960	337,960	337,960
Retained earnings appropriated	2,638,859	834,920	819,637
Total revenues	12,102,658	10,184,165	10,168,882
Expenses:			
Administration/operations	. 1,270,443	1,273,864	1 272 944
Maintenance	3,935,408	3,976,754	1,273,864
Water quality	1,670,833	1,624,899	3,976,754 1,624,899
Engineering	222,156	215,150	
Capital outlay	3,382,440	1,278,331	215,150
Debt service	1,621,378	1,799,884	1,278,331
Non-Departmental	1,021,570	15,283	1,799,884
Total expenses	12,102,658	10,184,165	10,168,882
Net excess	•		
East Moore Water District Fund			
Revenues	8,367,207	1,572,250	1,572,250
Expenses	8,367,207	1,572,250	1,572,250
Net excess			_
Information Technology Fund			
Revenues:			
IT user fees	3,316,001	1,630,179	1,671,403
Total revenues	3,316,001	1,630,179	1,671,403
Expenses:			
Operations	1,553,370	1,534,763	1,581,942
Capital outlay	1,698,395	23,600	23,600
Debt service	64,236	65,861	65,861
Non-Departmental	•	5,955	-
Total expenses	3,316,001	1,630,179	1,671,403
Net excess	_		
		<u> </u>	-

	Revised Budget FY 09-10	Manager Recommended Budget FY 10-11	Adopted Budget FY 10-11
Self-Insurance Fund			
Revenues	7,167,630	7,126,804	7,126,295
Expenses:			
Operations	6,338,130	6,750,595	6,750,595
Wellness program	379,500	375,700	375,700
Transfer to General Fund	450,000	-	· -
Non-Departmental	· -	509	
Total expenses	7,167,630	7,126,804	7,126,295
Net excess	-		· •
Property Management Fund			
Revenues:			• .
Property management fees	4,680,196	4,087,719	4,075,519
Rental fees	16,000	16,000	20,010
Municipal Fuel	. •	20,000	20,000
Appropriated Retained Earnings	-	547,595	547,595
Total revenues	4,696,196	4,671,314	4,663,124
Expenses:	•		
Administration/operations	288,040	858,589	858,589
Maintenance	681,437	631,711	631,711
Custodial services	550,544	536,422	536,422
Garage services	1,487,039	1,483,302	1,483,302
Utilities	746,400	748,300	748,300
Capital outlay	942,736	404,800	404,800
Non-Departmental	· · · · · · · · · · · · · · · · · · ·	8,190	
Total expenses	4,696,196	4,671,314	4,663,124
Net excess	_		
Emergency Medical Services Fund			
Revenues:		•	
Property taxes	2,230,590	2,272,500	2,272,500
Property taxes - prior years	20,000	20,000	20,000
Fees / other revenues	1,953,702	2,000,000	2,000,000
Appropriated fund balance	440,237	315,000	296,371
Total revenues	4,644,529	4,607,500	4,588,871
Expenditures:			
Operations	4,204,292	4,269,371	4,269,371
Capital outlay	440,237	317,000	317,000
Non-Departmental		21,129	2,500
· · · · · · · · · · · · · · · · · · ·		<del></del>	

Total expenditures	Revised Budget FY 09-10 4,644,529	Manager Recommended Budget FY 10-11 4,607,500	Adopted Budget <u>FY 10-11</u> 4,588,871
Net excess		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	1,500,071
911 Telephone System Fund			
Revenues:			
Revenues - E911 telephone fees	632,354	632,354	632,354
Total revenues	632,354	632,354	632,354
Expenditures:			
Operations	359,3 <i>5</i> 4	367,861	367,861
Capital outlay	273,000	264,493	264,493
Total expenditures	632,354	632,354	632,354
Net excess	-		
Capital Reserve Fund			
Revenues:			
Appropriated Fund Balance	-	-	2,000,000
Transfer from General Fund	11,816,361	-	-
Transfer from WPCP Interest	1,327,568 10,278	1,616,478	1,616,478
	13,154,207	1,616,478	3,616,478
Expenditures:			
Transfer to General Fund	2,730,840	_	2,000,000
Available to be transferred to GF	5,480,154	-	2,000,000
Available to be transferred to WPCP	1,327,568	1,616,478	1,616,478
Transfer MJR	1,981,200	•	-
Transfer IT	1,634,445	<u> </u>	<u> </u>
-	13,154,207	1,616,478	3,616,478
Net excess	<u> </u>		<u>-</u>
	•		
MCTS Operations Fund Revenues:			
Revenues - user fees	799,980	789,315	784,853
Grants	518,343	697,799	697,799
Sale of fixed assets	21,000	9,000	9,000
Appropriated fund balance	6,500		-
Total revenues	1,345,823	1,496,114	1,491,652

	Revised Budget <u>FY 09-10</u>	Manager Recommended Budget FY 10-11	Adopted Budget FY 10-11
Expenditures:			
Operations	1,234,131	1,239,652	1,239,652
Capital outlay	111,692	252,000	252,000
Non-Departmental		4,462	<u> </u>
Total expenditures	1,345,823	1,496,114	1,491,652
Net excess	***	-	•

Schedule A - Special District Tax Rates

<u>Fire District</u>	Current 2010-2011 rict Rate Tax Base		2010-2011 <u>Tax Rate</u>	2010-2011 <u>Budget</u>	
Aberdeen	0.090	66,600,000	0.090	59,041	
Carthage	0.062	348,830,000	0.062	213,030	
Crains Creek	0.115	96,500,000	0.108	102,657	
Crestline	0.083	90,207,000	0.083	73,749	
Cypress Pointe	0.080	771,160,800	0.080	607,675	
Eagle Springs	0.071	216,506,000	0.071	151,413	
Eastwood	0.069	211,037,000	0.069	143,431	
High Falls	0.049	151,500,000	0.049	73,121	
Pinebluff	0.084	203,558,000	0.084	168,424	
Pinehurst	0.084	195,500,000	0.084	161,757	
Robbins	0.063	257,500,000	0.063	159,792	
Seven Lakes	0.038	654,804,000	0.038	245,093	
Southern Pines	0.089	531,000,000	0.089	465,501	
West End	0.060	421,213,000	0.060	248,937	
Westmoore	0.057	174,000,000	0.057	97,692	
Whispering Pines	0.055	124,800,000	0.055	67,610	
			Total	3,038,924	

## Municipalities\*\*\*

Aberdeen

Cameron

Carthage

Pinehurst

Southern Pines

Taylortown

Vass

\*\*\* As approved by respective council

	Revised Budget FY 09-10	Manager Recommended Budget FY 10-11	Adopted Budget <u>FY 10-11</u>
General fund	89,372,793	84,924,593	85,012,422
Wastewater fund	4,056,581	3,982,632	3,975,858
Public utilities fund	12,102,658	10,184,165	10,168,882
EMWD fund	8,367,207	1,572,250	1,572,250
IT fund	3,316,001	1,630,179	1,671,403
Self Insurance fund	7,167,630	7,126,804	7,126,295
Property management fund	4,696,196	4,671,314	4,663,124
EMS fund	4,644,529	4,607,500	4,588,871
E911 fund	632,354	632,354	632,354
Capital Reserve fund	13,154,207	1,616,478	3,616,478
MCTS operations fund	1,345,823	1,496,114	1,491,652
Total budget	148,855,979	122,444,383	124,519,589
Soil & Water Conservation	18,250	18,655	18,655
CVB Fund	1,494,500	1,403,500	1,403,500
Airport Authority Fund	2,909,437	3,045,305	3,045,305
	153,278,166	126,911,843	128,987,049
Less transfers	(3,202,389)		
Net budget	150,075,777	126,911,843	128,987,049



# **AUTHORIZED POSITIONS**

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# County of Moore Authorized Positions FY 2010 - 2011

	Full	Time	Part Time	
Department	Funded	Not Funded	Funded	Not Funded
Administration	4			
Aging	20		1	
Budget & Management		1		
Child Support	10			
Child Support - Day Reporting Center	1			<u> </u>
Child Support - Youth Services	1			
Cooperative Extension	8	-		
County Attorney	6	1		
DA Office	2			
Elections	3	1		
Financial Services	8			
GIS	4			
Governing Body	1	<u> </u>		ļ
Health	65	1	5	1
Human Resources	3			ļ
Human Resources - Self Insurance Fund	1			
Information Technology	11		1	
Library	9		11	
Parks & Recreation	5		1	2
Planning	19	11_		
Public Safety - E911/Fire	17			
Public Safety - Emergency Medical Services	50	1		
Public Safety - MCTS	12		9	
Public Works - Property Management	25		<u> </u>	
Public Works - Solid Waste	10			
Public Works - Utilities	41			
Public Works - WPCP	19			
Register of Deeds	11			
Sheriff	76		1	
Sheriff - Detention Center	38			
Social Services	106			
Soil & Water Conservation	4			
Tax	29	2	<b>_</b>	
Veterans	3			
Total	622	8	19	3
Total Funded Positions	641			
Total Full Time Equivalency	631.5			



ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
GENERAL							
10011000	GENERAL FUND TAXE	:S					
10011000	30000	PROPERTY TAX	\$51,350,336	\$49,716,870	\$50,423,000	\$50,423,000	1.4%
10011000	30001	DISCOUNTS	-\$575,979	-\$555,647	-\$285,000	-\$570,740	2.7%
10011000	30002	PRIOR YR TAX	\$290,515	\$230,000	\$240,000	\$240,000	4.3%
10011000	30003	VEHICLE TAX	\$3,196,417	\$3,072,023	\$3,106,000	\$3,000,000	-2.3%
10011000	30005	TX PENALTY/INT	\$269,614	\$231,500	\$237,000	\$237,000	2.4%
10011000	30006	PRIV LICENSE	\$15,110	\$12,000	\$12,000	\$12,000	0.0%
10011000	30007	RNT VEH TX	\$38,281	\$42,000	\$42,000	\$42,000	0.0%
TOTAL	GENERAL FUND TAXE	ES	\$54,584,294	\$52,748,746	\$53,775,000	\$53,383,260	1.2%
10018000	GENERAL FUND MISC	0					
10018000	30450	INTEREST	\$975,431	\$1,225,000	\$130,000	\$130,000	-89.4%
10018000	31400	FIRST HEALTH	\$0	\$20,000	\$0	\$0	-100.0%
10018000	31600	LIBRARY REIMB	\$18,545	\$18,000	\$18,600	\$18,600	3.3%
10018000	31601	REGION LIBRARY	\$21,984	\$12,750	\$12,750	\$12,750	0.0%
10018000	32910	SALE OF ASSETS	\$0	\$0	\$0	\$0	0.0%
10018000	36053	INS PROCEEDS	\$2,508	\$20,950	\$0 ·	\$0	-100.0%
TOTAL	GENERAL FUND MIS	С	\$1,018,467	\$1,296,700	\$161,350	\$161,350	-87.6%
10018004	YOUTH SERVICES MI	sc					
10018004	30502	YTH SVCES	\$460	\$250	\$250	\$250	0.0%
TOTAL	YOUTH SERVICES MI	SC	\$460	\$250	\$250	\$250	0.0%
10018005	LAW ENFORCEMENT	MISC					
10018005	30505	LE DONATIONS	\$330	\$0	\$0	\$0	0.0%
TOTAL	LAW ENFORCEMENT	MISC	\$330	\$0	\$0	, \$0	0.0%

ACCOUNTS FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10018020 COOP EXT MISC 10018020 32502	DONATIONS	\$6,000	\$13,000	\$9,460	\$9,460	-27.2%
TOTAL COOP EXT MISC		\$6,000	\$13,000	\$9,460	\$9,460	-27.2%
10018024 AGING MISC				·		
10018024 32502	DONATIONS	\$1,600	\$2,000	\$1,500	\$1,500	-25.0%
TOTAL AGING MISC		\$1,600	\$2,000	\$1,500	\$1,500	-25.0%
10018033 RECREATION MISC						
10018033 31203	REC SPONSORS	\$8,802	\$8,000	\$8,000	\$8,000	0.0%
10018033 31206	REC DONATION	\$900	\$0	\$1,000	\$1,000	0.0%
TOTAL RECREATION MISC		\$9,702	\$8,000	\$9,000	\$9,000	12.5%
10018070 GF ANIMAL OPERATIO	ONS DONATIONS	•		•		
10018070 35034	S/N DONATION	\$705	\$0	\$0	\$0	0.0%
TOTAL GF ANIMAL OPERATION	ONS D	\$705	\$0	\$0	\$0	0.0%
10018071 HEALTH MISC					•	
10018071 31400	FRST HLTH	\$47,009	\$20,000	\$20,000	\$20,000	0.0%
TOTAL HEALTH MISC		\$47,009	\$20,000	\$20,000	\$20,000	0.0%
10019000 GENERAL FUND NON-	-REV					
10019000 32900	FIN PROCEEDS .	\$200,000	\$0	\$0	\$Ô	0.0%
10019000 32950	APP FB	\$0		\$0	\$487,000	1263.0%
TOTAL GENERAL FUND NON-	-REV	\$200,000	\$35,731	\$0	\$487,000	1263.0%

ACCOUNTS FOR:		009 TUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10019056 TRANSFER IN					·	
10019056 32955 T	RAN GF \$10,	625,143	\$0	\$0	\$0	-100.0%
10019056 32960 T	RANS RM	\$0	\$450,000	\$0	\$0	-100.0%
10019056 32965 T	RANS PM	\$0	\$0	\$547,595	\$547,595	0.0%
10019056 32970 T	RANS CR	\$0	\$2,735,967	\$2,000,000	\$2,000,000	-26.9%
10019056 32980 T	RANS BI	\$0	\$0	\$99,000	\$99,000	0.0%
10019056 32985 T	TRANS BP	\$0	\$385,144	\$0	\$0	-100.0%
TOTAL TRANSFER IN	\$10,	625,143	\$3,571,111	\$2,646,595	\$2,646,595	-77.5%
10024000 GENERAL FUND FEES	·		•			
10024000 30803	CDBG ADMIN	. \$0	\$7,000	\$0	\$0	-100.0%
10024000 31460 T	TX SERV FEES \$	381,361	\$330,000	\$330,000	\$330,000	0.0%
10024000 31465	CNTY FEES	\$20,808	\$16,000	\$20,000	\$20,000	25.0%
10024000 31466 A	ARPRT FEES \$	180,676	\$20,000	\$20,000	\$20,000	0.0%
10024000 31550 F	RENTAL FEES	\$17,800	\$15,000	\$15,000		0.0%
10024000 31800	GF SVCE \$	213,400	\$281,500	\$271,600	\$271,600	-3.5%
10024000 33003 M	MOORE REG	\$40,467	\$40,928	\$40,928	\$40,928	0.0%
TOTAL GENERAL FUND FEES	\$	854,512	\$710,428	\$697,528	\$697,528	-1.8%
10024001 ELECTIONS FEES						
10024001 32202 E	ELECT FEES	\$4,921	\$3,000	\$200	\$200	-93.3%
TOTAL ELECTIONS FEES		\$4,921	\$3,000	\$200	\$200	-93.3%
10024003 SOLID WASTE FEES				•		
10024003 31003	WHTEGDS FE	\$16,102	\$20,000	\$20,000		0.0%
10024003 31004	LDFL FEES \$	\$900,547	\$850,000	\$875,000	\$867,569	2.1%
TOTAL SOLID WASTE FEES	\$	\$916,649	\$870,000	\$895,000	\$887,569	2.0%

ACCOUNTS FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10024005 LAW ENFORCEMENT	NT FEES		•			
10024005 30506	LE FEES	\$283,779	\$275,000	\$280,000	\$280,000	1.8%
10024005 30508	MCSO-ABC	\$109,839	\$146,452	\$146,452	\$146,452	0.0%
TOTAL LAW ENFORCEMEN	NT FEES	\$393,618	\$421,452	\$426,452	\$426,452	1.2%
10024008 DETENTION CENTE	R FEES					
10024008 30507	EHA	\$7,538	\$10,000	\$10,000	\$10,000	0.0%
TOTAL DETENTION CENTE	R FEES	\$7,538	\$10,000	\$10,000	\$10,000	0.0%
10024013 CHILD SUPPORT FE	EES					
10024013 32000	CSE COLL	\$53,579	\$28,800	\$11,600	\$11,600	-59.7%
10024013 32004	CSE FEES	\$990	\$1,000	\$1,200	\$1,200	20.0%
TOTAL CHILD SUPPORT FE	EES	\$54,569	\$29,800	\$12,800	\$12,800	-57.0%
10024014 REGISTER OF DEED	OS FEES					
10024014 30530	DEEDS FEES	\$1,333,355	\$1,200,000	\$1,250,000	\$1,250,000	4.2%
TOTAL REGISTER OF DEED	OS FEES	\$1,333,355	\$1,200,000	\$1,250,000	\$1,250,000	4.2%
10024015 PLANNING FEES						
10024015 30800	ZONING	\$3,666	\$4,000	\$12,000	\$12,000	200.0%
10024015 30801	HAZARD MIT	\$0	\$25,100	\$0	. \$0	-100.0%
10024015 30802	CELL TOWERS	\$3,700	\$0	\$0	\$0	0.0%
TOTAL PLANNING FEES		\$7,366	\$29,100	\$12,000	\$12,000	-58.8%

ACCOUNTS FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10024016 CODE ENFORCEMENT	FEES					
10024016 30804 .	FIRE INSP	-\$4,379	\$35,000	\$5,000	\$5,000	-85.7%
10024016 30805	CODE ENF	\$403,531	\$395,000	\$305,000	\$305,000	-22.8%
TOTAL CODE ENFORCEMENT	FEES	\$399,151	\$430,000	\$310,000	\$310,000	-27.9%
10024019 GIS FEES						
10024019 30850	GIS FEES	\$78,242	\$100,000	\$80,000	\$80,000	-20.0%
TOTAL GIS FEES		\$78,242	\$100,000	\$80,000	\$80,000	-20.0%
10024020 COOP EXT FEES						
10024020 32500	MOU CREST	\$1,650		\$3,120	\$3,120	0.0%
10024020 32503	AERATOR	\$325	\$1,000	\$750	\$750	-25.0%
TOTAL COOP EXT FEES		\$1,975	\$1,000	\$3,870	\$3,870	287.0%
10024024 AGING FEES						
10024024 32604	AG FITNESS	\$20,047		\$25,000	\$25,000	0.0%
10024024 32605	AG PROGRAM	\$35,498	\$30,000	\$30,000	\$30,000	0.0%
10024024 32610	AG NWSLTR	\$825	\$1,200	\$900	\$900	-25.0%
TOTAL AGING FEES		\$56,370	\$56,200	\$55,900	\$55,900	-0.5%
10024033 RECREATION FEES						
10024033 31200	REC FAC	\$7,635	\$13,000	\$10,000	\$10,000	-23.1%
10024033 31201	REC ADULT	\$7,225	\$8,500	\$5,280	\$5,280	-37.9%
10024033 31202	REC SENR	\$5,240	\$3,500	\$3,800	\$3,800	8.6%
10024033 31204	REC YOUTH	\$75,047	\$95,000	\$80,000	\$80,000	-15.8%
10024033 31205	REC CONC	\$45,711	\$52,000	\$60,000	\$60,000	15.4%
TOTAL RECREATION FEES		\$140,858	\$172,000	\$159,080	\$159,080	-7.5%

ACCOUNTS FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10024044 DSS FEES				•		
* •	HLTH CHOICE	\$550	\$12,000	\$12,000	\$12,000	0.0%
	ADOPT FEES	\$3,905	\$0	\$0	\$0	0.0%
	CONF INTER	\$0	\$0	\$0	\$0	0.0%
TOTAL DSS FEES		\$4,455	\$12,000	\$12,000	\$12,000	0.0%
10024070 TRI STATE REVENUES						
10024070 35031	TRI STATE	\$3,138	\$3,500	\$3,500	\$3,500	0.0%
10024070 35033	AN OPS FE	\$49,025	\$40,000	\$53,000	\$53,000	32.5%
TOTAL TRI STATE REVENUES		\$52,163	\$43,500	\$56,500	\$56,500	29.9%
10024071 HEALTH FEES						
10024071 35032	MAT/C FEES	\$0	\$0	\$45,573	\$45,573	0.0%
10024071 35035	MTNRL FEES	\$274,417	\$178,012	\$153,000	\$153,000	-14.1%
10024071 35036	CH HLTH FE	\$100,055		\$0	\$0	0.0%
10024071 35037	FAM PL FE	\$107,204		\$73,000	\$73,000	13.0%
10024071 35038 .	NEURO FE	\$2,963		\$0	\$0	0.0%
10024071 35039	CSC FEE	\$402,305	\$234,947	\$235,244	\$235,244	0.1%
10024071 35040	ORTHO FEE	\$5,807	\$0	\$0	\$0	0.0%
10024071 35045	TB FEES	\$0	\$0	\$0	. \$0	0.0%
10024071 36000	EH FEES	\$204,894	\$230,000	\$188,000	\$188,000	-18.3%
TOTAL HEALTH FEES		\$1,097,644	\$707,540	\$694,817	\$694,817	-1.8%
10032000 GENERAL FUND FED R	ESTRICTED				4.0	400.004
10032000 30501	DA GCC GR	\$0	, \$72 <b>,</b> 186	\$0	\$0	-100.0%
TOTAL GENERAL FUND FED R	ESTR	\$0	\$72,186	\$0	\$0	-100.0%

ACCOUNTS FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10032001 ELECTIONS FED RES						
10032001 32200	ELEC 1 STO	\$22,282	\$0	\$0	\$0	0.0%
10032001 32201	ELEC HV/TC	\$630	\$0	\$0	\$0	0.0%
10032001 32203	MUNI REIM	\$0	\$40,000	\$0	\$0	-100.0%
TOTAL ELECTIONS FED RES		\$22,912	\$40,000	\$0	\$0	-100.0%
10032002 SOIL/WATER FED RES						
10032002 31601	S/WTR REIM	\$26,660	\$29,398	\$29,398	\$29,398	0.0%
TOTAL SOIL/WATER FED RES		\$26,660	\$29,398	\$29,398	\$29,398	0.0%
10032005 SHERIFF FED RES						
10032005 30509	SHERIFF GR	\$87,111	\$82,230	\$30,000	\$30,000	-63.5%
10032005 30510	BP VEST GR	\$4,105	\$6,000	\$3,500	\$3,500	-41.7%
TOTAL SHERIFF FED RES		\$91,216	\$88,230	\$33,500	\$33,500	-62.0%
10032006 JCPC FED RES						
10032006 30511	JCPG ARRA	\$0	\$73,000	\$25,000	\$25,000	-65.8%
TOTAL JCPC FED RES		\$0	\$73,000	\$25,000	\$25,000	-65.8%
10032010 EMERGENCY MANAGE	EMENT GRANT					
10032010 30876	EM GRANT	\$30,550	\$23,937	\$20,000	\$20,000	-16.4%
TOTAL EMERGENCY MANAGE	EMENT G	\$30,550	\$23,937	\$20,000	\$20,000	-16.4%

ACCOUNTS F	OR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10032013 C	HILD SUPPORT FE	ED RES					
10032013	32001	CSE INCENT	\$147,895	\$93,000	\$93,000	\$93,000	0.0%
10032013	32002	CSE FED	\$589,410	\$598,305	\$539,869	\$539,869	-9.8%
10032013	32003	CSE INC RE	\$29,634	\$0	\$0	\$0	0.0%
TOTAL C	HILD SUPPORT FE	ED RES	\$766,938	\$691,305	\$632,869	\$632,869	-8.5%
10032023 V	ETERANS NON-FI	ED RES					
10032023	32300	VETERANS	\$2,000	\$2,000	\$2,000	\$2,000	0.0%
TOTAL V	ETERANS NON-FI	ED RES	\$2,000	\$2,000	\$2,000	\$2,000	0.0%
10032024 A	GING FED RES						
10032024	32600	RSVP	\$36,368	\$36,368	\$37,459	\$37,459	3.0%
10032024	32601	AG HCCB	\$737,934	\$717,150	\$735,599	\$735,599	2.6%
10032024	32602	AG HEALTH	\$9,012	\$5,836	\$5,836	\$5,836	0.0%
10032024	32603	AG FC GR	\$42,618	, \$44,425	\$44,425	\$44,425	0.0%
10032024	32606	AG FANS	\$0	\$1,220	\$1,220	\$1,220	0.0%
10032024	32607	AG ARRA	\$0	\$43,594	\$0	\$0	-100.0%
TOTAL A	GING FED RES		\$825,932	\$848,593	\$824,539	\$824,539	-2.8%
10032044 D	SS FED RES	•					
10032044	33000	WCA	\$0	\$0	\$0	\$0	0.0%
10032044	33002	ST AID	\$45,407	\$0	\$0	\$0	0.0%
10032044	33004	CHILD DAY	\$2,417,913	\$2,443,249	\$2,382,669	\$2,382,669	-2.5%
10032044	33005	ARRA CHILD	\$0	\$343,000	\$0	\$0	-100.0%
10032044	33006	SM ST CHLD	\$246,696	\$276,000	\$248,000	\$248,000	-10.1%
10032044	33007	SM ST ADMI	\$48,190	\$43,980	\$40,000	\$40,000	-9.0%
10032044	33008	DAY ADMIN	\$96,076	\$126,963	\$123,775	\$123,775	-2.5%
10032044	33009	IV-E FOST	\$170,044	\$586,588	\$317,666	\$317,666	-45.8%
10032044	33010	IV-E CPS	\$92,545	\$181,722	\$148,916	\$ <b>148</b> ,916	-18.1%

ACCOUNTS	FOR:		2009	2010	2011	2011	PCT
	•		ACTUAL	REVISED BUD	MGR RECOMMEND	BOARD APPROVED	CHANGE
10032044	33011	IV-E SVCES	\$304,519	\$221,313	\$289,763	\$289,763	30.9%
10032044	33012	ST FOSTER	\$79,187	\$237,823	\$118,507	\$118,507	-50.2%
10032044	33013	TANF CTY	\$79	\$30,000	\$30,000	\$30,000	0.0%
10032044	33014	FRAUD/OVR	\$26,405	\$15,000	\$20,000	\$20,000	33.3%
10032044	33015	MEDICD CM	\$35,080	\$26,000	\$30,000	\$30,000	15.4%
10032044	33016	FD STAMP	\$427,898	\$425,753	\$414,977	\$414,977	-2.5%
10032044	33017	MED ASST	\$959,244	\$924,393	\$889,080	\$889,080	-3.8%
10032044	33018	MED TRANS	\$321,555	\$360,000	\$396,000	\$396,000	10.0%
10032044	33019	TANF ASST	\$723,539	\$711,366	\$707,589	\$707,589	-0.5%
10032044	33020	WF FUNCT	\$0	\$1,800	\$1,400	\$1,400	-22.2%
10032044	33021	WF ROAP	\$19,700	\$15,775	\$0	\$0	-100.0%
10032044	33022	SSBG	\$241,333	\$237,435	\$250,626	\$250,626	5.6%
10032044	33023	ST IN-HME	\$0	\$7,758	\$7,758	\$7,758	0.0%
10032044	33024	PERM PLAN	\$18,069	\$31,487	\$23,644	\$23,644	-24.9%
10032044	33025	LINKS	\$17,137	\$13,475	\$20,500	\$20,500	52.1%
10032044	33026	LINKS TRST	\$26,008	\$20,000	\$25,000		25.0%
10032044	33027	CRISIS INT	\$209,743	\$197,542	\$135,570		-31.4%
10032044	33028	LIEAP/CIP	\$31,738	\$27,296	\$26,481		-3.0%
10032044	33029	PRG ENER	\$21,601	\$19,827	\$22,934		15.7%
10032044	33031	AD HM MGT	\$46,604	\$64,204			-19.4%
10032044	33032	AD HM SPEC	\$44,076	\$40,310			-1.4%
10032044	33033	OTR PROG	\$392				0.0%
10032044	33035	HLTH CH AD	\$68,572				-3.9%
10032044	33038	ADOPT ASST	\$20,324				
10032044	33039	AD PROT	\$17,572				
10032044	33040	TANF DV	\$11,710	\$12,594			
10032044	33041	CPS EXPAN	\$46,371	\$35,455	\$35,455	\$35,455	0.0%
TOTAL	DSS FED RES		\$6,835,328	\$7,777,945	\$6,910,343	\$6,910,343	-11.2%

ACCOUNT	S FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10032071	HEALTH FED RES						
10032071	35000	GN AID CTY	\$40,169	\$24,635	\$24,635	\$24,635	0.0%
10032071	35001	WIC	\$283,956	\$379,590	\$399,240	\$399,240	5.2%
10032071	35005	CHLD HLTH	\$53,942	\$0	\$0	\$0	0.0%
10032071	35006	CHILD OBES	\$380,000	\$0	\$0	\$0	0.0%
10032071	35007	CHLD SVCE	\$19,187	\$28,781	\$28,781	\$28,781	0.0%
10032071	35009	ORTHO	\$215	\$0	\$0	\$0	0.0%
10032071	35010	TB	\$23,097	\$20,894	\$20,894	\$20,894	0.0%
10032071	35012	SUM FD SVC	\$223	\$127	\$0	\$0	-100.0%
10032071	35013	AIDS CTRL	\$500	\$500	\$500	\$500	0.0%
10032071	35014	NEURO	\$3,448	\$0	\$0	\$0	0.0%
10032071	35015	WISEWOMEN	\$4,433	\$0	\$0	\$0	0.0%
10032071	35016	BCC	\$43,730	\$29,303	\$29,303	\$29,303	0.0%
10032071	35017	COMM DIS	\$2,732	\$2,732	\$2,732	\$2,732	0.0%
10032071	35019	IMMUNI	\$16,772	\$24,730	\$17,730	\$17,730	-28.3%
10032071	35020	VAC STOR	\$3,000	\$0	\$0	\$0	0.0%
10032071	35021	AD IMM	\$96,771	\$76 <u>,7</u> 16	\$56,530	\$56,530	-26.3%
10032071	35023	H1N1 PH1	\$0	\$74,200	\$0	\$0	-100.0%
10032071	35024	H1N1 PH2	\$0	\$5,800	\$0	\$0	-100.0%
10032071	35026	RMTIME STUDY	\$0	\$27,335	\$27,335	\$27,335	0.0%
10032071	35027	BIOTERRORISM	\$49,433	\$95,663	\$17,058	\$17,058	-82.2%
10032071	35028	MED RESERVE	\$5,000	\$0	\$0	\$0	0.0%
10032071	35029	CHLD FATAL	\$742	\$798	\$761	\$761	-4.6%
10032071	35030	TEMP FD	\$2,700	\$2,000	\$2,000	\$2,000	0.0%
10032071	35105	H1N1 PH3	\$0	\$301,601	\$0	\$0	-100.0%
10032071	35110	ESMM GRNT	\$0	\$10,750	\$0	\$0	-100.0%
TOTAL	HEALTH FED RES .		\$1,030,050	\$1,106,155	\$627,499	\$627,499	-43.3%

ACCOUNTS FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10033000 GENERAL FUND N-FED	RES		•			
10033000 30500	COURTS FAC	\$301,092	\$295,000	\$270,000	\$270,000	-8.5%
TOTAL GENERAL FUND N-FED	RES	\$301,092	\$295,000	\$270,000	\$270,000	-8.5%
10033003 SOLID WASTE N-FED RI	ES					
10033003 31000	WHTE GDS	\$26,386	\$26,458	\$26,458	\$26,458	0.0%
10033003 31001	SCRP TIRE	\$88,859	\$74,283	\$75,000	\$75,000	1.0%
10033003 31002	SW DISP TX	\$25,194	\$0	\$20,000	\$20,000	0.0%
TOTAL SOLID WASTE N-FED R	ES	\$140,439	\$100,741	\$121,458	\$121,458	20.6%
10033006 JCPC GRANT						
10033006 30503	JCPC	\$116,315	\$181,745	\$181,746	\$181,746	0.0%
TOTAL JCPC GRANT		\$116,315	\$181,745	\$181,746	\$181,746	0.0%
10033009 CRIMINAL JUSTICE GRA	ANT					
10033009 30504	CJPP	\$98,381	\$100,560	\$100,560	\$100,560	0.0%
TOTAL CRIMINAL JUSTICE GRA	ANT	\$98,381	\$100,560	\$100,560	\$100,560	0.0%
. 10033014 REG OF DEEDS N-FED	RES					
10033014 30531	DEEDS MAPS	\$40,990	\$44,000	\$44,000	\$44,000	0.0%
10033014 30532	DEEDS ARCH	\$0	\$13,500	\$22,000	\$22,000	63.0%
10033014 30533	DEEDS SGF	\$0	\$18,000	\$25,000	\$25,000	38.9%
TOTAL REG OF DEEDS N-FED	RES	\$40,990	\$75,500	\$91,000	\$91,000	20.5%

ACCOUNTS FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10033022 COOP EXT N-FED RES		_				
10033022 32501	COOP SM-ST	\$17,547	\$0	\$0	\$0	0.0%
TOTAL COOP EXT N-FED RES		\$17,547	\$0	\$0	\$0	0.0%
10033024 AGING N-FED RES						
10033024 32609	SR CTR GP	\$13,089	\$15,000	\$10,000	\$10,000	-33.3%
TOTAL AGING N-FED RES		\$13,089	\$15,000	\$10,000	\$10,000	-33.3%
10033071 HEALTH N-FED RES						
10033071 35002	GN AID COM	\$60,273	\$63,000	\$63,000	\$63,000	0.0%
10033071 35003	MTRNL HLTH	\$71,073	\$15,000	\$15,000	\$15,000	0.0%
10033071 35004	MTRNL CC	\$17,580	\$17,580	\$17,580	\$17,580	0.0%
10033071 35008	FM PLAN	\$137,940	\$224,068	\$123,549	\$123,549	-44.9%
10033071 35011	ENVIRO GR	\$21,365	\$11,307	\$8,250	\$8,250	-27.0%
10033071 35018	HLTHY CARO	\$2,979	\$0	\$0	\$0	0.0%
10033071 35022	HLTH CK	\$33,794	\$33,873	\$0	\$0	-100.0%
TOTAL HEALTH N-FED RES		\$345,003	\$364,828	\$227,379	\$227,379	-37.7%
10033096 SCHOOLS N-FED RES			•			
10033096 30254	ART 40 MCS	\$1,075,830	\$1,114,688	\$1,000,000	\$1,000,000	-10.3%
10033096 30255	ART 42 MCS	\$2,126,863	\$2,208,104	\$2,000,000	\$2,000,000	-9.4%
10033096 30300	FED FOREST	\$4,630		\$0	\$0	0.0%
TOTAL SCHOOLS N-FED RES		\$3,207,323	\$3,322,792	\$3,000,000	\$3,000,000	-9.7%

ACCOUNTS	S FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10033100	GENERAL FUND	N-FED UNR			•		
10033100	30250	ART 39	\$6,239,510	\$6,947,310	\$6,200,000	\$6,200,000	-10.8%
10033100	30251	ART 40 CTY	\$2,510,270	\$2,600,940	\$2,400,000	\$2,400,000	-7.7%
10033100	30252	ART 42 CTY	\$1,417,909	\$1,472,070	\$1,400,000	\$1,400,000	-4.9%
10033100	30253	ART 44	\$1,833,303	\$0	\$0	\$0	0.0%
10033100	30400	ABC BTL TX	\$22,489	\$22,000	\$22,000	\$22,000	0.0%
10033100	30401	ABC MIX TX	\$80,024	\$70,000	\$80,000	\$80,000	14.3%
10033100		ABC EXC TX	\$204,797	\$200,000	\$66,000	\$66,000	-67.0%
10033100		ABC PROF	\$327,023	\$320,000	\$325,000	\$325,000	. 1.6%
10033100		VIDEO	\$26,154	\$40,000	\$25,000	\$25,000	-37.5%
TOTAL	GENERAL FUND	N-FED UNR	\$12,661,479	\$11,672,320	\$10,518,000	\$10,518,000	-9.9%
TOTAL	GENERAL		\$98,470,340	\$89,372,793	\$84,924,593	\$85,012,422	-12.9%

ACCOUNTS FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011	PCT
20011000 ALS TAX		ACTUAL	KEA12CD BOD	MIGK RECOMMEND	BOARD APPROVED	CHANGE
20011000 30001	DISCOUNTS	-\$32,148	-\$35,000	-\$17,500	-\$17,500	-50.0%
20011000 30002	PRIOR YR TAX	\$21,245	\$20,000	\$20,000	\$20,000	0.0%
20011000 36062	ALS VEH TAX	\$184,470	\$132,130	\$140,000	\$140,000	6.0%
20011000 36063	ALS TAX	\$2,679,147	\$2,133,460	\$2,150,000	\$2,150,000	0.8%
TOTAL ALS TAX		\$2,852,715	\$2,250,590	\$2,292,500	\$2,292,500	1.9%
20018000 EMS MISC						
20018000 32502	DONATE	\$1,550	\$867	\$0	\$0	-100.0%
20018000 36066	US OPEN	\$5,040	\$0	\$0	\$0	0.0%
TOTAL EMS MISC		\$6,590	\$867	\$0	\$0	-100.0%
20019000 EMS NON REV			•			
20019000 32950	APP FB	\$0	\$440,237	\$315,000	\$296,371	-32.7%
TOTAL EMS NON REV		\$ọ	\$440,237	\$315,000	\$296,371	-32.7%
20033000 EMS N-FED RES						
20033000 36064	EMS INS	\$2,621,183	\$1,952,835	\$2,000,000	\$2,000,000	2.4%
20033000 36065	MED REIM	\$232,082	. \$0	\$0	\$0	0.0%
TOTAL EMS N-FED RES		\$2,853,265	\$1,952,835	\$2,000,000	\$2,000,000	2.4%
TOTAL EMERGENCY MEDIC	AL SERV	\$5,712,570	\$4,644,529	\$4,607,500	\$4,588,871	-1.2%

ACCOUNT	S FOR:	·	2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
<b>2103300</b> 0	<b>E911 PSAP REVEN</b> 36067	UES E911 PSAP	\$632,354	\$632,354	\$632,354	\$632,354	0.0%
TOTAL	E911 PSAP REVEN	UES	\$632,354	\$632,354	\$632,354	\$632,354	0.0%
TOTAL	E911 EMERGENCY	TELEPHO	\$632,354	\$632,354	\$632,354	\$632,354	0.0%

ACCOUNTS FOR:	•	2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
22018000 SOIL WATER CONSER	VATION DISTRICT			•		
22018000 36041	N65771 SO	-\$297	\$0	\$0	\$0	0.0%
22018000 36103	SCHOLAR	-\$100	\$0	\$0	\$0	0.0%
TOTAL S/WD MISC		-\$397	\$0	\$0	\$0	0.0%
22024000 S/WD DISTRICT FEES						
22024000 36068	BRILLION	\$1,627	\$2,000	\$1,500	\$1,500	-25.0%
22024000 36069	DRILL RENT	-\$11,620	\$8,000	\$8,500	\$8,500	6.3%
22024000 36070	TREE PLTR	\$630	\$200	\$200	\$200	0.0%
22024000 36071	SEEDLINGS	-\$1,466	\$3,000	\$3,555	\$3,555	18.5%
22024000 36072	VOL AG	\$82	\$650	\$500	\$500	-23.1%
22024000 36073	WILDFL	-\$39	\$400	\$400	\$400	0.0%
TOTAL S/WD DISTRICT FEES		-\$10,785	\$14,250	\$14,655	\$14,655	2.8%
22033000 S/WD NON-FED RES						
22033000 36102	ST MATCH	\$2,079	\$4,000	\$4,000	\$4,000	0.0%
TOTAL S/WD NON-FED RES		\$2,079	\$4,000	\$4,000	\$4,000	0.0%
TOTAL SOIL AND WATER CO	NSERV	-\$8,706	\$18,250	\$18,655	\$18,655	2.2%

ACCOUNTS FOR:		2009	2010	2011	2011	PCT			
		ACTUAL	REVISED BUD	MGR RECOMMEND	BOARD APPROVED	CHANGE			
23018000 MOORE COUNTY TRANSPORTATION SERVICES									
23018000 32502	DONATE	\$169	\$0	\$0	\$0	0.0%			
23018000 32910	SURPLUS	\$34,560	\$21,000	\$9,000	\$9,000	-57.1%			
TOTAL MCTS MISC		\$34,729	\$21,000	\$9,000	\$9,000	-57.1%			
23019000 MCTS NON-REVENUE									
23019000 32950	APP FB	\$0	\$6,500	\$0	\$0	-100.0%			
TOTAL MCTS NON-REVENUE		\$0	\$6,500	\$0	\$0	-100.0%			
23024000 MCTS FEES									
23024000 36000	USER FEES	\$582,353	\$785,580	\$789,315	\$784,853	-0.1%			
23024000 36089	RGP USER	\$10,436	\$14,400	\$0	\$0	-100.0%			
TOTAL MCTS FEES		\$592,789	\$799,980	\$789,315	\$784,853	-1.9%			
23032000 MCTS FED RES					·				
23032000 36085	5311 ADMIN	\$199,078	\$206,008	\$205,038	\$205,038	-0.5%			
23032000 36086	5311 CAP	\$104,800	\$95,573	\$275,999	\$275,999	188.8%			
TOTAL MCTS FED RES		\$303,878	\$301,581	\$481,037	\$481,037	59.5%			
23033000 MCTS NON-FED RES						•			
23033000 36087	5311 GP	\$104,616	\$116,371	\$116,371	.\$116,371	0.0%			
23033000 36088	EDTAP	\$101,821	\$100,391	\$100,391	\$100,391	0.0%			
TOTAL MCTS NON-FED RES		\$206,437	\$216,762	\$216,762	\$216,762	0.0%			
TOTAL TRANSPORTATION S	ERVICE	\$1,137,833	\$1,345,823	\$1,496,114	\$1,491,652	10.8%			

ACCOUNTS FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
25018000 CAPITAL RESERVE MI	SC				•-	
25018000 30450	INTEREST	\$10,278	\$10,278	\$0	\$0	-100.0%
TOTAL CAP RES MISC		\$10,278	\$10,278	\$0	\$0	-100.0%
25018000 CAPITAL RESERVE NO	N-REVENUE					
25019000 32950	APP FB	\$0	\$0	\$0	\$2,000,000	0.0%
TOTAL CAP RES NON-REV		\$0	\$0	\$0	\$2,000,000	0.0%
25019056 TRANSFER FROM GENI	ERAL FUND		,			
25019056 32955	TRANS GF	\$8,613,972	\$11,816,361	\$0	\$0	-100.0%
25019056 32967	TRANS WP	\$0	\$1,327,568	\$1,616,478	\$1,616,478	21.8%
TOTAL TRANSFER FROM GEN	ERAL	\$8,613,972	\$13,143,929	\$1,616,478	\$1,616,478	-87.7%
TOTAL CAPITAL RESERVE		\$8,624,250	\$13,154,207	\$1,616,478	\$3,616,478	-72.5%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
<b>26011000</b> 26011000	OCCUPANCY TAX 36094	OCC TX	\$1,098,910	\$1,204,000	\$1,145,500	\$1,145,500	-4.9%
TOTAL	OCCUPANCY TAX		\$1,098,910	\$1,204,000	\$1,145,500	\$1,145,500	-4.9%
26019000 26019000	CVB NON-REV 32950	APPROP RE	\$0	\$20,000	\$25,000	\$25,000	25.0%
TOTAL	CVB NON-REV		\$0	\$20,000	\$25,000	\$25,000	25.0%
26024000	CVB FEES						
26024000	36090	BROCH	\$435	\$19,500	\$26,750	\$26,750	37.2%
26024000	36091	COOP ADV	\$94,161	\$168,000	\$143,000	\$143,000	-14.9%
26024000	36092	CRP PRTNRS	\$5,209	\$3,500	\$3,500	\$3,500	0.0%
26024000	36093	DEST GUIDE	\$57,227	\$79,500	\$59,750	\$59,750	-24.8%
TOTAL	CVB FEES		\$157,032	\$270,500	\$233,000	\$233,000	-13.9%
TOTAL	CONVENTION & VISI	TORS	\$1,255,942	\$1,494,500	\$1,403,500	\$1,403,500	-6.1%

ACCOUNTS	S FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
60018000	WATER POLLUTION	ON CONTROL PLANT					•
60018000	30450	INTEREST	· \$3,541	\$0	\$0	\$0	0.0%
60018000	36053	INS REIM	\$43,269	\$0	\$0	\$0	0.0%
TOTAL	WPCP MISC		\$46,811	\$0	\$0	\$0	0.0%
60024000	WPCP FEES						
60024000	36000	USER FEES	\$3,106,688	\$4,006,581	\$3,932,632	\$3,925,858	-2.0%
60024000	36001	PROF SVCE	\$0	\$50,000	\$50,000	\$50,000	0.0%
TOTAL	WPCP FEES		\$3,106,688	\$4,056,581	\$3,982,632	\$3,975,858	-2.0%
TOTAL	WATER POLLUTION	ON CONTROL	\$3,153,499	\$4,056,581	\$3,982,632	\$3,975,858	-2.0%

ACCOUNTS FOR:	2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
61018000 UTILITIES FUND MISC				·	•
61018000 30450 INTEREST	\$45,201	\$0	\$0	\$0	0.0%
61018000 32910 SURPLUS	\$0	\$0	\$0	\$0	0.0%
61018000 36035 MISC	\$3,816	\$0	\$0	\$0	0.0%
TOTAL UTIL MISC	\$49,017	\$0	\$0	\$0	0.0%
61019000 UTIL NON-REVENUE 61019000 36002 APPROP RE	\$0	\$2,638,859	\$834,920	\$819,637	-68.9%
TOTAL UTIL NON-REVENUE	\$0	\$2,638,859	\$834,920	\$819,637	-68.9%
61024000 UTIL FEES					
61024000 30803 CDBG ADMIN	\$1,354	. \$0	\$0		0.0%
61024000 36003 CAP FEES	\$186,135	\$186,000	\$182,000		-2.2%
61024000 36004 ELEV TANK	\$94,319	\$115,000	\$115,000		0.0%
61024000 36007 SWR SALES	\$2,754,886	\$3,645,962			-1.1%
61024000 36008 UTIL BILL	\$65,396	\$70,000			0.0%
61024000 36009 UTIL MGMT	\$122,960	\$137,960			0.0%
61024000 36010 WTR IRRI	\$673,312	\$980,400			-1.3%
61024000 36011 WTR SALES	\$3,386,813	\$4,115,477	\$4,061,400		
61024000 36019 TAP FEES	\$208,322	\$201,000	\$194,600	\$194,600	-3.2%
TOTAL UTIL FEES	\$7,493,498	\$9,451,799	\$9,334,245	\$9,334,245	-1.2%

ACCOUNTS FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE	
	GINEERING FEES						
61024077	36000	ENG FEES	\$41,005	\$12,000	\$15,000	\$15,000	25.0%
TOTAL EN	IGINEERING FEES		\$41,005	\$12,000	\$15,000	\$15,000	25.0%
61033000 EN	A RIVERBEND REIM	BURSEMENT					
61033000	36704	EM RVRBND	\$1,175	\$0	\$0	\$0	0.0%
61033000	36995	NC RC GRNT	\$0	\$0	\$0	\$0	0.0%
TOTAL EN	A RIVERBEND REIM	BURSE	\$1,175	\$0	\$0	\$0	0.0%
TOTAL PU	BLIC UTILITIES WA	TER	\$7,584,695	\$12,102,658	\$10,184,165	\$10,168,882	-16.0%

ACCOUNTS	FOR:	••	2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
62018000	EAST MOORE WAT	TER DISTRICT MISC					
62018000	30450	INTEREST	\$2,190	\$0	\$0	\$0	0.0%
62018000	32350	SLS TX REF	\$4,694	\$0	\$0	\$0	0.0%
		•		4.0	40	¢0	0.00/
TOTAL	EMWD MISC		\$6,884	\$0	\$0	\$0	0.0%
62019000	EMWD NON-REVE	NUE					
62019000	36002	APPROP RE	\$0	\$230,210	\$0	\$0	-100.0%
TOTAL	EMWD NON-REVE	NUE	\$0	\$230,210	. \$0	\$0	-100.0%
62024000	EMWD FEES						
62024000	36003	CAP FEES	\$22,000	\$6,000	\$11,000	\$11,000	83.3%
62024000	36008	UTIL BILL	\$9,380	\$6,000	\$6,000	\$6,000	0.0%
62024000	36011	WTR SALES	\$331,886	\$378,000	\$660,000	\$660,000	74.6%
62024000	36012	WTR PH2	\$51,388	\$9,000	\$0	\$0	-100.0%
62024000	36013	WTR HYLD	\$12,976	\$19,000	\$23,000	\$23,000	21.1%
62024000	36014	WTR PINE	\$34,923	\$475,000	\$391,597	\$391,597	-17.6%
62024000	36015	WTR VASS	\$98,412	\$110,000	\$70,000	\$70,000	-36.4%
62024000	36019	TAP FEES	\$24,820	\$2,700	\$1,800	\$1,800	-33.3%
62024000		TAP PH2	\$20,950	\$2,700	\$7,200		166.7%
62024000		TP FEE IIA	\$0	\$15,750	\$900	\$900	-94.3%
62024000		TP FEE III	\$0	\$75,000	\$75,000	\$75,000	0.0%
TOTAL	EMWD FEES		\$606,734	\$1,099,150	\$1,246,497	\$1,246,497	13.4%
62042000	EMWD CAP FED R	RES				•	
62042000		USDA PH2	\$1,266,776	\$0			0.0%
62042000		USDA PH3	\$0	\$6,542,000			-100.0%
62042000		USDA IIA	\$0	\$495,847	\$0	\$0	-100.0%
TOTAL	EMWD CAP FED R	RES	\$1,266,776	\$7,037,847	\$325,753	\$325,753	-95.4%
TOTAL	EAST MOORE WA	ATER DISTR	\$1,880,395	\$8,367,207	\$1,572,250	\$1,572,250	-81.2%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
64018000 A	AIRPORT AUTI	HORITY MISC					
64018000	30450	INTEREST	\$13,798	\$13,000	\$8,000	\$8,000	-38.5%
64018000	36035	MISC	\$7,945	\$1,800	\$5,000	\$5,000	177.8%
64018000	36050	UNIF REIM	\$0	\$0	\$2,500	\$2,500	0.0%
64018000	36053	INS REIM	\$22,882	\$0	\$0	\$0	0.0%
64018000	36125	CAP REIM	\$2,460	\$0	\$0	\$0	0.0%
TOTAL A	AIRPORT AUTH	1 MISC	\$47,084	\$14,800	\$15,500	\$15,500	4.7%
64019000 /	AIRPORT AUTH	I NON-REVENUE					
64019000	32905	CONT CAP	\$314,130	\$0	\$0	\$0	0.0%
64019000	36002	APPROP RE	\$0	\$0	\$123,402	\$123,402	0.0%
64019000	36049	TRANS CTY	\$142,704	\$151,086	\$150,493	\$150,493	-0.4%
TOTAL A	AIRPORT AUTH	I NON-REVEN	\$456,834	\$151,086	\$273,895	\$273,895	81.3%
64024000	AA USER FEES						
64024000	36000	LAND FEES	\$40,510	\$36,810	\$38,500	\$38,500	4.6%
64024000	36022	AFTR HR CH	\$9,731	\$14,000	\$14,000	\$14,000	0.0%
64024000	36023	AV GAS	\$260,836	\$324,000	\$298,000	\$298,000	-8.0%
64024000	36024	CR RNTL	\$44,453	\$46,000	\$42,000	\$42,000	-8.7%
64024000	36025	EMS RENT	\$8,940	\$8,940	\$8,940	\$8,940	0.0%
64024000	36026	EMS UTIL	\$3,658	\$3,800	\$3,800	\$3,800	0.0%
64024000	36027	FLGHT INST	\$16,457	\$17,990	\$17,990	\$17,990	0.0%
64024000	36028	FREIGHT	\$1,054	\$1,500	\$1,500	\$1,500	0.0%
64024000	36029	GRND INST	\$6,631	\$9,240	\$9,240	\$9,240	0.0%
64024000	36030	HNGR RENT	\$182,448	\$291,800	\$291,800	\$291,800	0.0%
64024000	36031	JET A FUEL	\$1,318,738	\$1,674,000	\$1,735,500	\$1,735,500	3.7%
64024000	36032	LABOR	\$54,546	\$65,000	\$65,000	\$65,000	0.0%
64024000	36033	LAND RENT	\$1,350	\$0	. \$0	\$0	0.0%
64024000	36034	LAV SVCE	\$2,875	\$2,600	\$2,600	\$2,600	0.0%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
64024000	36036	N500TC DU	\$40,125	\$51,520	\$51,520	\$51,520	0.0%
64024000	36037	N500TC SO	\$8,705	\$9,660	\$9,660	\$9,660	0.0%
64024000	36038	N65771 DU	\$8,420	\$11,935	\$0	\$0	-100.0%
64024000	36039	OFC RENTAL	\$11,472	\$9,576	\$16,000	\$16,000	67.1%
64024000	36040	OIL	\$2,596	\$3,000	\$3,500	\$3,500	16.7%
64024000	36041	N65771 SO	\$3,478	\$3,960	\$0	\$0	-100.0%
64024000	36042	OUTSIDE	\$3,200	\$3,200	\$3,200	\$3,200	0.0%
64024000	36043	PARTS	\$30,926	\$35,000	\$35,000	\$35,000	0.0%
64024000	36044	PILOT SUP	\$4,985	\$5,500	\$5,500	\$5,500	0.0%
64024000	36045	PWR CART	\$4,860	\$4,500	\$6,000	\$6,000	33.3%
64024000	36046	RAMP FEES	\$61,953	\$51,000	\$68,000	\$68,000	33.3%
64024000	36047	CR RNTL FL	\$16,616	\$23,000	\$17,000	\$17,000	-26.1%
64024000	36048	STOR RENTA	\$8,755	\$11,660	\$11,660	\$11,660	0.0%
64024000	36061	MUNI FUEL	\$0	\$24,360	\$0	\$0	-100.0%
TOTAL	AA USER FEES		\$2,158,316	\$2,743,551	\$2,755,910	\$2,755,910	0.5%
TOTAL	AIRPORT AUTHOR	ITY	\$2,662,234	\$2,909,437	\$3,045,305	\$3,045,305	4.7%

ACCOUNTS FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
80018000 INFORMATION TECH	NOLOGY MISC					
80018000 32910	SURPLUS	\$5,678	\$0	\$0	\$0	0.0%
TOTAL IT MISC		\$5,678	\$0	\$0	\$0	0.0%
80019000 IT NON-REVENUE						
80019000 32970	TRAN CR	\$0	\$1,634,445	\$0	\$0	-100.0%
80019000 36002	APPROP RE	\$0	\$74,739	\$137,528	\$185,749	148.5%
80019000 36018	FIN PROCEE	\$0	\$0	\$0	\$0	0.0%
TOTAL IT NON-REVENUE		\$0	\$1,709,184	\$137,528	\$185,749	89.1%
80024000 IT FEES						
80024000 36000	USER FEES	\$2,277,285	\$1,606,817	\$1,492,651	\$1,485,654	-7.5%
TOTAL IT FEES		\$2,277,285	\$1,606,817	\$1,492,651	\$1,485,654	-7.5%
TOTAL INFORMATION TECH	NOLOGY	\$2,282,963	\$3,316,001	\$1,630,179	\$1,671,403	-49.6%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
81018000	RISK MANAGEMENT	MISC					
81018000	36053	INS REIM	\$345,165	\$0	\$360,000	\$360,000	0.0%
TOTAL	RM MISC		\$345,165	\$0	\$360,000	\$360,000	0.0%
81019000	RM NON-REVENUE						
81019000	36002	APPROP RE	\$0	\$1,181,616	\$506,715	\$506,206	-57.2%
81019000	36052	EMPL CON	\$4,582,389	\$4,242,000	\$4,489,000	\$4,489,000	5.8%
81019000		LIAB PROP	\$170,240	\$168,690	\$168,690	\$168,690	0.0%
81019000		LIFE INS	\$234 <b>,1</b> 85	\$122,386	\$122,386	\$122,386	0.0%
81019000		WC PREM	\$466,118		\$480,886	\$480,886	3.2%
TOTAL	RM NON-REVENUE	·	\$5,452,932	\$6,180,578	\$5,767,677	\$5,767,168	-6.7%
81024000	RM FEES						
81024000	36056	N-EMPL CON	\$950,143	\$987,052	\$999,127	\$999,127	1.2%
TOTAL	RM FEES		\$950,143	\$987,052	\$999,127	\$999,127	1.2%
TOTAL	RISK MANAGEMENT		\$6,748,240	\$7,167,630	\$7,126,804	\$7,126,295	-0.6%

ACCOU	NTS FOR	:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
820180	000 PRO	PERTY MANAGEN	IENT MISC					
820180		32910	SURPLUS	\$19,781	\$0	\$0	\$0	0.0%
820180		36053	INS REIM	\$46,314	\$0	\$0	\$0	0.0%
TOTAL	PM I	MISC		\$66,095	\$0	\$0	\$0	0.0%
820190	000 PM I	NON-REVENUE						
820190	000	36002	APPROP RE	\$0	\$0	\$547,595	\$547,595	0.0%
820190	000	36060	PM FEES	\$1,900,783	\$4,680,196	\$4,087,719	\$4,075,519	-12.9%
TOTAL	PM I	NON-REVENUE		\$1,900,783	\$4,680,196	\$4,635,314	\$4,623,114	-1.2%
820240	000 PM I	FEES				`		,
820240	000	31550	RENTALS	\$18,467	\$16,000	\$16,000	\$20,010	25.1%
TOTAL	PM I	FEES		\$18,467	\$16,000	\$16,000	\$20,010	25.1%
820240	087 MUI	NICIPAL VEHICLE F	UEL					
820240	087	36061	MUNI FUEL	\$2,396,195	\$0	\$20,000	\$20,000	0.0%
TOTAL	MUI	NICIPAL VEHICLE F	UEL	\$2,396,195	\$0	\$20,000	\$20,000	0.0%
TOTAL	PRO	PERTY MANAGEN	MENT	\$4,381,541	\$4,696,196	\$4,671,314	\$4,663,124	-0.7%
		TOTAL REV	/ENUE	\$144,518,150	\$153,278,166	\$126,911,843	\$128,987,049	-20.2%

# **EXPENDITURES**

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ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
GENERAL	•						
10011500 (	GOVERNING BODY						
115	GOVERNING BODY					4	
10011500	51200	SALARIES	\$42,669	\$47,500	\$47,500	\$47,500	0.0%
10011500	51204	BOARD	\$25,082	\$25,080	\$25,080	\$25,080	0.0%
10011500	51710	TRAVEL-PAY	\$13,498	\$13,500	\$13,500	\$13,500	0.0%
10011500	51810	FICA/MED	\$6,218	\$5,552	\$6,585	\$6,585	18.6%
10011500	51811	RETIREMENT	\$2,095	\$2,337	\$3,069	\$3,069	31.3%
10011500	51812	401K RET	\$1,280	\$1,425	\$1,425	\$1,425	0.0%
10011500	51813	HLTH INS	\$7,000	\$7,000	\$6,000	\$6,000	-14.3%
10011500	51815	WRKRS COMP	\$191	\$191	\$197	\$197	3.1%
10011500	51816	LIFE INS	\$412	\$205	\$217	\$217	5.9%
10011500	52600	SUPPLIES	\$860	\$701	\$1,000	\$1,000	42.7%
10011500	53100	TRAVEL	\$5,032	\$8,300	\$4,000	\$4,000	-51.8%
10011500	53200	TELEPHONE	\$185	\$900	\$800	\$800	-11.1%
10011500	53400	PRINT	\$784	\$450	\$800	\$800	77.8%
10011500	53600	ADVER	\$389	\$1,000	\$600	\$600	-40.0%
10011500	53835	BD EXP	\$2,911	\$3,500	\$5,500	\$5,500	57.1%
10011500	53872	PROF SVCES	\$0	\$0	\$0	\$0	0.0%
10011500	54501	LIAB PROP	\$280	\$240	\$276	\$276	15.0%
10011500	54800	IT ASSESS	\$27,308	\$29,016	\$29,094	\$29,094	0.3%
10011500	54801	PM ASSESS	\$28,717	\$39,168	\$37,529	\$37,529	-4.2%
10011500	54910	DUES	\$41,643	\$39,139	\$29,000	\$29,000	-25.9%
TOTAL	GOVERNING BODY		\$206,555	\$225,204	\$212,172	\$212,172	-5.8%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10012000	ADMINISTRATION						
120	ADMINISTRATION						•
10012000	51200	SALARIES	\$339,617	\$314,977	\$338,372	\$338,372	7.4%
10012000	51201	OVERTIME	\$82	\$23	\$0	\$0	-100.0%
10012000	51203	RESOURCE	\$45,927	\$52,768	\$22,568	\$22,568	-57.2%
10012000	51206	SERVICE AWARD	\$4,280	\$3,306	\$0	\$0	-100.0%
10012000	51810	FICA/MED	\$27,777	\$28,387	\$27,612	\$27,612	-2.7%
10012000	51811	RETIREMENT	\$17,374	\$18,917	\$33,472	\$33,472	76.9%
10012000	51812	401K RET	\$16,913	\$16,949	\$10,151	\$10,151	-40.1%
10012000	51813	HLTH INS	\$28,000	\$28,000	\$28,000	\$28,000	0.0%
10012000	51815	WRKRS COMP	\$3,059	\$3,059	\$3,156	\$3,156	3.2%
10012000	51816	LIFE INS	\$3,760	\$820	\$1,544	\$1,544	88.3%
10012000	52350	EMPLOY REC	\$324	\$500	\$300	\$300	-40.0%
10012000	52600	SUPPLIES	\$2,753	\$3,600	\$2,500	\$2,500	-30.6%
10012000	53100	TRAVEL	\$8,665	\$8,000	\$3,500	\$3,500	-56.3%
10012000	53200	TELEPHONE	\$3,574	\$3,000	\$3,000	\$3,000	0.0%
10012000	53400	PRINT	\$213	\$1,000	\$1,000	\$1,000	0.0%
10012000	53872	PROF SVCES	\$0	\$5,000	\$2,000	\$2,000	-60.0%
10012000	54501	LIAB PROP	\$1,120	\$960	\$1,104	\$1,104	15.0%
10012000	54800	IT ASSESS	\$45,590	\$40,825	\$24,886	\$24,886	-39.0%
10012000	54801	PM ASSESS	\$9,287	\$9,459	\$9,063	\$9,063	-4.2%
10012000	54910	DUES	\$6,691	\$8,000	\$6,000	\$6,000	-25.0%
TOTAL	ADMINISTRATION		\$565,006	\$547,550	\$518,228	\$518,228	-5.4%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10013000	HUMAN RESOURCES	S					
130	HUMAN RESOURCES	S					
10013000	51200	SALARIES	\$153,742	\$136,032	\$158,739	\$158,739	16.7%
10013000	51203	RESOURCE	\$0	\$15,535	\$0	\$0	-100.0%
10013000	51206	SERVICE AWARD	\$2,204	\$1,653	\$0	\$0	-100.0%
10013000	51810	FICA/MED	\$11,219	\$11,896	\$12,144	\$12,144	2.1%
10013000	51811	RETIREMENT	\$7,170	\$7,651	\$10,255	\$10,255	34.0%
10013000	51812	401K RET	\$4,678	\$4,665	\$4,762	\$4,762	2.1%
10013000	51813	HLTH INS	\$21,000	\$21,000	\$18,000	\$18,000	-14.3%
10013000	51815	WRKRS COMP	\$237	\$237	\$245	\$245	3.4%
10013000	51816	LIFE INS	\$1,533	\$615	\$727	\$727	18.2%
10013000	52350	EMPLOY REC	\$5,409	\$6,500	\$3,765	\$3,765	-42.1%
10013000	52600	SUPPLIES	\$2,552	\$2,999	\$2,500	\$2,500	-16.6%
10013000	52602	EQUIPMENT	\$13,595	\$0	\$0	\$0	0.0%
10013000	53100	TRAVEL	\$765	\$700	\$1,000	\$1,000	42.9%
10013000	53200	TELEPHONE	\$989	\$1,000	\$600	\$600	-40.0%
10013000	53400	PRINT	\$549	\$275	\$330	\$330	20.0%
10013000	53600	ADVER	\$5,586	\$1,800	\$1,000		-44.4%
10013000	53872	PROF SVCES	\$7,025	\$6,000	\$5,040		-16.0%
10013000	54501	LIAB PROP	\$840	\$720	\$828		15.0%
10013000	54800	IT ASSESS	\$39,572	\$43,693	\$42,412		-2.9%
10013000	54801	PM ASSESS	\$13,947	\$18,919	\$18,127		-4.2%
10013000	54910	DUES	\$420	\$210	\$210	\$210	0.0%
TOTAL	HUMAN RESOURCE	ES	\$293,032	\$282,100	\$280,684	\$280,684	-0.5%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10014000	FINANCIAL SERVICES						
140	FINANCIAL SERVICES					-	
10014000	51200	SALARIES	\$337,472	\$346,251	\$356,759	\$356,759	3.0%
10014000	51203	RESOURCE	\$21,406	\$16,640	\$0	\$0	-100.0%
10014000	51206	SERVICE AWARD	\$6,334	\$5,549	\$0	- \$0	-100.0%
10014000	51810	FICA/MED	\$27,051	\$28,186	\$27,292	\$27,292	-3.2%
10014000	51811	RETIREMENT	\$16,869	\$17,309	\$23,047	\$23,047	33.2%
10014000	51812	401K RET	\$10,142	\$10,554	\$10,703	\$10,703	1.4%
10014000	51813	HLTH INS	\$56,000	\$56,000	\$48,000	\$48,000	-14.3%
10014000	51815	WRKRS COMP	\$814	\$814	\$840	\$840	3.2%
10014000	51816	LIFE INS	\$3,529	\$1,640	\$1,701	\$1,701	3.7%
10014000	52350	EMPLOY REC	\$491	\$0	\$0	\$0	0.0%
10014000	52600	SUPPLIES	\$5,254	\$8,004	\$6,000	\$6,000	-25.0%
10014000	53100	TRAVEL	\$2,700	\$4,998	\$2,765	\$2,765	-44.7%
10014000	53200	TELEPHONE	\$1,677	\$1,800	\$1,200	\$1,200	-33.3%
10014000	53400	PRINT	\$6,475	\$7,500	\$5,000	\$5,000	-33.3%
10014000	53872	PROF SVCES	\$94,658	\$61,000	\$126,000	\$126,000	106.6%
10014000	54400	BANKING	\$65,416	\$65,000	\$0	\$0	-100.0%
10014000	54501	LIAB PROP	\$1,960	\$1,920	\$2,209	\$2,209	15.1%
10014000	54800	IT ASSESS	\$85,624	\$57,019	\$45,229	\$45,229	-20.7%
10014000	54801	PM ASSESS	\$19,132	\$33,749	\$27,411	\$27,411	-18.8%
10014000	54910	DUES	\$1,621	\$1,700	\$1,700	\$1,700	0.0%
TOTAL	FINANCIAL SERVICES		\$764,626	\$725,633	\$685,856	\$685,856	-5.5%

ACCOUNTS FO	OR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10014500 BI	UDGET						
145 BI	UDGET						
10014500	51200	SALARIES	\$0	\$0	\$55,662	\$0	0.0%
10014500	51810	FICA/MED	\$0	\$0	\$4,258	\$0	0.0%
10014500	51811	RETIREMENT	\$0	\$0	\$3,596	\$0	0.0%
10014500	51812	401K RET	\$0	\$0	\$1,670	\$0	0.0%
10014500	51813	HLTH INS	\$0	\$0	\$6,000	\$0	0.0%
10014500	51816	LIFE INS	\$0	\$0	\$255	\$0	0.0%
10014500	52600	SUPPLIES	\$0	\$0	\$2,000	\$0	0.0%
10014500	53100	TRAVEL	\$0	\$0	\$2,000	\$0	0.0%
10014500	53200	TELEPHONE	\$0	\$0	\$500	\$0	0.0%
10014500	53400	PRINT	\$0	\$0	\$1,500	\$0	0.0%
10014500	53872	PROF SVCES	\$0	\$0	\$1,500	\$0	0.0%
10014500	54800	IT ASSESS	\$0	\$0	\$6,997	\$0	0.0%
10014500	54801	PM ASSESS	\$0	\$0	\$4,010	\$0	0.0%
10014500	54910	DUES	\$0	\$0	\$400	\$0	0.0%
10014500	55100	EQUIP/FURN	\$0	\$0	\$3,000	\$0	0.0%
TOTAL B	UDGET		\$0	\$0	\$93,348	\$0	0.0%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10015000	COUNTY ATTORNEY						
150	COUNTY ATTORNEY						
10015000	51200	SALARIES	\$397,429	\$399,590	\$401,561	\$401,561	0.5%
10015000	51203	RESOURCE	\$351	\$0	\$0	\$0	0.0%
10015000	51206	SERVICE AWARD	\$1,345	\$2,367	\$0	\$0	-100.0%
10015000	51810	FICA/MED	\$30,765	\$30,750	\$30,719	\$30,719	-0.1%
10015000	51811	RETIREMENT	\$19,581	\$19,776	\$25,941	\$25,941	31.2%
10015000	51812	401K RET	\$11,963	\$12,059	\$12,047	\$12,047	-0.1%
10015000	51813	HLTH INS	\$42,000	\$42,000	\$36,000	\$36,000	-14.3%
10015000	51815	WRKRS COMP	\$950	\$950	\$980	\$980	3.2%
10015000	51816	LIFE INS	\$3,893	\$1,230	\$1,835	\$1,835	49.2%
10015000	52600	SUPPLIES	\$1,906	\$2,699	\$1,500	\$1,500	-44.4%
10015000	52601	OP SUPP	\$1,314	\$1,400	\$800	\$800	-42.9%
10015000	53100	TRAVEL	\$7,018	\$6,100	\$4,000	\$4,000	-34.4%
10015000	53200	TELEPHONE	\$1,531	\$1,600	\$1,200	\$1,200	-25.0%
10015000	53809	LEGAL	\$3,334	\$3,400	\$1,000	\$1,000	-70.6%
10015000	53872	PROF SVCES	\$10,300	\$13,168	\$5,000	\$5,000	-62.0%
10015000	54501	LIAB PROP	\$1,680	\$1,440	\$1,657	\$1,657	15.1%
10015000	54800	IT ASSESS	\$31,704	\$28,678	\$32,948	\$32,948	14.9%
10015000	54801	PM ASSESS	\$25,559	\$37,840	\$36,255	\$36,255	-4.2%
10015000	54910	DUES	\$12,044	\$7,600	\$6,300	\$6,300	-17.1%
TOTAL	COUNTY ATTORNEY		\$604,668	\$612,647	\$599,743	\$599,743	-2.1%

ACCOUNTS I	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10016000	ГАХ						
160 1			44 000 000	64 226 250	ć1 162 <b>7</b> 10	\$1,163,710	-5.1%
10016000	51200	SALARIES	\$1,228,030	\$1,226,859	\$1,163,710		0.0%
10016000	51201	OVERTIME	\$356	\$3,000	\$3,000	\$3,000	-8.6%
10016000	51204	BOARD	\$3,503	\$3,500	\$3,200	\$3,200	-100.0%
10016000	51206	SERVICE AWARD	\$27,786	\$22,283	\$0	\$0	-100.0%
10016000	51810	FICA/MED	\$89,705	\$96,057	\$89,498	\$89,498	
10016000	51811	RETIREMENT	\$60,687	\$61,605	\$75,369	\$75,369	22.3% -6.8%
10016000	51812	401K RET	\$35,658	\$37,564	\$35,001	\$35,001	
10016000	51813	HLTH INS	\$210,000		\$174,000	\$174,000	-17.1% 3.2%
10016000	51815	WRKRS COMP	\$7,871	\$7,871	\$8,121	\$8,121	
10016000	51816	LIFE INS	\$12,766			\$5,333	-13.3%
10016000	52600	SUPPLIES	\$19,238		\$22,000	\$22,000	0.0%
10016000	52602	<b>EQUIPMENT</b>	\$1,193				0.0%
10016000	53100	TRAVEL	\$15,938				-10.0%
10016000	53200	TELEPHONE	\$7,637	\$7,000			-42.9%
10016000	53250	POSTAGE	-\$19,218	\$25,000			0.0%
10016000	53400	PRINT	\$11,767	\$11,000			
10016000	53835	BD EXP	\$0	\$0	\$300		
10016000	53869	PROF COLL	\$70,988	\$70,000	\$75,590		
10016000	53872	PROF SVCES	\$10,059	\$6,500	\$4,000		
10016000	54501	LIAB PROP	\$8,120	\$7,200	\$8,283		
10016000	54800	IT ASSESS	\$171,479	\$123,317	\$113,040	\$113,040	
10016000	54801	PM ASSESS	\$95,663	\$148,583	\$144,224		
10016000	54802	VEH ASSESS	\$22,000	\$0	\$0	\$0	0.0%
10016000	54910	DUES	\$1,515	\$4,600	\$3,600	\$3,600	-21.7%
TOTAL	TAX		\$2,092,742	\$2,120,088	\$1,989,269	\$1,989,269	-6.2%

ACCOUNTS FO	OR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10017000 EL 170 EL	ECTIONS ECTIONS		ACTOAL	KLVISED BOD	WICK RECOVINIEND	BOARD AFFROVED	CHANGE
10017000	51200	SALARIES	\$187,161	\$170,247	\$138,965	\$138,965	-18.4%
10017000	51201	OVERTIME	\$1,663	\$4,525	\$4,525	\$4,525	0.0%
10017000	51202	PART TIME	\$15,163	\$0	\$5,000	\$5,000	0.0%
10017000	51203	RESOURCE	\$36,967	\$22,000	\$18,000	\$18,000	-18.2%
10017000	51204	BOARD	\$7,677	\$7,540	\$7,600	\$7,600	0.8%
10017000	51206	SERVICE AWARD	\$6,833	\$5,412	\$0	. \$0	-100.0%
10017000	51400	CTY ELCT	\$0	\$1,000	\$1,000	\$1,000	0.0%
10017000	51401	ONE STOP	\$458	\$26,600	\$4,500	\$4,500	-83.1%
10017000	51402	PRECINCT	\$31,922	\$76,000	\$0	\$40,000	-47.4%
10017000	51403	CTY PREC	\$3,425	\$5,700	\$5,000	\$5,000	-12.3%
10017000	51810	FICA/MED	\$18,238	\$22,294	\$17,181	\$17,181	-22.9%
10017000	51811	RETIREMENT	\$9,636	\$8,865	\$9,980	\$9,980	12.6%
10017000	51812	401K RET	\$5,887	\$5,406	\$4,635	\$4,635	-14.3%
10017000	51813	HLTH INS	\$28,000	\$28,000	\$18,000	\$18,000	-35.7%
10017000	51815	WRKRS COMP	\$481	\$481	\$496	\$496	3.1%
10017000	51816	LIFE INS	\$1,782	\$820	\$639	\$639	-22.1%
10017000	52102	UNIFORMS	\$0	\$0	\$800	\$800	0.0%
10017000	52600	SUPPLIES	\$6,566	\$7,599	\$3,000	\$3,000	-60.5%
10017000	52601	OP SUPP	\$24,232	\$38,000	\$30,000	\$30,000	-21.1%
10017000	52602	EQUIPMENT	\$0	\$0	\$8,200	\$8,200	0.0%
10017000	53100	TRAVEL	\$5,157	\$6,000	\$4,000	\$4,000	-33.3%
10017000	53200	TELEPHONE	\$2,092	\$3,000	\$2,500	\$2,500	-16.7%
10017000	53400	PRINT	\$26,682	\$35,000	\$28,000	\$28,000	-20.0%
10017000	53503	SOFT MAINT	\$0	\$3,000	\$500	\$500	-83.3%
10017000	53600	ADVER	\$2,552	\$4,200	\$2,600	\$2,600	-38.1%
10017000	53857	PRECINCT	\$0	\$28,000	\$40,000	, \$0	-100.0%
10017000	53909	VOTNG BTH	\$6,534	\$0	\$0	\$0	0.0%
10017000	54100	VOTNG PREC	\$1,215	\$2,900	\$2,200	\$2,200	-24.1%
10017000	54501	LIAB PROP	\$1,120	\$960	\$1,104	\$1,104	15.0%
10017000	54800	IT ASSESS	\$49,524	\$31,039	\$31,370	\$31,370	1.1%

ACCOUNTS FO	OR:		2009	2010	2011	2011	PCT
			ACTUAL	REVISED BUD	MGR RECOMMEND	BOARD APPROVED	CHANGE
10017000	54801	PM ASSESS	\$37,692	\$48,184	\$48,252	\$48,252	0.1%
10017000	54910	DUES	\$159	\$400	\$300	\$300	-25.0%
10017000	55100	EQUIP/FURN	\$0	\$0	\$500	\$500	0.0%
TOTAL EL	ECTIONS		\$518,817	\$593,172	\$438,847	\$438,847	-26.0%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10018500	REGISTER OF DEEDS						
185	REGISTER OF DEEDS						
10018500	51200	SALARIES	\$427,940	\$433,267	\$409,977	\$409,977	-5.4%
10018500	51206	SERVICE AWARD	\$10,045	\$8,247	\$0	\$0	-100.0%
10018500	51330	SUPP RET	\$8,973	\$12,000	\$12,000	\$12,000	0.0%
10018500	51810	FICA/MED	\$31,409	\$33,776	\$31,365	\$31,365	-7.1%
10018500	51811	RETIREMENT	\$21,507	\$21,722	\$26,487	\$26,487	21.9%
10018500	51812	401K RET	\$13,140	\$13,245	\$12,299	\$12,299	-7.1%
10018500	51813	HLTH INS	\$77,000	\$77,000	\$66,000	\$66,000	-14.3%
10018500	51815	WRKRS COMP	\$1,159	\$1,159	\$1,196	\$1,196	3.2%
10018500	51816	LIFE INS	\$4,256	\$2,255	\$1,972	\$1,972	-12.5%
10018500	52600	SUPPLIES	\$29,818	\$38,001	\$37,000	\$37,000	-2.6%
10018500	53100	TRAVEL	\$4,101	\$4,500	\$4,500	\$4,500	0.0%
10018500	53200	TELEPHONE	\$6,147	\$6,500	\$6,500	\$6,500	0.0%
10018500	53400	PRINT	\$747	\$1,000	\$1,000	\$1,000	0.0%
10018500	53872	PROF SVCES	\$17,493	\$0	\$7,000	\$7,000	0.0%
10018500	54501	LIAB PROP	\$3,080	\$2,640	\$3,037	\$3,037	15.0%
10018500	54800	IT ASSESS	\$150,886	\$100,035	\$91,660	\$91,660	-8.4%
10018500	54801	PM ASSESS	\$79,796	\$106,963	\$98,412	\$98,412	-8.0%
10018500	54910	DUES	\$575	\$700	\$800	\$800	14.3%
10018500	56000	ST FLOOD	\$40,990	\$44,000	\$44,000	\$44,000	0.0%
10018500	56001	EXCISE TX	\$377,426	\$450,000	\$395,266	\$395,266	-12.2%
10018500	56010	D/TRST FEE	\$0	\$18,000	\$25,000	\$25,000	38.9%
10018500	56011	ARCH&HIST	\$0	\$13,500	\$22,000	\$22,000	63.0%
TOTAL	REGISTER OF DEEDS		\$1,306,489	\$1,388,510	\$1,297,471	\$1,297,471	-6.6%

ACCOUNTS			2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
	SHERIFF'S OFFICE						
	SHERIFF'S OFFICE	0.11.4.0150	42.270.205	¢2 202 756	¢2.200.222	ća ace asa	-0.5%
10019505	51200	SALARIES	\$3,378,285	\$3,383,756	\$3,368,332	\$3,368,332	
10019505	51201	OVERTIME	\$91,763	\$100,000	\$65,000	\$65,000	-35.0%
10019505	51202	PART TIME	\$24,431	\$25,397	\$17,410	\$17,410	-31.4%
10019505	51203	RESOURCE	\$175,060	\$170,000	\$26,000	\$137,475	-19.1%
10019505	51206	SERVICE AWARD	\$67,905	\$57,000	\$0	\$0	-100.0%
10019505	51330	SUPP RET	\$61,368	\$67,450	\$77,336	\$77,336	14.7%
10019505	51810	FICA/MED	\$279,118	\$289,541	\$266,000	\$274,525	-5.2%
10019505	51811	RETIREMENT	\$170,593	\$177,911	\$223,306	\$223,306	25.5%
10019505	51812	401K RET	\$165,580	\$171,346	\$103,522	\$103,522	-39.6%
10019505	51813	HLTH INS	\$532,000	\$532,000	\$456,000	\$456,000	-14.3%
10019505	51815	WRKRS COMP	\$93,847	\$93,847	\$96,824	\$96,824	3.2%
10019505	51816	LIFE INS	\$33,841	\$15,580	\$15,454	\$15,454	-0.8%
10019505	52102	UNIFORMS	\$31,791	\$28,750	\$30,000	\$30,000	4.3%
10019505	52103	BP VESTS	\$8,275	\$12,000	\$7,000	\$7,000	-41.7%
10019505	52600	SUPPLIES	\$10,585	\$8,500	\$5,500	\$5,500	-35.3%
10019505	52601	OP SUPP	\$56,533	\$50,000	\$28,441	\$28,441	-43.1%
10019505	52602	EQUIPMENT	\$31,362	\$25,000	\$7,500	\$7,500	-70.0%
10019505	53100	TRAVEL	\$17,662	\$16,000	\$10,000	\$10,000	-37.5%
10019505	53200	TELEPHONE	\$49,231	\$50,000	\$50,000	\$50,000	0.0%
10019505	53400	PRINT	\$1,978	\$1,800	\$1,800	\$1,800	0.0%
10019505	53501	MAINT	\$4,998		· \$0	\$0	-100.0%
10019505	53855	MED EXAM	\$40,700	\$38,000	\$38,000	\$38,000	0.0%
10019505	53864	OTR LE	\$78,473		\$60,000	\$60,000	-25.0%
10019505	54501	LIAB PROP	\$21,000	\$18,240	\$20,983	\$20,983	15.0%
10019505	54800	IT ASSESS	\$297,840	\$195,348	\$139,506	\$139,506	-28.6%
10019505	54801	PM ASSESS	\$87,741	\$891,943	\$702,568	\$702,568	-21.2%
10019505	54802	VEH ASSESS	\$1,100,000			\$0	0.0%
10019505		DUES	\$3,000				0.0%
2002000	J .2 _ 0		, . ,				
TOTAL	SHERIFF'S OFFICE		\$6,914,959	\$6,504,909	\$5,819,482	\$5,939,482	-8.7%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
	SHERIFF/DETEN						
	SHERIFF'S OFFIC		44.045.407	4. 0.0 0-0	44 000 077	44 000 077	4.00/
10019508		SALARIES	\$1,345,127	\$1,349,052	\$1,332,877	\$1,332,877	-1.2%
10019508		OVERTIME	\$43,029	\$57,000	\$57,000	\$57,000	0.0%
10019508		RESOURCE	\$105,256	\$98,000	\$60,505	\$60,505	-38.3%
10019508		SERVICE AWARD	\$13,366	\$13,711	\$0	\$0	-100.0%
10019508	51810	FICA/MED	\$112,295	\$116,109	\$110,954	\$110,954	-4.4%
10019508	51811	RETIREMENT	\$68,541	\$71,432	\$89,786	\$89,786	25.7%
10019508	51812	401K RET	\$50,404	\$51,000	\$41,696	\$41,696	-18.2%
10019508	51813	HLTH INS	\$266,000	\$266,000	\$228,000	\$228,000	-14.3%
10019508	51815	WRKRS COMP	\$42,070	\$42,070	\$43,404	\$43,404	3.2%
10019508	51816	LIFE INS	\$13,619	\$7,790	\$6,156	\$6,156	-21.0%
10019508	52100	JANITORIAL	\$13,920	\$13 <i>,</i> 174	\$10,000	\$10,000	-24.1%
10019508	52101	OP SUPP	\$27,993	\$28,000	\$25,000	\$25,000	-10.7%
10019508	52102	UNIFORMS	\$13,755	\$12,400	\$12,400	\$12,400	0.0%
10019508	52200	FOOD	\$233,906	\$241,500	\$245,000	\$245,000	1.4%
10019508	52600	SUPPLIES	\$7,161	\$7,000	\$5,000	\$5,000	-28.6%
10019508	52601	OP SUPP	\$0	\$0	\$25,000	\$25,000	0.0%
10019508	53100	TRAVEL	\$3,765	\$3,000	\$2,000	\$2,000	-33.3%
10019508	53826	DETENTION	\$82,228	\$70,000	\$60,000	\$60,000	-14.3%
10019508		EHA	\$45,219	\$50,000	\$40,000	\$40,000	-20.0%
10019508		PROF SVCES	\$228,451	\$202,700	\$200,000	\$200,000	-1.3%
10019508		LIAB PROP	\$10,640	\$9,120	\$10,491	\$10,491	15.0%
10019508		IT ASSESS	\$54,383	\$33,403	\$38,730	\$38,730	15.9%
10019508		PM ASSESS	\$228,044	\$329,709	\$315,952	\$315,952	-4.2%
10019508		VEH ASSESS	\$75,000	\$0	\$0	\$0	0.0%
TOTAL	SHERIFF/DETEN		\$3,084,170	\$3,072,170	\$2,959,951	\$2,959,951	-3.7%

ACCOUNTS FO	OR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
	AY REPORTING						
	AY REPORTING		4	4.7.000	447.000	647.000	0.00/
10020000	51200	SALARIES	\$47,111	\$47,869	\$47,869	\$47,869	0.0%
10020000	51203	RESOURCE	\$17,731	\$19,491	\$17,843	\$17,843	-8.5%
10020000	51810	FICA/MED	\$5,927	\$6,407	\$5,027	\$5,027	-21.5%
10020000	51811	RETIREMENT	\$2,313	\$2,355	\$3,092	\$3,092	31.3%
10020000	51812	401K RET	\$1,413	\$1,436	\$1,436	\$1,436	0.0%
10020000	51813	HLTH INS	\$7,000	\$7,000	\$6,000	\$6,000	-14.3%
10020000	51815	WRKRS COMP	\$1,314	\$1,314	\$1,356	\$1,356	3.2%
10020000	51816	LIFE INS	\$495	\$205	\$219	\$219	6.8%
10020000	52390	GAS CARD	\$10,630	\$8,600	\$12,113	\$12,592	46.4%
10020000	52600	SUPPLIES	\$1,452	\$2,307	\$720	\$720	-68.8%
10020000	52601	OP SUPP	\$0	\$0	\$800	\$800	0.0%
10020000	53100	TRAVEL	\$405	\$700	\$900	\$900	28.6%
10020000	53200	TELEPHONE	\$1,296	\$1,440	\$1,440	\$1,440	0.0%
10020000	53402	COPIER	\$750	\$750	\$750	\$750	0.0%
10020000	53872	PROF SVCES	\$263	\$446	\$240	\$240	-46.2%
10020000	54501	LIAB PROP	\$280	\$240	\$276	\$276	15.0%
TOTAL D	AY REPORTING	G CENTER	\$98,381	\$100,560	\$100,081	\$100,560	0.0%

ACCOUNTS FO	OR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10020500 D	ISTRICT ATTOR	NEY GCC GRANT					
205 D	ISTRICT ATTOR	NEY - GCC GRANT					
10020500	51200	SALARIES	\$0	\$53,447	\$0	\$0	-100.0%
10020500	51810	FICA/MED	\$0	\$4,089	\$0	\$0	-100.0%
10020500	51811	RETIREMENT	\$0	\$2,630	\$0	\$0	-100.0%
10020500	51812	401K RET	\$0	\$1,603	\$0	\$0	-100.0%
10020500	51813	HLTH INS	\$0	\$10,417	\$0	\$0	-100.0%
TOTAL D	ISTRICT ATTOR	NEY GCC	\$0	\$72,186	\$0	\$0	-100.0%

ACCOUNTS F	OR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10021010 P	UBLIC SAFETY F	IRE MARSHAL/EM					
210 P	UBLIC SAFETY				•	4	4.00/
10021010	51200	SALARIES	\$113,661	\$115,292	\$116,736	\$116,736	1.3%
10021010	51203	RESOURCE	\$82	\$0	\$0	\$0	0.0%
10021010	51206	SERVICE AWARD	\$1,892	\$1,220	\$0	\$0	-100.0%
10021010	51810	FICA/MED	\$8,443	\$8,913	\$8,930	\$8,930	0.2%
10021010	5 <b>1</b> 811	RETIREMENT	\$5,870	\$5,732	\$7,541	\$7,541	31.6%
10021010	51812	401K RET	\$3,046	\$3,495	\$3,502	\$3,502	0.2%
10021010	51813	HLTH INS	\$21,000	\$14,000	\$12,000	\$12,000	-14.3%
10021010	51815	WRKRS COMP	\$2,874	\$2,874	\$2,965	\$2,965	3.2%
10021010	51816	LIFE INS	\$1,359	\$410	\$534	\$534	30.2%
10021010	52102	UNIFORMS	\$215	\$800	\$400	\$400	-50.0%
10021010	52300	ED & MED	\$500	\$800	\$300	\$300	-62.5%
10021010	52600	SUPPLIES	\$2,309	\$3,000	\$2,000		-33.3%
10021010	52601	OP SUPP	\$1,046	\$800	\$1,000		25.0%
10021010	53100	TRAVEL	\$4,799	\$4,500	\$2,500		-44.4%
10021010	53200	TELEPHONE	\$4,887	\$3,500			-14.3%
10021010	53501	MAINT	\$480	\$465	\$0		-100.0%
10021010	53872	PROF SVCES	\$28,200	\$26,000	\$26,000		0.0%
10021010	53919	HSCE GRANT	\$4,498	\$0			0.0%
10021010	54501	LIAB PROP	\$840	\$480	\$552		15.0%
10021010	54800	IT ASSESS	\$124,271	\$35,257	\$48,545		37.7%
10021010	54801	PM ASSESS	\$31,904	\$31,189	\$29,450		
10021010	54802	VEH ASSESS	\$30,000	\$0	\$0		
10021010	54910	DUES	\$740	\$850	\$648	\$648	-23.8%
TOTAL	PUBLIC SAFETY	FIRE MAR	\$392,916	\$259,577	\$266,603	\$266,603	2.7%

ACCOUNTS	S FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10021011	PUBLIC SAFETY S	PECIAL OPS					
210	PUBLIC SAFETY						
10021011	51203	RESOURCE	\$15,838	\$17,871	\$0	\$0	-100.0%
10021011	51810	FICA/MED	\$1,212	\$1,301	\$0	\$0	-100.0%
10021011	51811	RETIREMENT	\$0	\$77	\$0	\$0	-100.0%
10021011	51812	401K RET	\$0	\$48	\$0	\$0	-100.0%
10021011	52102	UNIFORMS	\$104	\$0	\$0	\$0.	0.0%
10021011	52601	OP SUPP	\$6,249	\$4,840	\$0	\$0	-100.0%
10021011	53100	TRAVEL	\$2,490	\$1,850	\$0	\$0	-100.0%
10021011	53300	ELECTRIC	\$98	\$0	\$0	\$0	0.0%
10021011	53501	MAINT	\$1,964	\$2,000	\$0	\$0	-100.0%
10021011	53510	J SPRING\$	\$34,074	\$0	\$0	\$0	0.0%
10021011	54101	RENT	\$4,667	\$4,000	\$0	\$0	-100.0%
10021011	54801	PM ASSESS	\$0	\$1,243	\$0	\$0	-100.0%
10021011	54802	VEH ASSESS	\$500	\$0	\$0	\$0	0.0%
TOTAL	PUBLIC SAFETY S	SPECIAL	\$67,196	\$33,230	\$0	\$0	-100.0%

ACCOUNTS	ACCOUNTS FOR:			2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10021012	PUBLIC SAFETY CO	MMUNICATIONS					
210	PUBLIC SAFETY					Å 100 MOO	0.45/
10021012	51200	SALARIES	\$411,554	\$483,144	\$482,789	\$482,789	-0.1%
10021012	51201	OVERTIME	\$72,524	\$75,000	\$75,000	\$75,000	0.0%
10021012	51203	RESOURCE	\$64,425	\$50,000	\$29,007	\$29,007	-42.0%
10021012	51206	SERVICE AWARD	\$6,349	\$6,913	\$0	\$0	-100.0%
10021012	51810	FICA/MED	\$40,703	\$47,052	\$44,890	\$44,890	-4.6%
10021012	51811	RETIREMENT	\$25,267	\$27,801	\$36,033	\$36,033	29.6%
10021012	51812	401K RET	\$15,607	\$16,952	\$16,734	\$16,734	-1.3%
10021012	51813	HLTH INS	\$105,000	\$105,000	\$90,000	\$90,000	-14.3%
10021012	51815	WRKRS COMP	\$2,665	\$2,665	\$2,750	\$2,750	3.2%
10021012	51816	LIFE INS	\$4,841	\$3,075	\$2,218	\$2,218	-27.9%
10021012	52102	UNIFORMS	\$0	\$0	\$1,673	\$1,673	0.0%
10021012	52601	OP SUPP	\$5,601	\$6,000	\$3,500	\$3,500	-41.7%
10021012	53100	TRAVEL	\$4,774	\$5,000	\$3,000	\$3,000	-40.0%
10021012	53200	TELEPHONE	\$136,394	\$150,000	\$135,000	\$135,000	-10.0%
10021012	53920	MAINT REP	\$83,054	\$115,950	\$75,000	\$75,000	-35.3%
10021012	54501	LIAB PROP	\$4,200	\$3,600	\$4,141	\$4,141	15.0%
10021012	54800	IT ASSESS	\$0		\$53,979	\$53,979	24.5%
10021012	54801	PM ASSESS	\$29,529		4	\$4,056	-54.9%
10021012	54910	DUES	\$481	, · ·		\$400	0.0%
10021012	34310	2010	•	• •			
TOTAL	PUBLIC SAFETY CO	OMMUNIC	\$1,012,967	\$1,150,894	\$1,060,170	\$1,060,170	-7.9%

ACCOUNTS	S FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10022000	SOLID WASTE						
220	SOLID WASTE						
10022000	51200	SALARIES	\$346,211	\$344,671	\$348,441	\$348,441	1.1%
10022000	51201	OVERTIME	\$3,951	\$4,500	\$4,500	\$4,500	0.0%
10022000	51203	RESOURCE	\$236,609	\$225,000	\$186,750	\$222,292	-1.2%
10022000	51206	SERVICE AWARD	\$8,717	\$7,595	\$0	\$0	-100.0%
10022000	51810	FICA/MED	\$44,460	\$44,505	\$41,286	\$44,002	-1.1%
10022000	51811	RETIREMENT	\$17,617	\$17,553	\$22,800	\$22,800	29.9%
10022000	51812	401K RET	\$10,763	\$10,703	\$10,588	\$10,588	-1.1%
10022000	51813	HLTH INS	\$70,000	\$70,000	\$60,000	\$60,000	-14.3%
10022000	51815	WRKRS COMP	\$30,544	\$30,544	\$31,513	\$31,513	3.2%
10022000	51816	LIFE INS	\$3,428	\$2,050	\$1,603	\$1,603	-21.8%
10022000	52102	UNIFORMS	\$8,699	\$7,600	\$10,000	\$10,000	31.6%
10022000	52600	SUPPLIES	\$1,299	\$1,899	\$1,300	\$1,300	-31.5%
10022000	52601	OP SUPP	\$13,151	\$19,250	\$11,000	\$11,000	-42.9%
10022000	52602	EQUIPMENT	\$28,572	\$41,000	\$29,000	\$29,000	-29.3%
10022000	53100	TRAVEL	\$777	\$1,500	\$1,150	\$1,150	-23.3%
10022000	53200	TELEPHONE	\$4,606	\$4,000	\$4,000	\$4,000	0.0%
10022000	53202	кмсв	\$0	\$0	\$0	\$0	0.0%
10022000	53501	MAINT	\$41,656	\$55,000	\$37,000	\$37,000	-32.7%
10022000	53820	CONTRACTS	\$231,866	\$277,000	\$230,000	\$230,000	-17.0%
10022000	53840	HAZ COLL	\$0	\$11,830	\$12,000	\$12,000	1.4%
10022000	53850	LANDFILL	\$628,178	\$619,355	\$608,000	\$608,000	-1.8%
10022000	53885	SCRAP TIRE	\$45,501	\$58,000	\$55,000	\$55,000	-5.2%
10022000	54501	LIAB PROP	\$2,800	\$2,400	\$2,761	\$2,761	15.0%
10022000	54800	IT ASSESS	\$18,282	\$5,904	\$20,504	\$20,504	247.3%
10022000	54801	PM ASSESS	\$23,985	\$92,308	\$54,778	\$54,778	-40.7%
10022000	54802	VEH ASSESS	\$70,000	\$0	\$0	\$0	0.0%
10022000	55500	EQUIPMENT	\$38,311	\$0	\$0	\$0	0.0%
TOTAL	SOLID WASTE		\$1,929,985	\$1,954,167	\$1,783,974	\$1,822,232	-6.8%

ACCOUNTS	S FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
220	10022055 SOLID WASTE CAPITAL 220 SOLID WASTE 10022055 55905 CAP OUTLY		\$160,000	\$25,170	\$437,000	\$437,000	1636.2%
TOTAL	SOLID WASTE CAPIT	<sup>-</sup> AL	\$160,000	\$25,170	\$437,000	\$437,000	1636.2%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10023015	PLANNING						
230	PLANNING						
10023015	51200	SALARIES	\$693,410	\$767,777	\$737,790	\$772,620	0.6%
10023015	51204	BOARD	\$378	\$500	\$400	\$400	-20.0%
10023015	51206	SERVICE AWARD	\$3,485	\$3,728	\$0	\$0	-100.0%
10023015	51810	FICA/MED	\$50,550	\$59,021	\$56,472	\$59,136	0.2%
10023015	51811	RETIREMENT	\$33,474	\$37,958	\$47,661	\$49,911	31.5%
10023015	51812	401K RET	\$20,451	\$23,146	\$22,134	\$23,179	0.1%
10023015	51813	HLTH INS	\$119,000	\$122,500	\$102,000	\$108,000	-11.8%
10023015	51815	WRKRS COMP	\$11,126	\$11,126	\$11,479	\$11,479	3.2%
10023015	51816	LIFE INS	\$7,164	\$3,485	\$3,381	\$3,541	1.6%
10023015	52102	UNIFORMS	\$453	\$1,100	\$1,100	\$1,100	0.0%
10023015	52600	SUPPLIES	\$17,211	\$22,064	\$20,064	\$20,064	-9.1%
10023015	53100	TRAVEL	\$16,791	\$17,500	\$13,900	\$13,900	-20.6%
10023015	53200	TELEPHONE	\$7,876	\$6,105	\$6,105	\$6,105	0.0%
10023015	53400	PRINT	\$4,492	\$2,750	\$2,500	\$2,500	-9.1%
10023015	53600	ADVER	\$4,931	\$6,000	\$6,000	\$6,000	0.0%
10023015	53812	CELL TWR	\$7,000	\$0	\$0	\$0	0.0%
10023015	53839	HAZ MIT	\$0	\$41,267	\$0	\$0	-100.0%
10023015	53872	PROF SVCES	\$24,180	\$40,909	\$7,736	\$7,736	-81.1%
10023015	54501	LIAB PROP	\$4,760	\$4,080	\$4,694	\$4,694	15.0%
10023015	54800	IT ASSESS	\$97,891	\$59,212	\$70,277	\$70,277	18.7%
10023015	54801	PM ASSESS	\$26,282	\$88,556	\$71,437	\$71,437	-19.3%
10023015	54802	VEH ASSESS	\$72,000	\$0	\$0	\$0	0.0%
10023015	54910	DUES	\$3,435	\$4,500	\$4,250	\$4,250	-5.6%
10023015	54911	TARPO	\$7,500	\$7,500	\$7,500	\$7,500	0.0%
TOTAL	PLANNING		\$1,233,843	\$1,330,784	\$1,196,880	\$1,243,829	-6.5%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10023055	PLANNING CAPITAL						
230	PLANNING						
10023055	55905	CAP OUTLY	\$0	\$5,668	\$0	\$0	-100.0%
10023055	55936	LAPTOP COM	\$0	\$1,896	\$0	\$0	-100.0%
TOTAL	PLANNING CAPITAL		\$0	\$7,564	\$0	\$0	-100.0%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10024500	GIS						
245	GEOGRAPHICAL	INFORMATION SYS		,			
10024500	51200	SALARIES	\$172,567	\$214,641	\$212,886	\$212,886	-0.8%
10024500	51203	RESOURCE	\$2,584	\$7,680	\$7,680	\$7,680	0.0%
10024500	51206	SERVICE AWARD	\$794	\$613	\$0	\$0	-100.0%
10024500	51810	FICA/MED	\$13,074	\$17,053	\$16,873	\$16,873	-1.1%
10024500	51811	RETIREMENT	\$8,512	\$10,590	\$13,752	\$13,752	29.9%
10024500	51812	401K RET	\$5,201	\$6,457	\$6,387	\$6,387	-1.1%
10024500	51813	HLTH INS	\$21,000	\$28,000	\$24,000	\$24,000	-14.3%
10024500	51815	WRKRS COMP	\$1,023	\$1,023	\$1,055	\$1,055	3.1%
10024500	51816	LIFE INS	\$1,714	\$820	\$974	\$974	18.8%
10024500	52600	SUPPLIES	\$2,646	\$6,998	\$5,000	\$5,000	-28.6%
10024500	52601	OP SUPP	\$0	\$1,490	\$0	\$0	-100.0%
10024500	52602	EQUIPMENT	\$16,501	\$23,610	\$12,000	\$12,000	-49.2%
10024500	53100	TRAVEL	\$10,549	\$14,500	\$8,000	\$8,000	-44.8%
10024500	53200	TELEPHONE	\$3,374	\$2,805	\$3,300	\$3,300	17.6%
10024500	53400	PRINT	\$0	\$1,000	\$0	\$0	-100.0%
10024500	53872	PROF SVCES	\$1,943	\$15,000	\$15,000	\$15,000	0.0%
10024500	53878	PROJ EXP	\$1,375	\$0	\$6,565	\$6,565	0.0%
10024500	54501	LIAB PROP	\$840	\$960	\$1,104	\$1,104	15.0%
10024500	54800	IT ASSESS	\$8,100	\$36,439	\$60,639	\$60,639	66.4%
10024500	54801	PM ASSESS	\$14,543	\$8,507	\$8,252	\$8,252	-3.0%
10024500	54910	DUES	\$3,079	\$2,983	\$2,000	\$2,000	-33.0%
TOTAL	GIS		\$289,418	\$401,169	\$405,467	\$405,467	1,1%

ACCOUNTS I	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10025020 (	COOPERATIVE E	XTENSION					
250 (	COOPERATIVE E	XTENSION					
10025020	51200	SALARIES	\$193,286	\$209,877	\$203,594	\$203,594	-3.0%
10025020	51203	RESOURCE	\$14,225	\$23,000	\$13,460	\$13,460	-41.5%
10025020	51206	SERVICE AWARD	\$3,761	\$3,625	\$4,197	\$4,197	15.8%
10025020	51810	FICA/MED	\$12,020	\$18,092	\$16,605	\$16,605	-8.2%
10025020	51811	RETIREMENT	\$17,267	\$23,381	\$28,004	\$28,004	19.8%
10025020	51813	HLTH INS	\$16,753	\$21,697	\$22,653	\$22,653	4.4%
10025020	51815	WRKRS COMP	\$215	\$215	\$222	\$222	3.3%
10025020	52600	SUPPLIES	\$4,944	\$4,201	\$4,200	\$4,200	0.0%
10025020	52601	OP SUPP	\$2,959	\$3,200	\$3,200	\$3,200	0.0%
10025020	53100	TRAVEL	\$2,470	\$1,500	\$1,500	\$1,500	0.0%
10025020	53200	TELEPHONE	\$5,164	\$5,500	\$5,500	\$5,500	0.0%
10025020	53400	PRINT	\$304		\$300	\$300	-40.0%
10025020	53501	MAINT	\$560	\$1,500	\$1,000	\$1,000	-33.3%
10025020	53808	BEAVERS	\$275		\$0	\$0	0.0%
10025020	54800	IT ASSESS	\$47,904		\$34,350	\$34,350	-15.5%
10025020	54801	PM ASSESS	\$96,168			\$42,448	-10.3%
10025020	54910	DUES	\$1,214			\$1,200	0.0%
10025020	55100	EQUIP/FURN	\$643	=		\$0	-100.0%
TOTAL	COOPERATIVE	EXTENSION	\$420,132	\$406,451	\$382,433	\$382,433	-5.9%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10025021	FAMILY CONNE	CTIONS - JCPC				•	
250	COOPERATIVE E	XTENSION					
10025021	51201	OVERTIME	\$46	\$0	\$0	\$0	0.0%
10025021	51203	RESOURCE	\$14,678	\$25,496	\$0	\$0	-100.0%
10025021	51810	FICA/MED	\$1,126	\$1,950	\$0	\$0	-100.0%
10025021	52600	SUPPLIES	\$1,472	\$1,611	\$0	\$0	-100.0%
10025021	52601	OP SUPP	\$5,241	\$3,848	\$0	\$0	-100.0%
10025021	53100	TRAVEL	\$592	\$3,175	\$0	\$0	-100.0%
10025021	55100	EQUIP/FURN	\$1,464	\$0	\$0	\$0	0.0%
TOTAL FAMILY CONNECTIONS - J		\$24,618	\$36,080	\$0	\$0	-100.0%	
10025022	COOPERATIVE E	XT. SMART START				•	
250	COOPERATIVE E	EXTENSION					
10025022	51203	RESOURCE	\$13,082	\$0	\$0	\$0	0.0%
10025022	51810	FICA/MED	\$1,018	\$0	\$0	\$0	0.0%
10025022	52601	OP SUPP	\$1,868	\$0	\$0	\$0	0.0%
10025022	53100	TRAVEL	\$1,558	\$0	\$0	\$0	0.0%
TOTAL	COOPERATIVE E	EXT. SMART	\$17,526	\$0	\$0	\$0	0.0%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10026000	SOIL AND WATE	R CONSERVATION	71010712	METISED DOD	WON NECOMMEND	BOARD AFFROVED	CHANGE
260	SOIL AND WATE	R CONSERVATION					
10026000	51200	SALARIES	\$155,029	\$156,661	\$156,662	\$156,662	0.0%
10026000	51206	SERVICE AWARD	\$2,993	\$2,637	\$0	\$0	-100.0%
10026000	51810	FICA/MED	\$11,885	\$12,186	\$11,985	\$11,985	-1.6%
10026000	5 <b>1</b> 811	RETIREMENT	\$7,759	\$7,837	\$10,120	\$10,120	29.1%
10026000	5 <b>1</b> 812	401K RET	\$4,741	\$4,779	\$4,700	\$4,700	-1.7%
10026000	51813	HLTH INS	\$28,000	\$28,000	\$24,000	\$24,000	-14.3%
10026000	51815	WRKRS COMP	\$2,900	\$2,900	\$2,992	\$2,992	3.2%
10026000	51816	LIFE INS	\$1,547	\$820	\$720	\$720	-12.2%
10026000	52300	ED & MED	\$1,090	\$0	\$0	\$0	0.0%
10026000	52600	SUPPLIES	\$2,664	\$2,500	\$2,500	\$2,500	0.0%
10026000	53100	TRAVEL	\$1,707	\$0	\$0	\$0	0.0%
10026000	53200	TELEPHONE	\$458	\$480	\$480	\$480	0.0%
10026000	54501	LIAB PROP	\$1,120	\$960	\$1,104	\$1,104	15.0%
10026000	54800	IT ASSESS	\$22,447	\$13,833	\$23,659	\$23,659	71.0%
10026000	54801	PM ASSESS	\$13,940	\$28,626	\$24,600	\$24,600	-14.1%
10026000	54802	VEH ASSESS	\$5,000	\$0	\$0	\$0	0.0%
10026000	54910	DUES	\$1,010	\$0	\$0	\$0	0.0%
TOTAL	SOIL AND WATE	R CONSERV	\$264,291	\$262,219	\$263,522	\$263,522	0.5%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10027000	CHILD SUPPORT	ENFORCEMENT					•
270	CHILD SUPPORT	ENFORCEMENT					
10027000	51200	SALARIES	\$401,170	\$403,411	\$403,061	\$403,061	-0.1%
10027000	51206	SERVICE AWARD	\$10,542	\$8,783	\$0	\$0	-100.0%
10027000	51810	FICA/MED	\$29,951	\$31,533	\$30,834	\$30,834	-2.2%
10027000	51811	RETIREMENT	\$20,217	\$20,280	\$26,038	\$26,038	28.4%
10027000	51812	401K RET	\$12,351	\$12,366	\$12,092	\$12,092	-2.2%
10027000	51813	HLTH INS	\$70,000	\$70,000	\$60,000	\$60,000	-14.3%
10027000	51815	WRKRS COMP	\$5,978	\$5,978	\$6,168	\$6,168	3.2%
10027000	51816	LIFE INS	\$3,997	\$2,050	\$1,847	\$1,847	-9.9%
10027000	52600	SUPPLIES	\$7,571	\$6,099	\$6,099	\$6,099	0.0%
10027000	52602	EQUIPMENT	\$9,348	\$0	\$0	\$0	0.0%
10027000	53100	TRAVEL	\$1,252	\$1,500	\$1,000	\$1,000	-33.3%
10027000	53200	TELEPHONE	\$3,505	\$3,500	\$2,900	\$2,900	-17.1%
10027000	53400	PRINT	\$912	\$1,000	\$1,000	\$1,000	0.0%
10027000	53872	PROF SVCES	\$488	\$1,000	\$1,000	\$1,000	0.0%
10027000	53874	PROF/LGL	\$4,492	\$5,000	\$5,000	\$5,000	0.0%
10027000	54501	LIAB PROP	\$2,800	\$2,400	\$2,761	\$2,761	15.0%
10027000	54800	IT ASSESS	\$83,080	\$48,247	\$29,618	\$29,618	-38.6%
10027000	54801	PM ASSESS	\$27,811	\$39,121	\$35,741	\$35,741	-8.6%
TOTAL	CHILD SUPPORT	ENFORCEM	\$695,466	\$662,268	\$625,159	\$625,159	-5.6%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10028000	YOUTH SERVICES	•					
280 `	YOUTH SERVICES			•			
10028000	51200	SALARIES	\$36,062	\$37,050	\$36,062	\$36,062	-2.7%
10028000	51203	RESOURCE	\$14,168	\$16,306	\$16,345	\$16,345	0.2%
10028000	51206	SERVICE AWARD	\$361		\$0	\$0	-100.0%
10028000	51810	FICA/MED	\$3,628		\$4,009	\$4,009	-2.3%
10028000	51811	RETIREMENT	\$1,788	\$1,837	\$2,330	\$2,330	26.8%
10028000	51812	401K RET	\$1,093		\$1,082	\$1,082	-3.4%
10028000	51813	HLTH INS	\$7,000		\$6,000	\$6,000	-14.3%
10028000	51815	WRKRS COMP	\$829	\$829	\$855	\$855	3.1%
10028000	51816	LIFE INS	\$381	\$205	\$166	\$166	-19.0%
10028000	52200	FOOD	\$328		\$600	\$600	300.0%
10028000	52300	ED & MED	\$408	. \$0	\$200	\$200	0.0%
10028000	52400	CONSTRUCT	\$2,280	\$1,700	\$2,423	\$2,423	42.5%
10028000	52600	SUPPLIES	\$3,419	\$600		\$860	43.3%
10028000	52601	OP SUPP	\$382	\$255			96.1%
10028000	53100	TRAVEL	\$627	\$300	\$858		186.0%
10028000	53106	TEEN CT	\$739	\$0	\$800		0.0%
10028000	53200	TELEPHONE	\$198	\$400			-50.0%
10028000	53402	COPIER	\$200	\$200	\$200		0.0%
10028000	53868	PROF/PSY	\$4,850	\$15,000	\$15,000	\$15,000	0.0%
10028000	53871	PROF/REST	\$3,653	\$8,000	\$11,581	\$11,581	44.8%
10028000	53872	PROF SVCES	\$1,258	\$1,370	\$1,370		0.0%
10028000	54500	INSURANCE	\$0	\$394	\$394		0.0%
10028000	54501	LIAB PROP	\$280	\$240	\$276		15.0%
10028000	54801	PM ASSESS	\$0	\$9,031	\$7,805	\$7,805	-13.6%
10028000	54802	VEH ASSESS	\$8,572	\$0	\$0	\$0	
10028000	54910	DUES	\$(		\$90	\$90	0.0%
TOTAL	YOUTH SERVICES		\$92,50	\$106,458	\$109,646	\$110,006	3.3%

ACCOUNTS FO	OR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10028500 JC	PC ARRA						
285 JC	PC GANG ARR	4					
10028500	52600	SUPPLIES	\$0	\$2,300	\$2,300	\$2,300	0.0%
10028500	53400	PRINT	\$0	\$500	\$500	\$500	0.0%
10028500	53600	ADVER	\$0	\$200	\$200	\$200	0.0%
10028500	53870	PS HI RISK	\$0	\$58,000	\$10,000	\$10,000	-82.8%
10028500	53872	PROF SVCES	\$0	\$12,000	\$12,000	\$12,000	0.0%
TOTAL JO	CPC ARRA		\$0	\$73,000	\$25,000	\$25,000	-65.8%

ACCOUNTS FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10029000 VETERANS	SERVICES					
290 VETERANS	SERVICES					
10029000 51200	SALARIES	\$112,166	\$111,098	\$113,976	\$113,976	2.6%
10029000 51203	RESOURCE	\$0	\$900	\$1,210	\$1,210	34.4%
10029000 51206	SERVICE AWARD	\$2,970	\$2,955	\$0	\$0	-100.0%
10029000 51810	FICA/MED	\$8,906	\$8,725	\$8,812	\$8,812	1.0%
10029000 51811	RETIREMENT	\$5,641	\$5,611	\$7,363	\$7,363	31.2%
10029000 51812		\$3,446	\$3,422	\$3,419	\$3,419	-0.1%
10029000 51813		\$21,000	\$21,000	\$18,000	\$18,000	-14.3%
10029000 51815		\$1,017	\$0	\$0	\$0	0.0%
10029000 51816		\$1,094	\$615	\$522	\$522	-15.1%
10029000 52600		\$2,637	\$2,565	\$2 <b>,5</b> 65	\$2,565	0.0%
10029000 53100		\$3,842	\$3,280	\$2,900	\$2,900	-11.6%
10029000 53200		\$1,272	\$1,182	\$1,182	\$1,182	0.0%
10029000 54503		\$840	\$720	\$828	\$828	15.0%
10029000 54800	-	\$23,836	\$15,013	\$23,835	\$23,835	58.8%
10029000 54801	·	\$7,968		\$10,475	\$10,475	-16.1%
10029000 54910		\$303		\$600	\$600	15.2%
TOTAL VETERANS	S' SERVICES	\$196,937	\$190,091	\$195,687	\$195,687	2.9%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10030025 /	AGING ADMINIS	TRATION					
300 /	AGING					•	
10030025	51200	SALARIES	\$106,794	\$87,429	\$89,367	\$89,367	2.2%
10030025	51206	SERVICE AWARD	\$1,938	\$913	\$0	\$0	-100.0%
10030025	51810	FICA/MED	\$7,832	\$6,756	\$6,837	\$6,837	1.2%
10030025	51811	RETIREMENT	\$5,339	\$4,345	\$5,773	\$5,773	32.9%
10030025	51812	401K RET	\$3,262	\$2,650	\$2,681	\$2,681	1.2%
10030025	51813	HLTH INS	\$14,000	\$14,000	\$12,000	\$12,000	-14.3%
10030025	51815	WRKRS COMP	\$223	\$223	\$230	\$230	3.1%
10030025	51816	LIFE INS	\$879	\$410	\$410	\$410	0.0%
10030025	52350	RECOG	\$1,827	\$2,000	\$1,500	\$1,500	-25.0%
10030025	52600	SUPPLIES	\$6,811	\$5,002	\$3,000	\$3,000	-40.0%
10030025	53100	TRAVEL	\$834	\$750	\$500	\$500	-33.3%
10030025	53200	TELEPHONE	\$5,863	\$8,000	\$8,000	\$8,000	0.0%
10030025	54501	LIAB PROP	\$560	\$480	\$552	\$552	15.0%
10030025	54800	IT ASSESS	\$100,435	\$61,235	\$40,483	\$40,483	-33.9%
10030025	54801	PM ASSESS	\$149,321	\$353,707	\$294,631	\$294,631	-16.7%
10030025	54910	DUES	\$174	\$475	\$500	\$500	5.3%
10030025	54912	TRIANGLE J	\$38,211	\$38,267	\$41,714	\$41,714	9.0%
TOTAL	AGING ADMINIS	TRATION	\$444,304	\$586,642	\$508,178	\$508,178	-13.4%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10030026	AGING IN-HOME	SERVICES					
300 /	AGING			•			
10030026	51200	SALARIES	\$279,447	\$288,056	\$291,088	\$291,088	1.1%
10030026	51206	SERVICE AWARD	\$4,996	\$4,221	\$0	\$0	-100.0%
10030026	51810	FICA/MED	\$21,186	\$22,405	\$22,268	\$22,268	-0.6%
10030026	51811	RETIREMENT	\$13,967	\$14,409	\$18,804	\$18,804	30.5%
10030026	51812	401K RET	\$8,533	\$8,786	\$8,733	\$8,733	-0.6%
10030026	51813	HLTH INS	\$77,000	\$77,000	\$66,000	\$66,000	-14.3%
10030026	51816	LIFE INS	\$2,074	\$2,255	\$1,336	\$1,336	-40.8%
10030026	52301	HLTH PROMO	\$8,951	\$5,836	\$5,836	\$5,836	0.0%
10030026	52601	OP SUPP	\$4,133	\$1,500	\$1,500	\$1,500	0.0%
10030026	53100	TRAVEL	\$1,500	\$1,000	\$500	\$500	-50.0%
10030026	54501	LIAB PROP	\$3,080	\$2,640	\$3,037	\$3,037	15.0%
10030026	54802	VEH ASSESS	\$60,000	\$0	\$0	\$0	0.0%
TOTAL	AGING IN-HOMI	E SERVICES	\$484,866	\$428,108	\$419,102	\$419,102	-2.1%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10030027	AGING FAMILY O	AREGIVER					
300	AGING						
10030027	51200	SALARIES	\$32,370	\$32,370	\$32,370	\$32,370	0.0%
10030027	51810	FICA/MED	\$2,481	\$2,476	\$2,476	\$2,476	0.0%
10030027	51811	RETIREMENT	\$1,590	\$1,593	\$2,091	\$2,091	31.3%
10030027	51812	401K RET	\$971	\$971	\$971	\$971	0.0%
10030027	51813	HLTH INS	\$7,000	\$7,000	\$6,000	\$6,000	-14.3%
10030027	51816	LIFE INS	\$324	\$205	\$148	\$148	-27.8%
10030027	52600	SUPPLIES	\$1,394	\$1,500	\$1,500	\$1,500	0.0%
10030027	52601	OP SUPP	\$4,325	\$1,783	\$1,306	\$1,306	-26.8%
10030027	53100	TRAVEL	\$310	\$500	\$500	\$500	0.0%
10030027	53843	IN HME RES	\$6,261	\$10,150	\$10,150	\$10,150	0.0%
10030027	54501	LIAB PROP	\$280	\$240	\$276	\$276	15.0%
TOTAL	AGING FAMILY (	CAREGIVER	\$57,305	\$58,788	\$57,788	\$57,788	-1.7%

ACCOUNTS FOR:			2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10030028	AGING NUTRITION						
300	AGING						
10030028	51200	SALARIES	\$57,118	\$57,049	\$57,837	\$57,837	1.4%
10030028	51202	PART TIME	\$11,453	\$11,275	\$11,275	\$11,275	0.0%
10030028	51206	SERVICE AWARD	\$573	\$666	\$0	\$0	-100.0%
10030028	51810	FICA/MED	\$5,208	\$5,278	\$5,287	\$5,287	0.2%
10030028	51811	RETIREMENT	\$3,375	\$3,394	\$4,465	\$4,465	31.6%
10030028	51812	401K RET	\$1,728	\$1,731	\$2,073	\$2,073	19.8%
10030028	51813	HLTH INS	\$14,000	\$14,000	\$12,000	* \$12 <b>,</b> 000	-14.3%
10030028	51816	LIFE INS	\$568	\$410	\$290	\$290	-29.3%
10030028	52201	CONG MEALS	\$23,181	\$14,298	\$14,000	\$14,000	-2.1%
10030028	52202	HDM	\$82,566	\$85,000	\$93,600	\$93,600	10.1%
10030028	52204	NUTRITION	\$2,572	\$1,000	\$1,000	\$1,000	0.0%
1.0030028	52205	BOOST	\$848	\$0	\$0	\$0	0.0%
10030028	52207	HDM-ARRA	\$0	\$15,087	\$0	\$0	-100.0%
10030028	52208	CM-ARRA	\$0	\$28,507	\$0	\$0	-100.0%
10030028	53100	TRAVEL	\$500	\$500	\$500	\$500	0.0%
10030028	53102	TRANSPORT	\$164,086	\$207,937	\$199,548	\$199,548	-4.0%
10030028	53104	HDM TRVL	\$12,140	\$6,000	\$6,000	\$6,000	0.0%
10030028	53921	FANS	\$0		\$1,220	\$1,220	0.0%
10030028	54501	LIAB PROP	\$560	\$480	\$552	\$552	15.0%
TOTAL	AGING NUTRITION		\$380,477	\$453,832	\$409,647	\$409,647	-9.7%

ACCOUNTS FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE	
10030029	AGING RSVP						
300	AGING						-
10030029	51200	SALARIES	\$44,541	\$45,363	\$45,578	\$45,578	0.5%
10030029	51810	FICA/MED	\$3,284	\$3,470	\$3,487	\$3,487	0.5%
10030029	51811	RETIREMENT	\$2,187	\$2,232	\$2,944	\$2,944	31.9%
10030029	51812	401K RET	\$1,336	\$1,361	\$1,367	\$1,367	0.4%
10030029	51813	HLTH INS	\$10,500	\$10,500	\$9,000	\$9,000	-14.3%
10030029	51816	LIFE INS	\$512	\$308	\$210	\$210	-31.8%
10030029	52350	RECOG	\$1,787	\$2,000	\$2,000	\$2,000	0.0%
10030029	53100	TRAVEL	\$916	\$800	\$1,000	\$1,000	25.0%
10030029	53103	COL TRAV	\$13,778	\$14,500	\$14,500	\$14,500	0.0%
10030029	53600	ADVER	\$918	\$500	\$500	\$500	0.0%
10030029	54501	LIAB PROP	\$420	\$360	\$414	\$414	15.0%
10030029	54502	VOL INS	\$2,097	\$2,200	\$2,200	\$2,200	0.0%
TOTAL	AGING RSVP		\$82,275	\$83,594	\$83,200	\$83,200	-0.5%

ACCOUNTS FO	OR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10030030 A	GING SEC						
300 AG	SING					•	
10030030	51200	SALARIES	\$50,709	\$82,697	\$83,346	\$83,346	0.8%
10030030	51203	RESOURCE	\$9,382	\$12,138	\$12 <b>,1</b> 83	\$12,183	0.4%
10030030	51206	SERVICE AWARD	\$0	\$574	\$0	\$0	-100.0%
10030030	51810	FICA/MED	\$4,552	\$7,255	\$7,308	\$7,308	0.7%
10030030	51811	RETIREMENT	\$2,490	\$4,069	\$5,384	\$5,384	32.3%
10030030	51812	401K RET	\$1,521	\$2,481	\$2,500	\$2,500	0.8%
10030030	51813	HLTH INS	\$10,500	\$17,500	\$15,000	\$15,000	-14.3%
10030030	51816	LIFE INS	\$862	\$513	\$406	\$406	-20.9%
10030030	52602	EQUIPMENT	\$0	\$0	\$0	\$0	0.0%
10030030	53100	TRAVEL	\$286	\$500	\$500		0.0%
10030030	53876	PROF/MUSC	\$160	\$0	\$0	\$0	0.0%
10030030	53887	SR CTR GP	\$12,880	\$15,000	\$12,000	\$12,000	-20.0%
10030030	54501	LIAB PROP	\$420	\$600	\$690	\$690	15.0%
TOTAL A	GING SEC		\$93,762	\$143,327	\$139,317	\$139,317	-2.8%
10030055 A 300 A	GING CAPITAL						
10030055	55905	CAP OUTLY	\$7,009	\$0	\$0	\$0	0.0%
TOTAL A	GING CAPITAL		\$7,009	\$0	\$0	\$0	0.0%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10031000	LIBRARY						
310	LIBRARY						
10031000	51200	SALARIES	\$257,550	\$258,967	\$261,776	\$261,776	1.1%
10031000	51201	OVERTIME	\$1,609	\$0	\$0	\$0	0.0%
10031000	51203	RESOURCE.	\$20,563	\$18,000	\$18,622	\$18,622	3.5%
10031000	51206	SERVICE AWARD	\$3,781	\$3,328	\$0	\$0	-100.0%
10031000	51810	FICA/MED	\$20,692	\$21,440	\$21,450	\$21,450	0.0%
10031000	51811	RETIREMENT	\$12,905	\$12,903	\$16,911	\$16,911	31.1%
10031000	51812	401K RET	\$7,884	\$7,868	\$7,853	\$7,853	-0.2%
10031000	51813	HLTH INS	\$63,000	\$63,000	\$54,000	\$54,000	-14.3%
10031000	51815	WRKRS COMP	\$2,617	\$2,617	\$2,700	\$2,700	3.2%
10031000	51816	LIFE INS	\$2,572	\$1,845	\$1,202	\$1,202	-34.9%
10031000	52600	SUPPLIES	\$6,522	\$6,000	\$6,000	\$6,000	0.0%
10031000	52601	OP SUPP	\$34,983	\$27,500	\$27,500	\$27,500	0.0%
10031000	53100	TRAVEL	\$3,693	\$3,626	\$3,100	\$3,100	-14.5%
10031000	53200	TELEPHONE	\$314	\$300	\$300	\$300	0.0%
10031000	53856	MICROFILM	\$140	\$300	\$300	\$300	0.0%
10031000	53872	PROF SVCES	\$626	\$2,345	\$2,000	\$2,000	-14.7%
10031000	53880	REG REIM	\$21,984	\$12,750	\$12,750	\$12,750	0.0%
10031000	54501	LIAB PROP	\$2,520	\$2,160	\$2,485	\$2,485	15.0%
10031000	54800	IT ASSESS	\$19,672	\$7,591	\$1,226	\$7,591	0.0%
10031000	54801	PM ASSESS	\$49,355	\$73,935	\$67,707	\$73, <del>9</del> 35	0.0%
10031000	54802	VEH ASSESS	\$7,000	\$0	\$0	\$0	0.0%
10031000	54806	GF ASMNT	\$0	\$0	\$0	\$6,000	0.0%
10031000	54910	DUES	\$865	\$0	\$0	\$0	0.0%
10031000	54913	SDHLS REG	\$8,220	\$8,220	\$8,220	\$8,220	0.0%
TOTAL	LIBRARY		\$549,067	\$534,695	\$516,102	\$534,695	0.0%

ACCOUNTS F	OR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10032500 P	ARKS AND REC	CREATION					
325 F	ARKS AND REG				4	A40F 0C4	C 40/
10032500	51200	SALARIES	\$162,825	\$174,192	\$185,261	\$185,261	6.4%
10032500	51202	PART TIME	\$37,084	\$18,793	\$13,248	\$13,248	-29.5%
10032500	51203	RESOURCE	\$119,170	\$145,000	\$137,750	\$137,750	-5.0%
10032500	51206	SERVICE AWARD	\$3,426	\$719	\$0	\$0	-100.0%
10032500	51810	FICA/MED	\$23,895	\$25,375	\$25,724	\$25,724	1.4%
10032500	51811	RETIREMENT	\$9,989	\$9,186	\$12,823	\$12,823	39.6%
10032500	51812	401K RET	\$4,987	\$4,467	\$5,955	\$5,955	33.3%
10032500	51813	HLTH INS	\$35,000	\$35,000	\$30,000	\$30,000	-14.3%
10032500	51815	WRKRS COMP	\$6,966	\$6,966	\$7,187	\$7,187	3.2%
10032500	51816	LIFE INS	\$1,916	\$1,025	\$850	\$850	-17.1%
10032500	52102	UNIFORMS	\$640	\$800	\$800	\$800	0.0%
10032500	52200	FOOD	\$23,678		\$30,040		0.1%
10032500	52400	CONSTRUCT	\$12,329		\$15,000	\$15,000	25.0%
10032500	52600	SUPPLIES	\$2,412		\$2,500		-13.8%
10032500	52601	OP SUPP	\$31,040		\$40,000		8.1%
10032500	53100	TRAVEL	\$1,829		\$3,500		0.0%
10032500	53200	TELEPHONE	\$3,619				0.0%
10032500	53400	PRINT	\$1,098				0.0%
10032500	53872	PROF SVCES	\$11,592				4.2%
10032500	53886	SR ADULTS	\$1,346				-40.0%
10032500	53895	SP EVENTS	\$3,511				0.0%
10032500	53898	ST TOURN	\$0				0.0%
10032500	54501	LIAB PROP	\$1,400	\$1,200			15.0%
10032500	54800	IT ASSESS	\$40,036	\$18,726			52.6%
10032500	54801	PM ASSESS	\$19,045	\$116,757			
10032500	54802	VEH ASSESS	\$18,000	\$0			
10032500	54910	DUES	\$475	\$400	\$400	\$400	0.0%
TOTAL	PARKS AND RI	ECREATION	\$577,307	7 \$683,507	\$690,127	\$690,127	1.0%

ACCOUNT	S FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10032555 PARKS AND RECREATION CAPITAL 325 PARKS AND RECREATION							
10032555		BUILD IMPR	\$53,302	\$35,731	\$0	\$0	-100.0%
TOTAL	PARKS AND REC	CREATION C	\$53,302	\$35,731	\$0	\$0	-100.0%

ACCOUNTS FOR:  10033597 COLLEGE-CURRENT EXPENSE			2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
335 10033597	EDUCATION COL 56004	COLL-CE	\$4,135,541	\$4,135,541	\$4,011,475	\$4,011,475	-3.0%
10033597		COLL-CAP	\$50,000	\$0	\$0	\$0	0.0%
TOTAL	COLLEGE-CURRE	NT EXPENS	\$4,185,541	\$4,135,541	\$4,011,475	\$4,011,475	-3.0%

ACCOUNTS	S FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10034096 SCHOOL-CURRENT EXPENSE 340 EDUCATION SCHOOLS							
10034096		SCH- CE	\$24,935,195	\$24,935,195	\$25,560,854	\$25,540,140	2.4%
10034096	5 56007	SCH- CAP	\$933,950	\$733,950	\$711,932	\$711,932	-3.0%
TOTAL	SCHOOL-CURRE	NT EXPENSE	\$25,869,145	\$25,669,145	\$26,272,786	\$26,252,072	2.3%

ACCOUNTS FOR:  10035036 COURT FACILITY COSTS  350 CONTRACTUAL/STATUTORY FUND			2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10035036		COURTS FAC	\$3,769	\$8,000	\$8,000	\$8,000	0.0%
10035036	54804	COURTS PM	\$240,000	\$334,063	\$335,275	\$335,275	0.4%
TOTAL	COURT FACILITY	COSTS	\$243,769	\$342,063	\$343,275	\$343,275	0.4%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10035091	NON-DEPARTMENT	AL	71070112				
	CONTRACTUAL/STA						
10035091	•	AWARD SERVICE	\$0	\$0	\$215,149	\$102,500	0.0%
10035091	56008	MNTH HLTH	\$574,015	\$545,314	\$528,955	\$528,955	-3.0%
10035091	56009	MNTL ABC	\$13,250	\$13,250	\$12,853	\$12,853	-3.0%
10035091	53203	FDFMC	\$0	\$0	\$0	\$0	0.0%
10035091	56012	MOORE BUD	\$0	\$43,834	\$77,120	\$77,120	75.9%
10035091	56013	JCPC COSTS	\$223	\$500	\$500	\$500	0.0%
10035091	56014	PIP	\$100,000	\$100,000	\$100,000	\$100,000	0.0%
10035091	56017	FORESTRY	\$127,166	\$162,535	\$157,659	\$157,659	-3.0%
10035091	56023	BRAC	\$28,375	\$42,750	\$28,856	\$25,856	-39.5%
TOTAL	NON-DEPARTMENT	AL	\$843,028	\$908,183	\$1,121,092	\$1,005,443	10.7%
10051037	NON-PROFIT						
510	GRANTS						
10051037	56015	FRND	\$43,250	\$43,500	\$42,195	\$42,195	-3.0%
10051037	56016	HABITAT	\$4,400	\$4,180	\$4,055	\$4,055	-3.0%
10051037	56018	LITERACY	\$8,000	\$7,600	\$7,372	\$7,372	-3.0%
10051037	56019	RADIO READ	\$3,200	\$3,040	\$0	\$0	-100.0%
10051037	56020	ARTS CNCL	\$10,000	\$9,500	\$9,215	\$9,215	-3.0%
10051037	56021	MALC BLUE	\$5,000	\$4,750	\$4,608	\$4,608	-3.0%⁻∕
10051037	56022	COALITION	\$8,000	\$8,000	\$7,760	\$7,760	-3.0%
10051037	56024	GRTS MTCH	\$5,000	\$50,000	\$48,500	\$67,301	34.6%
10051037	56240	ENV IMPCT	\$3,000	\$0	\$0	\$0	0.0%
10051037	56248	SCH OF GOVT	\$0	\$0	\$0	\$8,937	
TOTAL	NON-PROFIT		\$89,850	\$130,570	\$123,705	\$151,443	16.0%

ACCOUNTS	FOR:		Ž009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10036056	GENERAL FUND	TRANSFER OUT					
360 TRANSFERS TO OTHER FUNDS							
10036056	59901	TRAN DSS	\$7,236,096	\$0	\$0	\$0	-100.0%
10036056	59902	TRAN HLTH	\$3,389,047	\$0	\$0	\$0	-100.0%
10036056	59903	TRAN AA EN	\$59,260	\$0	\$150,493	\$150,493	0.0%
10036056	59904	TRAN AA EN	\$142,704	\$151,086	\$0	\$0	-100.0%
10036056	59909	TRAN CR	\$8,613,972	\$3,202,389	\$0	\$0	-100.0%
10036056	59910	TRAN GRANT	\$29,557	\$0	\$0	\$0	0.0%
TOTAL	GENERAL FUND	TRANSFER	\$19,470,636	\$3,353,475	\$150,493	\$150,493	-98.7%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10037040	GENERAL FUND P	RINCIPAL					
370 DEBT SERVICE							
10037040	57100	98 COLL PR	\$1,700,000	\$0	\$0	\$0	0.0%
10037040	57102	03 COLL PR	\$400,000	\$400,001	\$400,000	\$400,000	0.0%
10037040	57103	08 BD PRIN	\$750,000	\$750,000	\$750,000	\$750,000	0.0%
10037040	57104	09 BD PRIN	\$0	\$635,005	\$635,001	\$635,001	0.0%
10037040	57105	09B REF PR	\$0	\$1,840,000	\$1,840,000	\$1,840,000	0.0%
10037040	57106	EMER PRIN	\$0	\$0	\$257,168	\$257,168	0.0%
10037040	57502	T-HGR PRIN	\$156,095	\$0	\$0	\$0	0.0%
10037040	57503	AN OP PRIN	\$70,700	\$70,700	\$70,700	\$70,700	0.0%
10037040	57505	OAKS PRIN	\$25,404	\$25,404	\$25,404	\$25,404	0.0%
10037040	57509	DSS PRIN	\$231,559	\$231,560	\$231,560	\$231,560	0.0%
10037040	57510	GRIMM PRIN	\$150,000	\$150,000	\$150,000	\$150,000	0.0%
10037040	57512	JAIL PRIN	\$405,000	\$425,000	\$0	\$0	-100.0%
10037040	57513	MID PRIN	\$1,544,284	\$1,605,256	\$1,668,635	\$1,668,635	3.9%
10037040	57519	ROLL PRIN	\$32,186	\$33,426	\$68,462	\$68,462	104.8%
10037040	57523	TRCK PRIN	\$46,159	\$37,479	\$40,279	\$40,279	7.5%
TOTAL	GENERAL FUND F	PRINCIPAL	\$5,511,387	\$6,203,831	\$6,137,209	\$6,137,209	-1.1%

ACCOUNTS FOR:			2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10037041 G	ENERAL FUND I	NTEREST					
370 DI	BT SERVICE						
10037041	57107	EMER INTER	\$0	\$0	\$106,711	\$106,711	0.0%
10037041	57200	98 COLL IN	\$753,100	\$0	\$0	\$0	0.0%
10037041	57202	03 COLL IN	\$384,750	\$372,751	\$358,750	\$358,750	-3.8%
10037041	57203	08 BD INT	\$1,672,478	\$2,019,427	\$1,608,031	\$1,608,031	-20.4%
10037041	57204	09 BD INT	\$0	\$1,171,640	\$1,073,663	\$1,073,663	-8.4%
10037041	57205	09B REF IN	\$0	\$362,467	\$282,850	\$282,850	-22.0%
10037041	57602	T-HGR INT	\$4,581	\$0	\$0	\$0	0.0%
10037041	57603	AN OP INT	\$7,641	\$4,863	\$2,084	\$2,084	-57.1%
10037041	57605	OAKS INT	\$8,367	\$7,288	\$6,208	\$6,208	-14.8%
10037041	57609	DSS INT	\$75,193	\$65,491	\$55,789	\$55,789	-14.8%
10037041	57610	GRIMM INT	\$51,897	\$46,074	\$40,224	\$40,224	-12.7%
10037041	57612	JAIL INT	\$43,575	\$22,313	\$0	\$0	-100.0%
10037041	57613	MID INT	\$173,441		\$49,091	\$49,091	-56.4%
10037041	57619	ROLL INT	\$3,029	\$1,790		\$10,704	498.0%
10037041	57623	TRCK INT	\$1,154		\$3,372	\$3,372	-45.4%
10037041	57624	GC INTER	\$0		\$2,485,750	\$2,485,750	0.0%
10037041	37024	<b>55</b>	•				
TOTAL G	ENERAL ELIND L	NTFREST	\$3,179,208	\$4,192,749	\$6,083,227	\$6,083,227	45.1%
TOTAL GENERAL FUND INTEREST  TOTAL GENERAL FUND (EXCLUDING DSS & HEALTH)			\$85,369,485	•			-3.2%

ACCOUNTS	ACCOUNTS FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10038025	SOCIAL SERVICES	ADMIN	7.27.27				
	SOCIAL SERVICES						
10038025	51200	SALARIES	\$612,716	\$625,945	\$662,582	\$662,582	5.9%
10038025	51202	PART TIME	\$ <b>2</b> 57	\$0	\$0	\$0	0.0%
10038025	51204	BOARD	\$2,655	\$2,500	\$2,500	\$2,500	0.0%
10038025	51206	SERVICE AWARD	\$8,405	\$6,480	\$0	\$0	-100.0%
10038025	51810	FICA/MED	\$45,601	\$48,572	\$50,879	\$50,879	4.7%
10038025	51811	RETIREMENT	\$30,343	\$31,115	\$42,803	\$42,803	37.6%
10038025	51812	401K RET	\$18,462	\$18,973	\$19,877	\$19,877	4.8%
10038025	51813	HLTH INS	\$131,797	\$133,000	\$120,000	\$120,000	-9.8%
10038025	51815	WRKRS COMP	\$35,911	\$35,911	\$37,050	\$37,050	3.2%
10038025	51816	LIFE INS	\$5,848	\$3,895	\$3,021	\$3,021	-22.4%
10038025	52600	SUPPLIES	\$58,530	\$49,600	\$43,000	\$43,000	-13.3%
10038025	52601	OP SUPP	\$297	\$0	\$0	\$0	0.0%
10038025	53100	TRAVEL	\$4,986	\$4,747	\$4,000	\$4,000	-15.7%
10038025	53200	TELEPHONE	\$30,464	\$30,000	\$29,000	\$29,000	-3.3%
10038025	53250	POSTAGE	\$39,200	\$52,000	\$61,000	\$61,000	17.3%
10038025	53400	PRINT	\$3,331	\$5,200	\$5,000	\$5,000	-3.8%
10038025	53872	PROF SVCES	\$13,299	\$32,000	\$15,000	\$15,000	-53.1%
10038025	53920	MAINT REP	\$340	\$2,600	\$2,000	\$2,000	-23.1%
10038025	54200	EQUIP LS	\$5,571	\$7,000	\$6,000	\$6,000	-14.3%
10038025	54501	LIAB PROP	\$29,120	\$25,440	\$29,265	\$29,265	15.0%
10038025	54800	IT ASSESS	\$238,360	\$178,479	\$112,863	\$112,863	-36.8%
10038025	54801	PM ASSESS	\$174,969	\$389,501	\$346,074	\$346,074	-11.1%
10038025	54802	VEH ASSESS	\$3,500	\$0	\$0	\$0	0.0%
10038025	54910	DUES	\$1,189	\$1,135	\$1,100	\$1,100	-3.1%
TOTAL	SOCIAL SERVICES	ADMIN	\$1,495,151	\$1,684,093	\$1,593,014	\$1,593,014	-5.4%

ACCOUNTS FOR:			2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10038045	SOCIAL SERVICES	S IM SUPPORT					
380	SOCIAL SERVICES	5					
10038045	51200	SALARIES	\$177,933	\$178,271	\$180,613	\$180,613	1.3%
10038045	51206	SERVICE AWARD	\$5,934	\$5,039	\$0	\$0	-100.0%
10038045	51810	FICA/MED	\$13,399	\$14,023	\$13,817	\$13,817	-1.5%
10038045	51811	RETIREMENT	\$9,006	\$9,019	\$11,668	\$11,668	29.4%
10038045	51812	401K RET	\$5,578	\$5,499	\$5,418	\$5,418	-1.5%
10038045	51813	HLTH INS	\$31,412	\$28,000	\$24,000	\$24,000	-14.3%
10038045	51816	LIFE INS	\$1,909	\$820	\$828	\$828	1.0%
10038045	53100	TRAVEL	\$87	\$570	\$400	\$400	-29.8%
TOTAL	SOCIAL SERVICE	S IM SUP	\$245,257	\$241,241	\$236,744	\$236,744	-1.9%

ACCOUNT	S FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
	SOCIAL SERVICES SOCIAL SERVICES						
10038046	51200	SALARIES	\$510,496	\$523,227	\$523,103	\$523,103	0.0%
10038046	5 51206	SERVICE AWARD	\$11,385	\$9,879	\$0	\$0	-100.0%
10038046	5 51810	FICA/MED	\$38,496	\$40,783	\$40,017	\$40,017	-1.9%
10038046	5 51811	RETIREMENT	\$25,794	\$26,229	\$33,792	\$33,792	28.8%
10038046	5 51812	401K RET	\$15,841	\$15,993	\$15,693	\$15,693	-1.9%
10038046	5 51813	HLTH INS	\$78,419	\$70,000	\$60,000	\$60,000	-14.3%
10038046	5 51816	LIFE INS	\$5,400	\$2,050	\$2,399	\$2,399	17.0%
10038046	5 53100	TRAVEL	\$1,904	\$4,750	\$3,500	\$3,500	-26.3%
10038046	5 53200	TELEPHONE	\$550	\$600	\$600	\$600	0.0%
TOTAL	SOCIAL SERVICES	s - SVCS	\$688,283	\$693,511	\$679,104	\$679,104	-2.1%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 . MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10038047	SOCIAL SERVICES IM						
380	SOCIAL SERVICES						
10038047	51200	SALARIES	\$1,101,473	\$1,102,979	\$1,108,301	\$1,108,301	0.5%
10038047	51206	SERVICE AWARD	\$19,610	\$18,199	\$0	\$0	-100.0%
10038047	51810	FICA/MED	\$82,925	\$85,770	\$84,785	\$84,785	-1.1%
10038047		RETIREMENT	\$55,044	\$55,162	\$71,596	\$71,596	29.8%
10038047		401K RET	\$33,630	\$33,635	\$33,249	\$33,249	-1.1%
10038047		HLTH INS	\$242,360		\$198,000	\$198,000	-14.3%
		LIFE INS	\$11,155		\$5,089	\$5,089	-24.8%
10038047		TRAVEL	\$641	· ·	\$800	\$800	-43.9%
10038047			\$8,429			\$8,000	-27 <i>.</i> 3%
10038047	53872	PROF SVCES	30,423	<b>711,000</b>	40,000	1 - 7 -	
TOTAL	SOCIAL SERVICES IM		\$1,555,268	\$1,545,935	\$1,509,820	\$1,509,820	-2.3%

ACCOUNTS FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE	
10038048 9	SOCIAL SERVICE	S - SERVICES					
380 \$	380 SOCIAL SERVICES						
10038048	51200	SALARIES	\$1,562,370	\$1,620,230	\$1,627,665	\$1,627,665	0.5%
10038048	51206	SERVICE AWARD	\$16,762	\$13,447	\$0	` \$0	-100.0%
10038048	51810	FICA/MED	\$113,987	\$125,217	\$124,516	\$124,516	-0.6%
10038048	51811	RETIREMENT	\$76,294	\$80,532	\$105,147	\$105,147	30.6%
10038048	51812	401K RET	\$46,531	\$49,105	\$48,830	\$48,830	-0.6%
10038048	51813	HLTH INS	\$292,149	\$280,000	\$240,000	\$240,000	-14.3%
10038048	51816	LIFE INS	\$16,521	\$8,200	\$7,428	\$7,428	-9.4%
10038048	53100	TRAVEL	\$11,739	\$19,000	\$15,000	\$15,000	-21.1%
10038048	53200	TELEPHONE	\$985	\$1,500	\$1,600	\$1,600	6.7%
10038048	53874	PROF/LGL	\$6,777	\$20,000	\$10,000	\$10,000	-50.0%
10038048	53875	PROF SVCES	\$13,549	\$30,000	\$20,000	\$20,000	-33.3%
10038048	54802	VEH ASSESS	\$125,000	\$0	\$0	\$0	0.0%
10038048	54805	WF VEH	\$4,137	\$0	\$0	\$0	0.0%
TOTAL S	SOCIAL SERVICE	S - SERV	\$2,286,801	\$2,247,231	\$2,200,186	\$2,200,186	-2.1%

ACCOUNTS F	OR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10038049 \$	OCIAL SERVICES	PROGRAM ALLOC					
380 \$	OCIAL SERVICES	3					
10038049	53107	WF TRANS	\$3,202	\$3,400	\$2,500	\$2,500	-26.5%
10038049	53108	WF ROAP	\$19,700	<b>\$15,775</b>	\$0	\$0	-100.0%
10038049	53804	AD CARE	\$10	\$0	\$0	\$0	0.0%
10038049	53807	ARRA CHLD	\$0	\$343,000	\$0	\$0	-100.0%
10038049	53815	CHILD DAY	\$2,421,392	\$2,443,249	\$2,382,669	\$2,382,669	-2.5%
10038049	53822	CRISIS INT	\$206,523	\$197,542	\$135,570	\$135,570	-31.4%
10038049	53834	FOST CARE	\$13,697	\$26,400	\$18,600	\$18,600	-29.5%
10038049	53845	IVE FOSTER	\$149,886	\$278,880	\$174,300	\$174,300	-37.5%
10038049	53851	LINKS	\$10,200	\$10,780	\$10,780		0.0%
10038049	53852	LINK TRST	\$26,253	\$20,000	\$25,000		25.0%
10038049	53877	ENERGY	\$19,684	\$19,827	\$22,934		15.7%
10038049	53882	RESID CARE	\$83,950	\$618,435	\$280,800	\$280,800	-54.6%
10038049	53891	SM ST CHLD	\$244,876	\$276,000	\$248,000	\$248,000	-10.1%
10038049	53893	BLIND	\$4,851	\$20,000	\$20,000	\$20,000	0.0%
10038049	53897	ST FOSTER	\$97,559	\$209,160	\$160,356		-23.3%
10038049	53900	TANF DV	\$12,075	\$12,594	\$12,362	\$12,362	-1.8%
10038049	53912	WF FUNC	\$0	\$1,800	\$1,400		
10038049	53913	WF PART	\$220	\$4,100	\$2,500		
10038049	53914	WF CHLDCRE	\$0	\$2,000	\$500		
10038049	53915	WF RETEN	\$4,344	\$8,000	\$12,000	\$12,000	
10038049	53916	WF TANF	\$3,459	\$7,000	\$5,000	\$5,000	
10038049	53917	BLIND CH	\$3,439	\$3,835	\$3,925	\$3,925	
10038049	53928	ST INHOME	\$0	\$7,758	\$8,866	\$8,866	14.3%
TOTAL	SOCIAL SERVICE	S PROGRA	\$3,325,321	\$4,529,535	\$3,528,062	\$3,528,062	-22.1%

ACCOUNTS F	OR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10038050 S	OCIAL SERVICES	SENTITLEMENT					
380 S	OCIAL SERVICES	5					
10038050	53105	MEDCAID TR	\$321,240	\$360,000	\$396,000	\$396,000	10.0%
10038050	53802	ADOPT ASST	\$92,977	\$135,000	\$135,000	\$135,000	0.0%
10038050	53803	ADOPT VEN	\$26,535	\$35,000	\$35,000	\$35,000	0.0%
10038050	53830	EBT	<b>\$14,</b> 359	\$35;000	\$20,250	\$20,250	-42.1%
10038050	53833	FS TRAIN	\$6,875	\$9,000	\$0	\$0	-100.0%
10038050	53854	MEDCAID	\$1,483,763	\$20,000	\$50,000	\$50,000	150.0%
10038050	53894	SPEC ASST	\$879,282	\$1,030,000	\$969,407	\$969,407	-5.9%
10038050	53899	TANF CO	\$0	\$30,000	\$30,000	\$30,000	0.0%
TOTAL S	OCIAL SERVICES	SENTITL	\$2,825,030	\$1,654,000	\$1,635,657	\$1,635,657	-1.1%
	OCIAL SERVICES						
10038055	55905	CAP OUTLY	\$364,494	\$14,330	\$0	\$0	-100.0%
TOTAL S	OCIAL SERVICES	S CAPITA	\$364,494	\$14,330	\$0	\$0	-100.0%
GRAND TOT	AL SOCIAL SERV	/ICES	\$12,421,111	\$12,595,546	\$11,382,587	\$11,382,587	-9.6%

ACCOUNTS FOR:			2009	2010	2011	2011	PCT
•			ACTUAL	REVISED BUD	MGR RECOMMEND	BOARD APPROVED	CHANGE
	HEALTH ADMIN	ISTRATION					
390 H	HEALTH					40=0.400	2.504
10039025	51200	SALARIES	\$223,350	\$252,280	\$221,442	\$258,482	2.5%
10039025	51206	SERVICE AWARD	\$6,220	\$5,301	\$0	\$0	-100.0%
10039025	51810	FICA/MED	\$17,203	\$19,800	\$16,940	\$19,299	-2.5%
10039025	51811	RETIREMENT	\$11,387	\$12,734	\$14,305	\$16,297	28.0%
10039025	51812	401K RET	\$6,957	\$7 <i>,</i> 765	\$6,643	\$7,568	-2.5%
10039025	51813	HLTH INS	\$34,780	\$35,000	\$24,000	\$30,000	-14.3%
10039025	51815	WRKRS COMP	\$27,288	\$27,288	\$28,154	\$28,154	3.2%
10039025	51816	LIFE INS	\$2,348	\$1,025	\$1,156	\$1,297	26.5%
10039025	52600	SUPPLIES	\$1,141	\$2,430	\$2,525	\$2,525	3.9%
10039025	52602	EQUIPMENT	\$0	\$0	\$8,451	\$8,451	0.0%
10039025	53100	TRAVEL	\$4,274	\$3,800	\$3,800	\$3,800	0.0%
10039025	53200	TELEPHONE	\$33,537	\$16,500	\$11,000	\$11,000	-33.3%
10039025	53700	HSIS	\$0	\$15,160	\$14,000	\$14,000	-7.7%
10039025	53835	BD EXP	\$2,383	\$1,588	\$1,920	\$1,920	20.9%
10039025	53872	PROF SVCES	\$400	\$816	\$696	\$696	-14.7%
10039025	54501	LIAB PROP	\$1,420	\$1,200	\$1,380	\$1,380	15.0%
10039025	54800	IT ASSESS	\$210,588	\$186,914	\$123,029	\$123,029	-34.2%
10039025	54801	PM ASSESS	\$242,725	\$259,082	\$246,044	\$246,044	-5.0%
10039025	54910	DUES	\$1,696	\$1,834	\$1,909	\$1,909	4.1%
10039025	54922	TIME STUDI	\$0	\$0	\$27,335	\$27,335	0.0%
10039025	55202	HIS SYS	\$41,032	\$0	\$0	\$0	0.0%
TOTAL	HEALTH ADMI	NISTRATION	\$868,730	\$850,517	\$754,729	\$803,186	-5.6%

ACCOUNTS FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10039049 HEALTH PROGRAM	1 ALLOCATIONS					
390 HEALTH					•	
10039049 52302	MATERNITY	\$0	\$0	\$94,570	\$94,570	0.0%
10039049 52303	IMMUNE	\$0	\$0	\$17,730	\$17,730	0.0%
10039049 52304	FAM PLAN	\$0	\$0	\$90,016	\$90,016	0.0%
10039049 53805	AIDS	\$434	\$500	\$500	\$500	0.0%
10039049 53811	CANCER	\$37,220	\$29,303	\$29,303	\$29,303	0.0%
10039049 53818	COMM DIS	\$2,567	\$2,732	\$2,732	\$2,732	0.0%
10039049 53841	HLTH CAROL	\$2,979	\$0	\$0	\$0	0.0%
10039049 53860	NEURO	\$2,806	\$0	\$0	\$0	0.0%
10039049 53905	ТВ	\$2,930	\$16,422	\$20,894	\$20,894	27.2%
10039049 53911	WISE WOM	\$172	\$0	\$0	\$0	0.0%
TOTAL HEALTH PROGRAM	1 ALLOCAT	\$49,107	\$48,957	\$255,745	\$255,745	422.4%
10039055 HEALTH CAPITAL						
390 HEALTH	•					
10039055 55905	CAP OUTLY	\$38,221	\$0	\$0	\$0	0.0%
TOTAL HEALTH CAPITAL		\$38,221	\$0	\$0	\$0	0.0%
10039056 TRANSFER TO GRA 390 HEALTH	NTS FUND					
10039056 59910	TRAN GRANT	\$12,524	\$0	\$0	\$0	0.0%
TOTAL TRANSFER TO GRA	NTS FUN	\$12,524	\$0	\$0	\$0	0.0%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10039060	HEALTH ENVIRO	NMENTAL					
390	HEALTH						
10039060	51200	SALARIES	\$594,702	\$590,551	\$590,424	\$590,424	0.0%
10039060	51206	SERVICE AWARD	\$13,688	\$11,605	\$0	\$0	-100.0%
10039060	51810	FICA/MED	\$43,924	\$46,145	\$45,167	\$45,167	-2.1%
10039060	51811	RETIREMENT	\$29,265	\$29,678	\$39,251	\$39,251	32.3%
10039060	51812	401K RET	\$17,878	\$18,096	\$17,713	\$17,713	-2.1%
10039060	51813	HLTH INS	\$87,864	\$77,000	\$66,000	\$66,000	-14.3%
10039060	51816	LIFE INS	\$6,203	\$2,255	\$2,708	\$2,708	20.1%
10039060	52600	SUPPLIES	\$1,945	\$3,002	\$3,400	\$3,400	13.3%
10039060	52601	OP SUPP	\$22,214	\$4,440	\$4,440	\$4,440	0.0%
10039060	53100	TRAVEL	\$3,082	\$4,000	\$4,000	\$4,000	0.0%
10039060	53872	BANKING	\$3,656	\$5,532	\$5,532	\$5,532	0.0%
10039060	54501	LIAB PROP	\$3,360	\$2,640	\$3,037	\$3,037	15.0%
10039060	54801	PM ASSESS	\$0	\$76,106	\$54,526	\$54,526	-28.4%
10039060	54802	VEH ASSESS	\$54,000	\$0	\$0	\$0	0.0%
10039060	54910	DUES	\$420		\$100	\$100	-83.3%
10039060		SMOKE FREE	\$0		\$0	\$0	-100.0%
TOTAL	HEALTH ENVIRO	ONMENTAL	\$882,200	\$874,707	\$836,298	\$836,298	-4.4%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10039061	HEALTH CLINICAL						
390	HEALTH		·				
10039061	51200	SALARIES	\$673,258	\$715,821	\$953,836	\$953,836	33.3%
10039061	51203	RESOURCE	\$47,983	\$47,840	\$0	\$0	-100.0%
10039061	51206	SERVICE AWARD	\$11,096	\$15,016	\$0	\$0	-100.0%
10039061	51810	FICA/MED	\$53,533	\$58,420	\$72,968	\$72,968	24.9%
10039061	51811	RETIREMENT	\$33,751	\$35,218	\$61,618	\$61,618	75.0%
10039061	51812	401K RET	\$20,783	\$21,475	\$28,615	\$28,615	33.2%
10039061	51813	HLTH INS	\$135,035	\$126,000	\$138,000	\$138,000	9.5%
10039061	51816	LIFE INS	\$6,713	\$4,392	\$4,418	\$4,418	0.6%
10039061	52102	UNIFORMS	\$451	\$1,000	\$500	\$500	-50.0%
10039061	52206	FATALITY	\$0	\$798	\$761	\$761	-4.6%
10039061	52380	VACCINES	\$50,455	\$76,316	\$56,530	\$56,530	-25.9%
10039061	52507	CARWASH	\$22	\$0	\$0	\$0	0.0%
10039061	. 52600	SUPPLIES	\$11,312	\$20,019	\$14,000	\$14,000	-30.1%
10039061	52601	OP SUPP	\$26,277	\$25,000	\$19,053	\$19,053	-23.8%
10039061	53100	TRAVEL	\$6,941	\$9,000	\$5,400	\$5,400	-40.0%
10039061	53817	CLIA	\$945	\$1,500	\$1,000	\$1,000	-33.3%
10039061	53872	PROF SVCES	\$59,881	\$66,194	\$63,938	\$63,938	-3.4%
10039061	. 54400	BANKING	\$1,358	\$1,120	\$1,120	\$1,120	0.0%
10039061	. 54501	LIAB PROP	\$5,300	\$4,320	\$6,387	\$6,387	47.8%
10039061	54802	VEH ASSESS	\$27,600	\$0	\$0	\$0	0.0%
10039061	. 54910	DUES	\$1,734	\$1,888	\$778	\$778	-58.8%
TOTAL	HEALTH CLINICAL		\$1,174,427	\$1,231,337	\$1,428,922	\$1,428,922	16.0%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10039062	HEALTH WIC						
390	HEALTH					•	
10039062	51200	SALARIES	\$164,584	\$201,765	\$212,261	\$212,261	5.2%
10039062	51202	PART TIME	\$8,991	\$13,986	\$13,988	\$13,988	0.0%
10039062	51203	RESOURCE	\$5,179	\$0	\$0	\$0	0.0%
10039062	51206	SERVICE AWARD	\$4,830	\$3,667	\$0	\$0	-100.0%
10039062		FICA/MED	\$13,592	\$16,785	\$17,308	\$17,308	3.1%
10039062	•	RETIREMENT	\$8,769	\$10,795	\$14,625	\$14,625	35.5%
10039062		401K RET	\$5,082	\$6,163	\$6,787	\$6 <b>,7</b> 87	10.1%
10039062		HLTH INS	\$43,932		\$36,000	\$36,000	-14.3%
10033062		LIFE INS	\$2,081		\$997	\$997	-18.9%
10033062		ED & MED	\$2,647	\$14,305	\$40,561	\$42,824	199.4%
10039062		SUPPLIES	\$3,144	\$59,776	\$41,743	\$41,743	-30.2%
10039062		TRAVEL	\$2,713	· . ·		\$6,767	112.9%
10039062		TELEPHONE	\$3,414			\$4,500	0.0%
		LIAB PROP	\$1,680	1. 1			0.0%
10039062	34301	EIVD I HOI	42,000	<b>4</b>	• •		
TOTAL	HEALTH WIC		\$270,639	\$379,590	\$396,977	\$399,240	5.2%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10039063	HEALTH COMMU	JNITY					
390	HEALTH						
10039063	51200	SALARIES	\$14,835	\$36,571	\$36,571	\$36,571	0.0%
10039063	51810	FICA/MED	\$2,537	\$2,798	\$2,798	\$2,798	0.0%
10039063	51811	RETIREMENT	\$1,698	\$1,799	\$2,362	\$2,362	31.3%
10039063	51812	401K RET	\$1,038	\$1,097	\$1,097	\$1,097	0.0%
10039063	51813	HLTH INS	\$7,322	\$7,000	\$6,000	\$6,000	-14.3%
10039063	51816	LIFE INS	\$366	\$205	\$169	\$169	-17.6%
10039063	52600	SUPPLIES	\$1,778	\$2,500	\$2,661	\$2,661	6.4%
10039063	53100	TRAVEL	\$295	\$2,000	\$1,910	\$1,910	-4.5%
10039063	53819	COMM AW	\$8,356	\$8,790	\$8,790	\$8,790	0.0%
10039063	54501	LIAB PROP	\$280	\$240	\$276	\$276	15.0%
10039063	54924	ESMM GRNT	\$0	\$10,750	\$0	\$0	-100.0%
TOTAL	HEALTH COMMU	JNITY	\$38,504	\$73,750	\$62,634	\$62,634	-15.1%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10039064	HEALTH MATERNAL						
390	HEALTH						
10039064	51200	SALARIES	\$150,139	\$143,166	\$46,472	\$46,472	-67.5%
10039064	51206	SERVICE AWARD	\$413	\$2,471	\$0	\$0	-100.0%
10039064	51810	FICA/MED	\$10,702	\$11,248	\$3,555	\$3,555	-68.4%
10039064	51811	RETIREMENT	\$7,922	\$7,234	\$3,002	\$3,002	-58.5%
10039064	51812	401K RET	\$3,473	\$4,411	\$1,394	\$1,394	-68.4%
10039064	51813	HLTH INS	\$29,288	\$21,000	\$6,000	\$6,000	-71.4%
10039064	51816	LIFE INS	\$1,850	\$615	\$212	\$212	-65.5%
10039064		OP SUPP	\$20,066	\$22,773	\$0	\$0	-100.0%
10039064		PS HI RISK	\$38,452	\$44,720	\$0	\$0	-100.0%
10039064		PROF SVCES	\$3,384	\$50,537	\$0	\$0	-100.0%
10039064	•	LIAB PROP	\$1,120		\$1,200	\$1,200	66.7%
TOTAL	HEALTH MATERNAL		\$266,809	\$308,895	\$61,835	\$61,835	-80.0%

ACCOUNT	S FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10039065	HEALTH CHILD						
390	HEALTH						
10039065	51200	SALARIES	\$61,359	\$0	\$0	\$0	0.0%
10039065	51206	SERVICE AWARD	\$2,374	\$0	\$0	\$0	0.0%
10039065	51810	FICA/MED	\$4,510	\$0	\$0	\$0	0.0%
10039065	5 51811	RETIREMENT	\$3,130	\$0	\$0	\$0	0.0%
10039065	51812	401K RET	\$1,912	\$0	\$0	\$0	0.0%
10039065	5 51813	HLTH INS	\$21,966	\$0	\$0	\$0	0.0%
10039065	5 51816	LIFE INS	\$1,403	\$0	\$0	\$0	0.0%
10039065	52206	FATALITY	\$673	\$0	\$0	\$0	0.0%
10039065	5 52360	DENTAL	\$3,838	\$0	\$0	\$0	0.0%
10039065	5 53816	OBESITY	\$380,000	\$0	\$0	\$0	0.0%
10039065	5 53872	PROF SVCES	\$300	\$0	\$0	\$0	0.0%
10039065	5 54501	LIAB PROP	\$840	\$0	\$0	\$0	0.0%
TOTAL	HEALTH CHILD		\$482,304	\$0	\$0	\$0	0.0%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10039066	HEALTH CHILD S	ERVICES COORD					
390	HEALTH						
10039066	51200	SALARIES	\$153,169	\$190,613	\$190,613	\$190,613	0.0%
10039066	51206	SERVICE AWARD	\$3,048	\$1,444	\$0	\$0	-100.0%
10039066	51810	FICA/MED	\$11,257	\$16,643	\$14,582	\$14,582	-12.4%
10039066		RETIREMENT	\$7,142	\$10,704	\$12,314	\$12,314	15.0%
10039066	51812	401K RET	\$5,730	\$6,527	\$5,718	\$5,718	-12.4%
10039066		HLTH INS	\$29,288	\$42,000	\$30,000	\$30,000	-28.6%
10039066		LIFE INS	\$1,635	\$1,230	\$873	\$873	-29.0%
10039066		SUPPLIES	\$0	\$1,309	\$4,562	\$4,562	248.5%
10039066	-	TRAVEL	\$328	\$1,800	\$1,800	\$1,800	0.0%
10039066		LIAB PROP	\$1,120	\$1,440	\$1,657	\$1,657	15.1%
TOTAL	HEALTH CHILD S	SERVICES	\$212,717	\$273,710	\$262,119	\$262,119	-4.2%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10039067	HEALTH FAMILY	PLANNING					
390	HEALTH						
10039067	51200	SALARIES	\$187,463	\$190,764	\$0	\$0	-100.0%
10039067	51206	SERVICE AWARD	\$4,666	\$4 <b>,</b> 790	\$0	\$0	-100.0%
10039067	51810	FICA/MED	\$14,063	\$14,593	\$0	\$0	-100.0%
10039067	51811	RETIREMENT	\$9,434	\$9,386	\$0	\$0	-100.0%
10039067	51812	401K RET	\$5,764	\$5,723	\$0	\$0	-100.0%
10039067	51813	HLTH INS	\$21,966	\$21,000	\$0	\$0	-100.0%
10039067	51816	LIFE INS	\$1,822	\$615	\$0	\$0	-100.0%
10039067	52601	OP SUPP	\$30,166	\$160,884	. \$0	\$0	-100.0%
10039067	53875	PROF MED	\$15,095	\$20,074	. \$0	\$0	-100.0%
10039067	54501	LIAB PROP	\$840	\$720	\$0	\$0	-100.0%
TOTAL	HEALTH FAMILY	PLANNING	\$291,279	\$428,549	\$0	\$0	-100.0%

ACCOUNTS	FOR:	•	2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10039068	BIOTERRORISM						
390	HEALTH						
10039068	52380	VACCINES	\$4,711	\$24,730	\$0	\$0	-100.0%
10039068	52601	OP SUPP	\$0	\$0	\$1,174	\$1,174	0.0%
10039068	52602	EQUIPMENT	\$3,000	\$0	\$0	\$0	0.0%
10039068	53836	H1N1-1	\$0	\$28,188	\$0	\$0	-100.0%
10039068	53872	PROF SVCES	\$3,784	\$4,472	\$15,884	\$15,884	255.2%
TOTAL	BIOTERRORISM		\$11,495	\$57,390	\$17,058	\$17,058	-70.3%
10039069	MEDICAL RESERVE	CORP					
390	HEALTH						
10039069	51201	OVERTIME	\$0	\$6,636	\$0		-100.0%
10039069	51203	RESOURCE	\$0	\$27,198	\$0		-100.0%
10039069	51810	FICA/MED	\$0	\$2,066	\$0		-100.0%
10039069	51811	RETIREMENT	\$0				0.0%
10039069	51812	401K RET	\$0	, \$0			0.0%
10039069	52601	OP SUPP	\$26,894	\$76,816	\$0		-100.0%
10039069	53100	TRAVEL	\$519	\$1,789			-100.0%
10039069	53827	OP SUPP	\$1,087	\$1,174			-100.0%
10039069	53836	H1N1-3	\$0	\$301,601			-100.0%
10039069	53837	H1N1-2	\$0	\$5,800			-100.0%
10039069	53872	PROF SVCES	\$19,500	\$25,996			-100.0%
10039069		CAP OUTLY	\$2,797	\$0	\$0	\$0	0.0%
TOTAL	MEDICAL RESERVE	CORP	\$50,797	\$449,076	\$0	\$0	-100.0%

ACCOUNTS FO	OR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10039070 At	NIMAL OPERAT	TIONS					
390 HI	EALTH						
10039070	51200	SALARIES	\$318,934	\$329,093	\$315,920	\$315,920	-4.0%
10039070	51201	OVERTIME	\$4,558	\$1,289	\$237	\$237	-81.6%
10039070	51202	PART TIME	\$45,783	\$39,283	\$23,182	\$35,496	-9.6%
10039070	51206	SERVICE AWARD	\$2,405	\$3,149	\$0	\$0	-100.0%
10039070	51810	FICA/MED	\$27,509	\$28,438	\$25,941	\$26,883	-5.5%
10039070	51811	RETIREMENT	\$18,297	\$18,289	\$21,906	\$22,701	24.1%
10039070	51812	401K RET	\$9,648	\$9,853	\$10,180	\$10,549	7.1%
10039070	51813	HLTH INS	\$71,812	\$70,000	\$66,000	\$66,000	-5.7%
10039070	51816	LIFE INS	\$3,090	\$2,050	\$1,452	\$1,475	-28.0%
10039070	52102	UNIFORMS	\$684	\$2,167	\$2,167	\$2,167	0.0%
10039070	52601	OP SUPP	\$49,187	\$44,410	\$50,254	\$50,254	13.2%
10039070	53100	TRAVEL	\$791	\$610	\$900	\$900	47.5%
10039070	53872	PROF SVCES	\$23,192	\$39,075	\$35,400	\$35,400	-9.4%
10039070	54400	BANKING	\$478	\$400	\$400	\$400	0.0%
10039070	54501	LIAB PROP	\$2,520	\$2,400	\$2,761	\$2,761	15.0%
10039070	54801	PM ASSESS	\$0	\$108,201	\$95,593	\$95,593	-11.7%
10039070	54802	VEH ASSESS	\$54,000	\$0	\$0	\$0	0.0%
10039070	54910	DUES	\$0	\$100	\$0	\$0	-100.0%
TOTAL A	NIMAL OPERAT	rions	\$632,890	\$698,807	\$652,293	\$666,736	-4.6%
GRAND TOTA	L HEALTH		\$5,282,643	\$5,675,285	\$4,728,610	\$4,793,773	-15.5%

ACCOL	INTS FOR:	2009	2010	2011	2011	PCT
		ACTUAL	REVISED BUD	MGR RECOMMEND	BOARD APPROVED	CHANGE
TOTAL	GENERAL FUND	\$103,073,240	\$89,358,463	\$84,924,593	\$85,012,422	-4.6%

ACCOUNTS	S FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
20048000	PUBLIC SAFETY						
480	EMERGENCY MEDIC	AL SERVICES					
20048000	51200	SALARIES	\$1,532,424	\$1,709,153	\$1,533,103	\$1,533,103	-10.3%
20048000	51201	OVERTIME	\$784,973	\$575,000	\$575,000	\$575,000	0.0%
20048000	51203	RESOURCE	\$147,883	\$70,000	\$87,871	\$87,871	25.5%
20048000	51206	SERVICE AWARD	\$31,996	\$28,862	\$0	\$0	-100.0%
20048000	51810	FICA/MED	\$185,133	\$182,301	\$167,926	\$167,926	-7.9%
20048000	51811	RETIREMENT	\$112,691	\$113,800	\$136,260	\$136,260	19.7%
20048000	51812	401K RET	\$69,389	\$69,390	\$63,243	\$63,243	-8.9%
20048000	51813	HLTH INS	\$408,000	\$357,000	\$300,000	\$300,000	-16.0%
20048000	51815	WRKRS COMP	\$82,898	\$83,898	\$86,559	\$86,559	3.2%
20048000	51816	LIFE INS	\$4,800	\$10,455	\$9,864	\$9,864	-5.7%
20048000	52102	UNIFORMS	\$34,467	\$16,000	\$21,000	\$21,000	31.3%
20048000	52350	RECOG	\$420	\$867	\$0	\$0	-100.0%
20048000	52600	SUPPLIES	\$9,688	\$7,000	\$7,000	\$7,000	0.0%
20048000	52601	OP SUPP	\$140,613	\$146,140	\$149,840	\$149,840	2.5%
20048000	53100	TRAVEL	\$12,760	\$15,000	\$16,850	\$16,850	12.3%
20048000	53200	TELEPHONE	\$20,255	\$18,000	\$18,000	\$18,000	0.0%
20048000	53872	PROF SVCES	\$34,771	\$45,132	\$47,000	\$47,000	4.1%
20048000	54101	RENT	\$38,666	\$38,940	\$50,140	\$50,140	28.8%
20048000	54501	LIAB PROP	\$14,280	\$12,240	\$14,081	\$14,081	15.0%
20048000	54800	IT ASSESS	\$133,064	\$55,670	\$76,413	\$76,413	37.3%
20048000	54801	PM ASSESS	\$40,079	\$218,701	\$193,687	\$193,687	-11.4%
20048000	54802	VEH ASSESS	\$185,244	\$0	\$0	\$0	0.0%
20048000	54806	GF ASMNT	\$69,500	\$114,500	\$114,500	\$114,500	0.0%
20048000	54910	DUES	\$1,487	\$2,000	\$2,000	\$2,000	0.0%
20048000	56027	RES SQ OP	\$315,169	\$314,243	\$264,000	\$264,000	-16.0%
20048000	56247	EQUIP RESV	\$0	\$0	\$303,212	\$303,212	0.0%
TOTAL	PUBLIC SAFETY		\$4,410,650	\$4,204,292	\$4,237,549	\$4,237,549	0.8%

ACCOUNTS I	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
10021011 F	PUBLIC SAFETY S	PECIAL OPS					
210 F	PUBLIC SAFETY						
10021011	51203	RESOURCE	\$0	\$0	\$17,871	\$17,871	0.0%
10021011	51810	FICA/MED	\$0	\$0	\$1,301	\$1,301	0.0%
10021011	51811	RETIREMENT	\$0	\$0	\$0	\$0	0.0%
10021011	51812	401K RET	\$0	\$0	\$0	\$0	0.0%
10021011	52102	UNIFORMS	\$0	\$0	\$0	\$0	0.0%
10021011	52601	OP SUPP	\$0	\$0	\$4,800	\$4,800	0.0%
10021011	53100	TRAVEL	\$0	\$0	\$1,850	\$1,850	0.0%
10021011	53300	ELECTRIC	\$0	\$0	\$0	, \$0	0.0%
10021011	53501	MAINT	\$0	\$0	\$2,000	\$2,000	0.0%
10021011	53510	J SPRINGS	\$0	\$0	\$0	\$0	0.0%
10021011	54101	RENT	\$0	\$0	\$4,000	\$4,000	0.0%
10021011	54801	PM ASSESS	\$0	\$0	\$0	\$0	0.0%
10021011	54802	VEH ASSESS	\$0			\$0	0.0%
TOTAL	PUBLIC SAFETY S	SPECIAL	\$0	\$0	\$31,822	\$31,822	0.0%

ACCOUNT	S FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
20048055	PUBLIC SAFETY CA	APITAL					
480	EMERGENCY MED	DICAL SERVICES					
20048055	5 52602	EQUIPMENT	\$22,908	\$0	\$0	\$0	0.0%
20048055	5 53920	MAINT REP	\$11,387	\$0	\$2,000	\$2,000	0.0%
20048055	5 55401	VEH PURCH	\$552,390	\$150,000	\$175,000	\$175,000	16.7%
20048055	5 55905	CAP OUTLY	\$56,949	\$199,300	\$90,000	\$90,000	-54.8%
20048055	5 56028	RES SQ CAP	\$90,932	\$90,937	\$50,000	\$50,000	-45.0%
TOTAL	PUBLIC SAFETY CA	APITAL	\$734,566	\$440,237	\$317,000	\$317,000	-28.0%
20048091	L NON-DEPARTMEI	NTAL					
480	EMERGENCY MED	DICAL SERVICES					
2048091	51208	AWARD SERVICE	\$0	\$0	\$21,129	\$2,500	0.0%
TOTAL	NON-DEPARTME	NTAL	\$0	\$0	\$21,129	\$2,500	0.0%
TOTAL	EMERGENCY MEI	DICAL SERV	\$5,145,216	\$4,644,529	\$4,607,500	\$4,588,871	-1.2%

ACCOUNTS FOR:			2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
21049000	E911 TELEPHONE						
490	E911 EMERGENCY T	ELEPHONE				4-	0.00/
21049000	51203	RESOURCE	-\$855	\$0	\$0	\$0	0.0%
21049000	52502	SOFT MAINT	\$30,050	\$35,000	\$35,000	\$35,000	0.0%
21049000	52601	OP SUPP	\$140	\$2,000	\$2,000	\$2,000	0.0%
21049000	53100	TRAVEL	\$2,451	\$21,000	\$15,000	\$15,000	-28.6%
21049000	53200	TELEPHONE	\$163,196	\$190,000	\$190,000	\$190,000	0.0%
21049000	53872	PROF SVCES	\$32,950	\$48,000	\$51,882	\$51,882	8.1%
21049000	53920	MAINT REP	\$0	\$20,000	\$20,000	\$20,000	0.0%
21049000	54800	IT ASSESS	\$45,000	\$43,354	\$53,979	\$53,979	24.5%
TOTAL	E911 TELEPHONE		\$272,932	\$359,354	\$367,861	\$367,861	2.4%
	E911 CAPITAL						
490	E911 EMERGENCY		ćo	. čaza 000	\$264,493	\$264,493	-3.1%
21049055	55905	CAP OUTLY	\$0	\$273,000	\$204,433	720+,+30	01270
TOTAL	E911 CAPITAL E911 EMERGENCY	TELEPHO	\$0 <b>\$272,932</b>				-3.1% <b>0.0%</b>

ACCOUNT	S FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
22050000	SOIL WATER BO	DARD				•	
500 SOIL AND WATER CONS. DIST							
22050000	52300	ED & MED	\$0	\$1,500	\$1,500	\$1,500	0.0%
22050000	52600	SUPPLIES	\$0	\$1,500	\$2,000	\$2,000	33.3%
22050000	53100	TRAVEL	\$0	\$1,500	\$1,500	\$1,500	0.0%
22050000	53835	BD EXP	\$0	\$1,200	\$1,200	· \$1,200	0.0%
22050000	53884	SCHOLARS	\$0	\$1,000	\$1,000	\$1,000	0.0%
22050000	53903	PLTR PEPR	\$0	\$200	\$200	\$200	0.0%
22050000	53904	SEEDLINGS	\$0	\$2,000	\$2,000	\$2,000	0.0%
22050000	53908	VOL AG DIS	\$0	\$1,000	\$1,000	\$1,000	0.0%
22050000	53910	WLDFLR SDS	\$0	\$350	\$250	\$250	-28.6%
22050000	53920	MAINT REP	\$0	\$5,000	\$4,005	\$4,005	-19.9%
22050000	54517	DRILL INS	\$0	\$1,500	\$2,000	\$2,000	33.3%
22050000	54910	DUES	\$0	\$1,500	\$2,000	\$2,000	33.3%
TOTAL	SOIL WATER BO	DARD	\$0	\$18,250	\$18,655	\$18,655	2.2%
TOTAL	SOIL AND WAT	ER CONSERV	\$0	\$18,250	<b>\$18,655</b>	\$18,655	2.2%

ACCOUNTS I			2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
	FRANSPORTATION FRANSPORTATION SE	DVICES					
23053000	51200	SALARIES	\$260,349	\$269,695	\$312,048	\$312,048	15.7%
23053000	51201	OVERTIME	\$11,428	\$12,000	\$12,000	\$12,000	0.0%
23053000	51202	PART TIME	\$215,685	\$239,165	\$122,174	\$122,174	-48.9%
23053000	51203	RESOURCE	\$71,792	\$96,109	\$136,000	\$136,000	41.5%
23053000	51206	SERVICE AWARD	\$3,527	· -	\$0	\$0	-100.0%
23053000	51810	FICA/MED	\$42,283	\$47,521	\$44,540	\$44,540	-6.3%
23053000	51811	RETIREMENT	\$23,897	\$25,834	\$28,826	\$28,826	11.6%
23053000	51812	401K RET	\$8,074		\$13,387	\$13,387	56.1%
23053000	51813	HLTH INS	\$80,000		\$72,000	\$72,000	2.9%
23053000	51815	WRKRS COMP	\$21,100		\$21,769	\$21,769	3.2%
23053000	51816	LIFE INS	\$2,378		\$1,835	\$1,835	-10.5%
23053000	52102	UNIFORMS	\$4,746		\$5,900	\$5,900	0.0%
23053000	52600	SUPPLIES	\$2,912			\$7,658	151.1%
23053000	52601	OP SUPP	\$2,131	1 7		\$8,000	263.6%
23053000	52900	COMP SUPP	\$0		\$350	\$350	0.0%
23053000	53100	TRAVEL	\$5, <b>71</b> 5		\$12,000	\$12,000	177.8%
23053000	53200	TELEPHONE	\$2,630		\$3,315	\$3,315	65.8%
23053000	53504	MAINT REP	\$602		\$25,000	\$25,000	3028.9%
23053000	53600	ADVER	\$842	\$4,166	· \$13,622	\$13,622	227.0%
23053000	53829	DR TEST	\$908	\$2,000	\$2,000	\$2,000	0.0%
23053000	53872	PROF SVCES	\$64		\$15,083	\$15,083	2916.6%
23053000	54200	EQUIP LS	\$9,915	\$10,910	\$18,000	\$18,000	65.0%
23053000	54500	INSURANCE	\$37,189	\$51,617	\$60,000	\$60,000	16.2%
23053000	54501	LIAB PROP	\$2,800	\$2,400	\$2,761	\$2,761	15.0%
23053000	54800	IT ASSESS	\$28,232	\$15,520	\$24,185		55.8%
23053000	54801	PM ASSESS	\$12,717	7 \$331,328	\$252,200		-23.9%
23053000	54802	VEH ASSESS	\$149,350	\$0	\$0		
23053000	54910	DUES	\$725	\$800	\$1,000		
23053000	55100	EQUIP/FURN	\$0	) \$C	\$23,999	\$23,999	0.0%
TOTAL	TRANSPORTATION		\$1,001,991	\$1,234,131	\$1,239,652	\$1,239,652	0.4%

ACCOUNTS FOR:		·	2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
23053055 MCTS 530 TRAN	S CAPITAL ISPORTATION SER	VICES					
23053055 5	55100	EQUIP/FURN	\$5,361	\$19,192	\$0	\$0	-100.0%
23053055 5	55905	CAP OUTLY	\$113,814	\$92,500	\$252,000	\$252,000	172.4%
TOTAL MCTS	S CAPITAL		\$119,175	\$111,692	\$252,000	\$252,000	125.6%
	-DEPARTMENTAL	VICES					
		AWARD SERVICE	\$0	\$0	\$4,462	· \$0	0.0%
	-DEPARTMENTAL		\$0	\$0	\$4,462	\$0	0.0%
TOTAL TRAN	ISPORTATION SEF	VICE	\$1,121,167	\$1,345,823	\$1,496,114	\$1,491,652	10.8%

ACCOUNTS	S FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
25052056	CAPITAL RESERVE						
520	CAPITAL RESERVE						
25052056	59911	TRANS GF	\$0	\$2,730,840	\$0	\$2,000,000	26.8%
25052056	59914	AVAIL GF	\$0	\$5,480,154	\$0	\$0	-100.0%
25052056	59915	AVAIL WPCP	\$0	\$1,327,568	\$1,616,478	\$1,616,478	21.8%
25052056	59916	TRAN MJR	\$1,981,200	\$1,981,200	\$0	\$0	-100.0%
25052056		TRANS IT	\$0	\$1,634,445	\$0	\$0	-100.0%
TOTAL	CAPITAL RESERVE		\$1,981,200	\$13,154,207	\$1,616,478	\$3,616,478	-72.5%
TOTAL.	CAPITAL RESERVE		\$1,981,200	\$13,154,207	\$1,616,478	\$3,616,478	-72.5%

ACCOUNT	S FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
26054025	CONV VISITORS B	BUREAU					
	CONVENTION & V						
26054025	51200	SALARIES	\$208,697	\$208,920	\$208,920	\$208,920	0.0%
26054025	51206	SERVICE AWARD	\$6,972	\$5,215	\$0	\$0	-100.0%
26054025	51710	TRAVEL-PAY	\$4,620	\$4,700	\$4,700	\$4,700	0.0%
26054025	51810	FICA/MED	\$16,110	\$16,200	\$16,200	\$16,200	0.0%
26054025	51811	RETIREMENT	\$10,443	\$10,275	\$10,275	\$10,275	0.0%
26054025	51812	401K RET	\$5,572	\$5,430	\$9,927	\$9,927	82.8%
26054025	51813	HLTH INS	\$24,000	\$21,000	\$21,000	\$21,000	0.0%
26054025	51815	WRKRS COMP	\$3,864	\$2,500	\$2,000	\$2,000	-20.0%
26054025	51816	LIFE INS	\$1,900	\$1,900	\$1,900	\$1,900	0.0%
26054025	52600	SUPPLIES	\$7,751 <sup>°</sup>	\$7,500	\$7,700	\$9,494	26.6%
26054025	53200	TELEPHONE	\$0	\$1,250	\$950	\$950	-24.0%
26054025	53250	POSTAGE	\$0	\$500	\$500	\$500	0.0%
26054025	53872	PROF SVCES	\$2,200	\$9,000	\$5,800	\$5,800	-35.6%
26054025	53920	MAINT REP	\$7,684	\$10,500	\$10,000	\$10,000	-4.8%
26054025	54101	RENT	\$17,281	\$19,700	\$21,000	\$21,000	6.6%
26054025	54200	EQUIP LS	\$12,414	\$13,500	\$10,200	\$10,200	-24.4%
26054025	54500	INSURANCE	\$4,638	\$3,900	\$2,900	\$2,900	-25.6%
26054025	54600	DEPREC	\$378	\$0	\$0	\$0	0.0%
26054025	54910	DUES	\$4,417	\$4,800	\$4,800	\$4,800	0.0%
26054025	55817	OP SUPP	\$0	\$0	\$0	\$0	0.0%
TOTAL	CONV VISITORS E	BUREAU	\$338,940	\$346,790	\$338,772	\$340,566	-1.8%
	CVB CAPITAL						
	CONVENTION &			, 4=	مد مد	Ac 000	00.004
26054055	5 55905	CAP OUTLY	\$0	\$5,000	\$9,000	\$9,000	80.0%
TOTAL	CVB CAPITAL		\$0	\$5,000	\$9,000	\$9,000	80.0%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
26054092	CVB MKTG						
540	CONVENTION & VISIT	ORS BUREAU					
26054092	51200	SALARIES	\$144,659	\$142,250	\$142,250	\$142,250	0.0%
26054092	51206	SERVICE AWARD	\$0	, \$1,750	\$0	\$0	-100.0%
26054092	51710	TRAVEL-PAY	\$0	\$0	\$3,500	\$3,500	0.0%
26054092	51810	FICA/MED	\$11,088	\$10,882	\$10,882	\$10,882	0.0%
26054092	51811	RETIREMENT	\$7,083	\$6,999	\$6,999	\$6,999	0.0%
26054092	51812	401K RET	\$4,327	\$3,699	\$4,373	\$4,373	18.2%
26054092	51813	HLTH INS	\$24,000	\$21,000	\$21,000	\$21,000	0.0%
26054092	51816	LIFE INS	\$1,422	\$1,430	\$1,430	\$1,430	0.0%
26054092	53100	TRAVEL	\$3,000	\$3,500	\$0	\$0	-100.0%
26054092	53101	TRADE	\$58,345	\$50,500	\$49,500	\$49,500	-2.0%
26054092	53200	TELEPHONE	\$19,007	\$15,350	\$13,200	\$13,200	-14.0%
26054092	53250	POSTAGE	\$38,730	\$26,400	\$24,500	\$24,500	-7.2%
26054092	53400	PRINT	\$0	\$35,200	\$29,100	\$29,100	-17.3%
26054092	53401	PROMOTIONS	\$40,691	\$68,000	\$64,500	\$64,500	-5.1%
26054092	53600	ADVER	\$439,787	\$285,750	\$226,000	\$226,000	-20.9%
26054092	53601	INTER MRKT	\$103,005	\$287,500	\$287,500	\$287,500	0.0%
26054092	53603	PR	\$8,075	\$10,500	\$14,000	\$14,000	33.3%
26054092	53825	DEST GDE	\$0	\$124,000	\$91,000	\$91,000	-26.6%
26054092	53853	MEDIA PROD	\$54,235	\$37,000	\$55,000	\$55,000	48.6%
26054092	53872	PROF SVCES	\$0	\$5,500	\$4,200	\$4,200	-23.6%
26054092	53881	RESEARCH	\$825	\$4,000	\$3,500	\$3,500	-12.5%
26054092	55807	CONTING	\$0	\$1,500	\$1,500	\$1,500	0.0%
TOTAL	CVB MKTG		\$958,279	\$1,142,710	\$1,053,934	\$1,053,934	-7.8%
	NON-DEPARTMENTA						
540	CONVENTION & VISI	TORS BUREAU				4	
26054091		AWARD SERVICE	\$0				0.0%
TOTAL	NON-DEPARTMENTA	AL .	\$0	\$0	\$1,794	\$0	0.0%

ACCOUNTS FOR:		2009	2010	2011	2011	PCT	
			ACTUAL	<b>REVISED BUD</b>	MGR RECOMMEND	BOARD APPROVED	CHANGE
	TOTAL	CONVENTION & VISITORS	\$1,297,219	\$1,494,500	\$1,403,500	\$1,403,500	-6.1%

ACCOUNTS FO	OR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
		ITION CONTROL PLANT				•	
400 W	ATER POLLU	ITION CONTROL PLANT				4	0.00/
60040025	51200	SALARIES	\$647,138	\$653,443	\$647,405	\$647,405	-0.9%
60040025	51201	OVERTIME	\$20,966	\$30,170	\$30,000	\$30,000	-0.6%
60040025	51203	RESOURCE	\$5,884	\$18,000	\$12,000	\$12,000	-33.3%
60040025	51206	SERVICE AWARD	\$10,285	\$7,230	\$0	\$0	-100.0%
60040025	51810	FICA/MED	\$49,468	\$54,226	\$52,740	\$52,740	-2.7%
60040025	51811	RETIREMENT	\$33,146	\$34,481	\$43,760	\$43,760	26.9%
60040025	51812	401K RET	\$20,250		\$20,322	\$20,322	-3.3%
60040025	51813	HLTH INS	\$152,000		\$114,000	\$114,000	-14.3%
60040025	51815	WRKRS COMP	\$13,550		\$13,980	\$13,980	3.2%
60040025	51816	LIFE INS	\$6,471	\$3,895	\$2,939	\$2,939	-24.5%
60040025	52102	UNIFORMS	\$7,609	\$7,800	\$7,800	\$7,800	0.0%
60040025	52410	MAINT SUP	\$6,910	\$5,000	\$7,250	\$7,250	45.0%
60040025	52501	DIESEL	\$22,674	\$18,000	\$18,000	\$18,000	0.0%
60040025	52601	OP SUPP	\$37,537	\$39,000	\$40,500	\$40,500	3.8%
60040025	52602	EQUIPMENT	\$4,949	\$5,000	\$4,500	\$4,500	-10.0%
60040025	53100	TRAVEL	\$2,811	\$4,501	\$3,500	\$3,500	-22.2%
60040025	53200	TELEPHONE	\$7,196	\$7,235	\$6,500		-10.2%
60040025	53300	ELECTRIC	\$294, <b>17</b> 7	\$315,500			5.4%
60040025	53509	MAINT REP	\$44,011	\$102,580			-2.5%
60040025	53813	CHEM	\$140,445	\$171,200	\$184,250		7.6%
60040025	53814	CHEM VASS	\$3,277	\$3,300			97.0%
60040025	53862	OPEB	\$82,367	\$0	\$0		
60040025	53865	OTSD TEST	\$22,800	\$30,190			
60040025	53866	PERMITS	\$7,327	\$9,675	\$7,175		
60040025	53872	PROF SVCES	\$2,145	\$3,500	\$3,000		
60040025	53889	SLDGE VASS	\$8,700	\$9,000	\$13,500	\$13,500	
60040025	53890	SLDGE	\$67,361	\$72,820	\$72,820	\$72,820	
60040025	53906	UTIL MGMT	\$0	\$70,000	\$70,000		
60040025	53920	MAINT REP	\$62,123	\$93,500	\$98,500	\$98,500	
60040025	54500	INSURANCE	\$26,542	\$43,596	\$43,596	\$43,596	0.0%

ACCOUNTS F	OR:		2009	2010	2011	2011	PCT
			ACTUAL	REVISED BUD	MGR RECOMMEND	BOARD APPROVED	CHANGE
60040025	54501	LIAB PROP	\$5,320	\$4,560	\$5,246	\$5,246	15.0%
60040025	54600	DEPREC	\$445,475	\$0	\$0	\$0	0.0%
60040025	54800	IT ASSESS	\$19,207	\$10,965	\$26,989	\$26,989	146.1%
60040025	54801	PM ASSESS	\$0	\$38,439	\$30,298	\$30,298	-21.2%
60040025	54802	VEH ASSESS	\$44,000	\$0	\$0	\$0	0.0%
60040025	54806	GF ASMNT	\$38,800	\$45,200	\$45,200	\$45,200	0.0%
60040025	54910	DUES	\$1,098	\$1,600	\$1,600	\$1,600	0.0%
TOTAL \	WATER POLLUTI	ON CONTRO	\$2,364,019	\$2,081,181	\$2,093,780	\$2,093,780	0.6%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
60040055	WPCP CAPITAL						
400	WATER POLLUTION (	CONTROL PLANT					
60040055	52602	EQUIPMENT	\$0	\$4,100	\$0	\$0	-100.0%
60040055	55905	CAP OUTLY	\$0	\$6,337	\$0	\$0	-100.0%
60040055	55912	INTERCEPT	\$0	\$150,895	\$150,000	\$150,000	-0.6%
60040055	55915	SLDGE BD	\$11,033	\$51,000	\$0	\$0	-100.0%
60040055	55918	SLDGE ROOF	\$0	\$0	\$0	\$0	0.0%
60040055	55922	GRTING REH	\$0	\$10,000	\$10,000	\$10,000	0.0%
60040055	55938	SP#6 REPLC	\$0		\$0	\$0	-100.0%
60040055	55940	SB REHAB 3	\$0		\$30,000	\$30,000	0.0%
60040055	55941 <sup>-</sup>	RB SCR #2	\$0		\$34,800	\$34,800	0.0%
60040055	55942	HOIST RS	\$0		\$35,000	\$35,000	0.0%
60040055	55943	REHAB PUMP	\$0		\$5,800	\$5,800	0.0%
60040055	59400	GID CLNR	\$0	\$400,000	\$0	\$0	-100.0%
TOTAL	WPCP CAPITAL		\$11,033	\$647,832	\$265,600	\$265,600	-59.0%
	WPCP TRANSFERS WATER POLLUTION	CONTROL PLANT					
60040056		TRAN CR	\$0	\$1,327,568	\$1,616,478	\$1,616,478	21.8%
TOTAL	WPCP TRANSFERS		\$0	\$1,327,568	\$1,616,478	\$1,616,478	21.8%
	NON-DEPARTMENT				·		
60040091		AWARD SERVICE	\$0	\$0	\$6,774	\$0	0.0%
TOTAL	NON-DEPARTMENT		\$0	\$0	\$6,774	\$0	0.0%
TOTAL	WATER POLLUTION	CONTRO	\$2,375,052	\$4,056,581	\$3,982,632	\$3,975,858	-2.0%

ACCOUNTS	S FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
61037040	UTILITIES DEBT PRIN	CIPAL					
370	DEBT SERVICE						
61037040	57500	09 PRIN	\$0	\$572,865	\$0	\$0	-100.0%
61037040	57504	CANN PRIN	\$0	\$55,410	\$57,959	\$57,959	4.6%
61037040	57506	OFF PRIN	\$0	\$66,044	\$0	\$0	-100.0%
61037040	57507	CIP2 PRIN	\$0	\$73,525	\$0	\$0	-100.0%
61037040	57517	PINE PRIN	\$0	\$375,739	\$393,409	\$393,409	4.7%
61037040	57522	7LKS PRIN	\$0	\$122,051	\$62,816	\$62,816	-48.5%
61037040	57528	ARRA PRIN	\$0	\$0	\$75,000	\$75,000	0.0%
61037040	57529	W&S PRIN	\$0	\$0	\$387,171	\$387,171	0.0%
TOTAL	UTILITIES DEBT PRIN	CIP	\$0	\$1,265,634	\$976,355	\$976,355	-22.9%
61037041	UTIL DEBT INTEREST						
370	DEBT SERVICE						
61037041	57600	09 INT	\$0	\$170,140	\$0	\$0	-100.0%
61037041	57604	CANN INT	\$25,851	\$23,556	\$21,006	\$21,006	-10.8%
61037041	57606	OFF INT	\$4,285	\$943	\$0	\$0	-100.0%
61037041	57607	CIP2 INT	\$0	\$78,338	\$0	\$0	-100.0%
61037041	57617	PINE INT	\$92,755	\$76,852	\$59,183	\$59,183	-23.0%
61037041	57622	7LKS INT	\$11,197	\$5,915	\$840	\$840	-85.8%
61037041	57627	W&S INT	\$0	\$0	\$742,500	\$742,500	100.0%
TOTAL	UTIL DEBT INTEREST		\$134,088	\$355,744	\$823,529	\$823,529	131.5%

ACCOUNTS I	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
61041025 F	PUB UTIL WATE	R & SEWER					
410 \	WATER AND SE	<i>N</i> ER .					
61041025	51200	SALARIES	\$345,426	\$377,367	\$394,073	\$394,073	4.4%
61041025	51203	RESOURCE	\$43,105	\$18,057	\$15,561	\$15,561	-13.8%
61041025	51206	SERVICE AWARD	\$6,125	\$4,392	\$0	\$0	-100.0%
61041025	51810	FICA/MED	\$29,547	\$30,586	\$31,337	\$31,337	2.5%
61041025	51811	RETIREMENT	\$17,383	\$19,368	\$25,457	\$25,457	31.4%
61041025	51812	401K RET	\$10,620	\$11,810	\$12,289	\$12,289	4.1%
61041025	51813	HLTH INS	\$56,000	\$49,000	\$48,000	\$48,000	-2.0%
61041025	51815	WRKRS COMP	\$40,528	\$40,528	\$41,814	\$41,814	3.2%
61041025	51816	LIFE INS	\$4,010	\$1,435	\$1,803	\$1,803	25.6%
61041025	52600	SUPPLIES	\$20,856	\$19,768	\$23,000	\$23,000	16.3%
61041025	53100	TRAVEL	\$381	\$750	\$800	\$800	6.7%
61041025	53200	TELEPHONE	\$4,636	\$4,300	\$4,300	\$4,300	0.0%
61041025	53250	POSTAGE	\$5,036	\$6,400	\$7,800	\$7,800	21.9%
61041025	53400	PRINT	\$6,349	\$6,500	\$6,500	\$6,500	0.0%
61041025	53501	MAINT	\$3,695	\$4,300	\$0	\$0	-100.0%
61041025	53600	ADVER	\$159	\$750	\$850	\$850	13.3%
61041025	53862	OPEB	\$177,739	\$0	\$0	\$0	0.0%
61041025	53872	PROF SVCES	\$93,455	\$98,504	\$110,082	\$110,082	11.8%
61041025	54500	INSURANCE	\$21,234	\$43,596	\$43,596	\$43,596	0.0%
61041025	54501	LIAB PROP	\$12,600	\$10,800	\$12,424		15.0%
61041025	54600	DEPREC	\$983,651	. \$0	\$0	\$0	0.0%
61041025	54800	IT ASSESS	\$62,020	\$47,234	\$43,639	\$43,639	-7.6%
61041025	54801	PM ASSESS	\$315,864	\$357,098	\$332,439		-6.9%
61041025	54806	GF ASSESS	\$105,100	\$111,900	\$111,900	\$111,900	0.0%
61041025	54910	DUES	\$5,071	. \$6,000	\$6,200	\$6,200	3.3%
TOTAL	PUB UTIL WAT	ER & SEWER	\$2,370,591	. \$1,270,443	\$1,273,864	\$1,273,864	0.3%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
61041055	PUB UTIL CAPITAL						
410	WATER AND SEWER						
61041055	53872	PROF SVCES	\$39,650	\$0	\$0	\$0	0.0%
61041055	55509	GENERATORS	\$0	\$185,000	\$300,000	\$300,000	62.2%
61041055	55514	RADIO READ	\$240,974	\$0	\$0	\$0	0.0%
61041055	55516	SCADA	\$0	\$50,000	\$50,000	\$50,000	0.0%
61041055	55700	LAND	\$0	\$70,000	\$0	\$0	-100.0%
61041055	55801	BUILD IMPR	\$0	\$70,000	\$35,000	\$35,000	-50.0%
61041055	55815	LS14-5	\$0	\$50,000	\$0	\$0	-100.0%
61041055	55905	CAP OUTLY	\$7,003	\$120,000	\$25,000	\$25,000	-79.2%
61041055	55920	AQUIFER	\$0	\$60,000	\$0	\$0	-100.0%
61041055	55921	GEN EXT	\$177	\$200,000	\$200,000	\$200,000	0.0%
61041055	55924	NEW WELLS	\$580	\$500,000	\$200,000	\$200,000	-60.0%
61041055	55925	OLD DIST	\$0	\$350,000	\$0	\$0	-100.0%
61041055	55930	LS REPL	\$644	\$0	\$0	\$0	0.0%
61041055	55931	PINE TANK	\$0	\$1,261,440	\$295,125	\$295,125	-76.6%
61041055	55932	PW 13 HSE	\$0	\$50,000	\$50,000	\$50,000	0.0%
61041055	55934	WELLS REH	\$18,228	\$258,000	\$23,206	\$23,206	-91.0%
61041055	55939	VASS SEWER	\$0	\$158,000	\$0	\$0	-100.0%
61041055	55944	TRACTOR	\$0	\$0	\$85,000	\$85,000	0.0%
61041055	55945	HYDR MODEL	\$0	\$0	\$15,000	\$15,000	0.0%
TOTAL	PUB UTIL CAPITAL		\$307,256	\$3,382,440	\$1,278,331	\$1,278,331	-62.2%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
61041075	PUB UTIL MAINTENA	NCE			•		
410 '	WATER AND SEWER				****	Anos 507	4.20/
61041075	51200	SALARIES	\$709,482	\$796,389	\$785,687	\$785,687	-1.3%
61041075	51201	OVERTIME	\$56,464	\$63,000	\$63,000	\$63,000	0.0%
61041075	51203	RESOURCE	\$23,022	\$30,000	\$30,000	\$30,000	0.0%
61041075	51206	SERVICE AWARD	\$6,306	\$6,310	\$0	\$0	-100.0%
61041075	51810	FICA/MED	\$57,741	\$68,521	\$67,220	\$67,220	-1.9%
61041075	51811	RETIREMENT	\$37,288	\$42,592	\$54,825	\$54,825	28.7%
61041075	51812	401K RET	\$22,781	\$25,971	\$25,461	\$25,461	-2.0%
61041075	51813	HLTH INS	\$200,000	\$175,000	\$150,000	\$150,000	-14.3%
61041075	51816	LIFE INS	\$8,222		\$3,561	\$3,561	-30.5%
61041075	52102	UNIFORMS	\$11,543	\$12,500	\$12,500	\$12,500	0.0%
61041075	52410	MAINT SUP	\$18,772		\$20,000	\$20,000	0.0%
61041075	52501	DIESEL	\$2,983		\$8,000	\$8,000	0.0%
61041075	52600 .	SUPPLIES	\$28			\$0	0.0%
61041075	52601	OP SUPP	\$15,754	\$25,000		\$25,000	0.0%
61041075	53100	TRAVEL	\$5 <b>,7</b> 46	\$7,000		\$7,000	0.0%
61041075	53200	TELEPHONE	\$24,758	\$24,000			8.3%
61041075	53300	ELECTRIC	\$94,077	\$92,000			9.0%
61041075	53501	MAINT	\$43,607	\$50,000			
61041075	53506	MAINT COLL	\$56,555	\$206,000			-0.1%
61041075	53507	MAINT DIST	\$181,857	\$149,300	\$193,950		29.9%
61041075	53872	PROF SVCES	\$0	\$150,000			0.0%
61041075	53901	TAPS	\$101,741	. \$180,800			
61041075	53907	VASS CONT	\$0	\$50,000			
61041075	53920	MAINT REP	\$6,169	\$7,500	\$5,300		
61041075	54910	DUES	\$464	\$0	\$0		
61041075	56025	SEWER	\$1,301,461	\$1,740,400	\$1,740,400	\$1,740,400	0.0%
TOTAL	PUB UTIL MAINTEN	ANCE	\$2,986,821	\$3,935,408	\$3,976,754	\$3,976,754	1.1%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
61041076	PUB UTIL WATE	R QUALITY					
410	WATER AND SEV	WER					
61041076	51200	SALARIES	\$140,086	\$167,832	\$163,184	\$163,184	-2.8%
61041076	51201	OVERTIME	\$13,552	\$15,000	\$15,000	\$15,000	0.0%
61041076	51206	SERVICE AWARD	\$1,022	\$856	\$0	\$0	-100.0%
61041076	51810	FICA/MED	\$11,408	\$14,052	\$13,631	\$13,631	-3.0%
61041076	51811	RETIREMENT	\$7,486	\$9,037	\$11,511	\$11,511	27.4%
61041076	51812	401K RET	\$4,574	\$5,511	\$5,346	\$5,346	-3.0%
61041076	51813	HLTH INS	\$32,000	\$35,000	\$30,000	\$30,000	-14.3%
61041076	51816	LIFE INS	\$1,346	\$1,025	\$727	\$727	-29.1%
61041076	52102	UNIFORMS	\$2,203	\$1,500	\$2,300	\$2,300	53.3%
61041076	52501	DIESEL	\$1,794	\$2,000	\$2,000	\$2,000	0.0%
61041076	52601	OP SUPP	\$720	\$1,000	\$1,000	\$1,000	0.0%
61041076	53100	TRAVEL	\$1,048	\$2,000	\$2,000	\$2,000	0.0%
61041076	53200	TELEPHONE	\$26,300	\$22,020	\$24,600	\$24,600	11.7%
61041076	53300	ELECTRIC	\$145,698	\$147,000	\$154,600	\$154,600	5.2%
61041076	53501	MAINT	\$1,771	\$5,000	\$5,000	\$5,000	0.0%
61041076	53508	TANK MAINT .	\$125,247	\$166,000	\$130,000	\$130,000	-21.7%
61041076	53813	CHEM	\$124,772	\$97,000	\$85,000	\$85,000	-12.4%
61041076	53849	LAB ANLYS	\$83,188	\$85,000	\$85,000	\$85,000	0.0%
61041076	53866	PERMITS	\$7,385	\$8,000	\$8,000	\$8,000	0.0%
61041076	53918	BULK H2O	\$594,954	\$774,000	\$774,000	\$774,000	0.0%
61041076	53920	MAINT REP	\$77,979	\$112,000	\$112,000	\$112,000	0.0%
TOTAL	PUB UTIL WATE	R QUALITY	\$1,404,533	\$1,670,833	\$1,624,899	\$1,624,899	-2.7%

# FY2011 PROPOSED BUDGET EXPENDITURE STATEMENT

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
61041077	PUB UTIL ENGINEER	ING					
410	WATER AND SEWER	1					
61041077	51200	SALARIES	\$155,652	\$155,015	\$154,165	\$154,165	-0.5%
61041077	51206	SERVICE AWARD	\$1,995	\$2,047	\$0	\$0	-100.0%
61041077	51810	FICA/MED	\$12,071	\$12 <b>,01</b> 5	\$11,794	\$11,794	-1.8%
61041077	51811	RETIREMENT	\$7,630	\$7,727	\$9,959	\$9,959	28.9%
61041077	<b>5181</b> 2	401K RET	\$4,662	\$4,712	\$4,625	\$4,625	-1.8%
61041077	51813	HLTH INS	\$24,000	\$21,000	\$18,000	\$18,000	-14.3%
61041077	51816	LIFE INS	\$1,549	\$615	\$707	\$707	15.0%
61041077	52102	UNIFORMS	\$1,076	\$1,700	\$1,100	\$1,100	-35.3%
61041077	52601	OP SUPP	\$3,024	\$4,000	\$3,500	\$3,500	-12.5%
61041077	53100	TRAVEL	\$58	\$1,000	\$300	\$300	-70.0%
61041077	53200	TELEPHONE	\$1,006	\$1,500	\$1,000	\$1,000	-33.3%
61041077	53400	PRINT	\$72	\$575	\$0	\$0	-100.0%
61041077	53866	PERMITS	\$0	\$250	\$0	\$0	-100.0%
61041077		PROF SVCES	\$12,177	\$10,000	\$10,000	\$10,000	0.0%
61041077		VEH ASSESS	\$81	\$0	\$0	\$0	0.0%
TOTAL	PUB UTIL ENGINEE	RING	\$225,052	\$222,156	\$215,150	\$215,150	-3.2%
61041091	NON-DEPARTMENT	ΓAL					
410	WATER AND SEWE	R					0.004
61041091	51208	AWARD SERVICE	\$0	\$0			0.0%
TOTAL	NON-DEPARTMEN	ΓAL	\$0	\$0	\$15,283	\$0	0.0%
TOTAL	PUBLIC UTILITIES V	VATER	\$7,428,342	\$12,102,658	\$10,184,165	\$10,168,882	-16.0%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
62037040	EMWD DEBT SER	RV PRINCIPAL					
370	DEBT SERVICE						
62037040	57516	PH1 PRIN	\$0	\$24,000	\$25,000	\$25,000	4.2%
62037040	57526	PH2 PRINC	\$0	\$0	\$85,000	\$85,000	0.0%
TOTAL	EMWD DEBT SEF	RV PRINCIP	\$0	\$24,000	\$110,000	\$110,000	358.3%
62037041	EMWD DEBT SER	RV INTEREST	,				
370	DEBT SERVICE						
62037041	57400	BAN INT	\$14,948	\$0	\$0	\$0	0.0%
62037041	57614	PH3 INT	\$0	\$130,840	\$0	\$0	-100.0%
62037041	57615	PH2 INT	\$309,975	\$334,737	\$334,737	\$334,737	0.0%
62037041	57616	PH1 INT	\$77,279	\$76,118	\$75,038	\$75,038	-1.4%
TOTAL	EMWD DEBT SEF	RV INTERES	\$402,202	\$541,695	\$409,775	\$409,775	-24.4%
62042525	EMWD ADMINIS	TRATION					
425	EAST MOORE W	ATER DISTRICT					
62042525	53872	PROF SVCES	\$122,960	\$137,960	\$176,870	\$176,870	28.2%
62042525	53918	BULK H2O	\$302,382	\$601,000	\$781,300	\$781,300	30.0%
62042525	54500	INSURANCE	\$0	\$24,705	\$24,705	\$24,705	0.0%
62042525	54600	DEPREC	\$86,729	\$0	\$0	\$0	0.0%
TOTAL	EMWD ADMINIS	TRATION	\$512,071	\$763,665	\$982,875	\$982,875	28.7%
62042555	EMWD CAPITAL				-	•	
425	EAST MOORE W	ATER DISTRICT					
62042555	53901	TAPS	\$6,820	\$0	\$69,600	\$69,600	0.0%
62042555	55814	LEGAL	\$46	\$0	\$0	\$0	0.0%
TOTAL	EMWD CAPITAL		\$6,866	\$0	\$69,600	\$69,600	0.0%

ACCOUNTS FOR:		2009	2010	2011	2011	PCT CHANGE	
62042578	EMWD PHASE II CO	ONTRACT	ACTUAL	REVISED BUD	MGR RECOMMEND	BOARD APPROVED	CHANGE
425	EAST MOORE WAT	ER DISTRICT					
62042578	52602	EQUIPMENT	\$0	\$25,000	\$0	\$0	-100.0%
62042578	53901	TAPS	\$0	\$10,600	\$0	\$0	-100.0%
62042578	55516	SCADA	\$0	\$25,000	\$0	\$0	-100.0%
62042578	55811	ENGINEERIN	\$0	\$34,000	\$0	\$0	-100.0%
62042578	55927	PH2 CONT	\$1,277	\$0	\$0	\$0	0.0%
62042578	55928	PH2-1 CONT	\$0	\$401,247	\$0	\$0	-100.0%
TOTAL	EMWD PHASE II O	ONTRACT	\$1,277	\$495,847	\$0	\$0	-100.0%
	EMWD PHASE III C						
62042579	55929	PH 3 CONT	\$0	\$6,542,000	\$0	\$0	-100.0%
	EMWD PHASE III (	· ·	\$0 <b>\$922,415</b>	\$6,542,000 <b>\$8,367,207</b>	\$0 <b>\$1,572,250</b>	\$0 <b>\$1,572,250</b>	-100.0% - <b>81.2%</b>

ACCOUNTS FOR:	2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
64037040 AIRPORT HANGARS PRINCIPAL					
370 DEBT SERVICE 64037040 57511 HGR PRIN	\$160,676	\$83,025	\$88,000	\$88,000	6.0%
TOTAL AIRPORT HANGARS PRINCI	\$160,676	\$83,025	\$88,000	\$88,000	6.0%
64037041 AIRPORT HANGARS INTEREST					
370 DEBT SERVICE 64037041 57611 HGR INT	\$0	\$90,475	\$84,000	\$84,000	-7.2%
TOTAL AIRPORT HANGARS INTERE	\$0	\$90,475	\$84,000	\$84,000	-7.2%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
64044025	AIRPORT ADMIN						
440	AIRPORT						
64044025	51200	SALARIES	\$139,923	\$115,000	\$48,000	\$48,000	-58.3%
64044025	5 <b>12</b> 02	PART TIME	\$5,295	\$11,000	\$76,895	\$76,895	599.0%
64044025	51203	RESOURCE	\$47,996	\$18,592	\$40,000	\$40,000	115.1%
64044025	51206	SERVICE AWARD	\$1,895	\$1,895	\$0	\$0	-100.0%
64044025	51207	G/B/M	\$100	\$20,250	\$15,450	\$15,450	-23.7%
64044025	51810°	FICA/MED	\$6,157	\$7,100	\$12,100	\$12,100	70.4%
64044025	51811	RETIREMENT	\$7,038	\$5,700	\$10,000	\$10,000	75.4%
64044025	51812	401K RET	\$3,569	\$3,000	\$4,300	\$4,300	43.3%
64044025	51813	HLTH INS	\$16,000	\$7,000	\$6,000	\$6,000	-14.3%
64044025	51814	UNEMPLOY	\$0	\$19,000	\$0	\$0	-100.0%
64044025	51816	LIFE INS	\$1,834	\$410	\$820	\$820	100.0%
64044025	52600	SUPPLIES	\$3,056	\$3,300	\$4,000	\$4,000	21.2%
64044025	52601	OP SUPP	\$0	\$0	\$1,250	\$1,250	0.0%
64044025	52602	EQUIPMENT	\$3,114	\$4,000	\$9,100	\$9,100	127.5%
64044025	53100	TRAVEL	\$817	\$5,000	\$3,000	\$3,000	-40.0%
64044025	53200	TELEPHONE	\$7,971	\$9,300	\$9,300	\$9,300	0.0%
64044025	53250	POSTAGE	\$811	. \$750	\$1,000	\$1,000	33.3%
64044025	53400	PRINT	\$111	. \$250	\$300	\$300	20.0%
64044025	53600	ADVER	\$663	\$1,000		\$1,000	0.0%
64044025	53806	PENALTIES	\$0	\$500	\$500		0.0%
64044025	53862	OPEB	\$41,793	\$30,004	\$40,000		33.3%
64044025	53872	PROF SVCES	\$27,704	\$31,000	\$27,000		-12.9%
64044025	54500	INSURANCE	\$55,168	\$60,500	\$65,000		7.4%
64044025	54600	DEPREC	\$38,046	\$130,000	\$142,000		_
64044025	54910	DUES	\$6,743	\$12,500			
64044025	55807	CONTING	\$0	\$0	\$0		
64044025	55814	LEGAL	\$26,646	\$15,000	\$15,000		
64044025	55817	OP SUPP	\$1,125	\$2,250	\$0	\$0	-100.0%
TOTAL	AIRPORT ADMIN		\$443,573	\$514,301	\$539,515	\$539,515	4.9%

ACCOUNTS FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
64044055 AIRPORT CAPITAL 440 AIRPORT						
64044055 55905	CAP OUTLY	\$13,158	\$15,000	\$45,000	\$45,000	200.0%
TOTAL AIRPORT CAPITAL		\$13,158	\$15,000	\$45,000	\$45,000	200.0%
64044056 TRANSFER OUT 440 AIRPORT						
64044056 59913	TRANS CAP	-\$19,152	\$45,000	\$0	\$0	-100.0%
TOTAL TRANSFER OUT		-\$19,152	\$45,000	\$0	\$0	-100.0%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
64044080	AIRPORT MAIN	TENANCE					
440 /	AIRPORT						
64044080	51200	SALARIES	\$44,367	\$25,000	\$27,000	\$27,000	8.0%
64044080	51201	OVERTIME	\$0	\$200	\$470	\$470	135.0%
64044080	51202	PART TIME	\$5,100	\$0	\$0	\$0	0.0%
64044080	51206	SERVICE AWARD	\$236	\$245	\$0	\$0	-100.0%
64044080	51207	G/B/M	\$100	\$150	\$150	\$150	0.0%
64044080	51810	FICA/MED	\$1,068	\$370	\$390	\$390	5.4%
64044080	51811	RETIREMENT	\$2,667	\$1,280	\$1,800	\$1,800	40.6%
64044080	51812	401K RET	\$1,215	\$650	\$1,200	\$1,200	84.6%
64044080	51813	HLTH INS	\$16,000	\$7,000	\$6,000	\$6,000	-14.3%
64044080	51816	LIFE INS	\$480	\$240	\$240	\$240	0.0%
64044080	52100	JANITORIAL	\$2,413	\$3,000	\$3,000	\$3,000	0.0%
64044080	52102	UNIFORMS	\$1,685	\$1,200	\$1,200	\$1,200	0.0%
64044080	52606	AIR PRTS	\$0	\$27,000	\$0	\$0	-100.0%
64044080	53300	ELECTRIC	\$40,634	\$47,000	\$50,500	\$50,500	7.4%
64044080	53500	BLDG MAINT	\$19,284	\$37,000	\$35,000	\$35,000	-5.4%
64044080	53872	PROF SVCES	\$5,557	\$11,000	\$8,000	\$8,000	-27.3%
TOTAL	AIRPORT MAIN	ITENANCE	\$140,806	\$161,335	\$134,950	\$134,950	-16.4%

ACCOUNT	S FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
64044081	. AIRCRAFT MAINT					•	
440	AIRPORT						
64044081	51200	SALARIES	\$73,451	\$72,800	\$73,000	\$73,000	0.3%
64044081	51201	OVERTIME	\$481	\$1,000	\$2,800	\$2,800	180.0%
64044081	51206	SERVICE AWARD	\$1,786	\$1,786	. \$0	\$0	-100.0%
64044081	51207	G/B/M	\$0	\$300	\$300	\$300	0.0%
64044081	51810	FICE/MED	\$1,005	\$1,090	\$1,100	\$1,100	0.9%
64044081	51811	RETIREMENT	\$3,818	\$3,900	\$5,000	\$5,000	28.2%
64044081	51812	401K RET	<b>\$1,</b> 936	\$1,950	\$1,950	\$1,950	0.0%
64044081	51813	HLTH INS	\$16,000	\$14,000	\$0	\$0	-100.0%
64044081	51816	LIFE INS	\$753	\$410	\$410	\$410	0.0%
64044081	52102	UNIFORMS	\$1,477	\$1,650	\$3,000	\$3,000	81.8%
64044081	52601	OP SUPP	\$36,677	\$3,500	\$2,000	\$2,000	-42.9%
64044081	52602	EQUIPMENT	\$0	\$500	\$2,500	\$2,500	400.0%
64044081	52606	AIR PRTS	\$0	\$0	\$41,000	\$41,000	0.0%
64044081	53100	TRAVEL.	\$0	\$1,000	\$1,000	\$1,000	0.0%
64044081	53250	POSTAGE	\$1,335	\$1,500	\$1,300	\$1,300	-13.3%
64044081	53872	PROF SVCES	\$0	\$250	\$250	\$250	0.0%
64044081	54910	DUES	\$3,780	\$3,500	\$4,500	\$4,500	28.6%
TOTAL	AIRCRAFT MAINT		\$142,497	\$109,136	\$140,110	\$140,110	28.4%

ACCOUNTS I	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
64044082 l	INE CUSTOMER	RSERVICE					
440 /	AIRPORT						
64044082	51200	SALARIES	\$171,441	\$150,000	\$130,000	\$130,000	-13.3%
64044082	51201	OVERTIME	\$2,487	\$3,600	\$4,700	\$4,700	30.6%
64044082	51202	PART TIME	\$8,654	\$0	\$0	\$0	0.0%
64044082	51203	RESOURCE	\$27,479	\$32,000	\$69,680	\$69,680	117.8%
64044082	51206	SERVICE AWARD	\$252	\$790	\$0	\$0	-100.0%
64044082	51207	G/B/M	\$0	\$2,100	\$2,100	\$2,100	0.0%
64044082	51810	FICA/MED	\$5,228	\$5,400	\$9,000	\$9,000	66.7%
64044082	51811	RETIREMENT	\$9,222	\$8,000	\$9,000	\$9,000	12.5%
64044082	51812	401K RET	\$4,511	\$4,000	\$6,000	\$6,000	50.0%
64044082	51813	HLTH INS	\$56,000	\$44,000	\$30,000	\$30,000	-31.8%
64044082	51816	LIFE INS	\$1,843	\$1,435	\$1,025	\$1,025	-28.6%
64044082	52102	UNIFORMS	\$3,183	\$3,700	\$3,700	\$3,700	0.0%
64044082	52200	FOOD	\$7,047	\$8,500	\$10,000	\$10,000	17.6%
64044082	52500	MOTOR FUEL	\$23,286	\$42,000	\$35,000	\$35,000	-16.7%
64044082	52504	JET-A-FUEL	\$883,152	\$1,169,650	\$1,276,800	\$1,276,800	9.2%
64044082	52505	AV GAS	\$180,659	\$252,000	\$255,900	\$255,900	1.5%
64044082	52506	AIR OIL	\$3,904	\$5,200	\$5,600	\$5,600	7.7%
64044082	52601	OP SUPP	\$231	\$350	\$275	\$275	-21.4%
64044082	52607	ARFF	\$1,522	\$2,000	\$2,000	\$2,000	0.0%
64044082	53100	TRAVEL	\$816	\$500	\$500		0.0%
64044082	53501	MAINT	\$12,081	\$15,000	\$12,000		-20.0%
64044082	53844	INS CLM DD	\$0	\$5,000	\$5,000		0.0%
64044082	53872	BANKING	\$45,096	\$50,000			0.0%
64044082	54910	DUES	\$441	. \$750	\$650		-13.3%
64044082	54920	BAD DEBT	\$5,232	\$2,000	\$2,000	\$2,000	0.0%
TOTAL	LINE CUSTOME	R SERVICE	\$1,453,768	\$1,807,975	\$1,920,930	\$1,920,930	6.2%

ACCOUNT:	S FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
64044083	AIRPORT FLIGHT		HOIONE	WE THOSE DOD	Midit Necolimitend	00,1110,111,110,120	011,11102
	AIRPORT						
64044083		SALARIES	\$10,224	\$6,000	\$7,000	\$7,000	16.7%
64044083	51202	PART TIME	\$18,437	\$24,000	\$28,000	\$28,000	16.7%
64044083	51203	RESOURCE	\$5,714	\$6,400	\$6,400	\$6,400	0.0%
64044083	51207	G/B/M	\$100	\$300	\$300	\$300	0.0%
64044083	51810	FICA/MED	\$2,647	\$2,720	\$3,600	\$3,600	32.4%
64044083	51811	RETIREMENT	\$1,310	\$1,570	\$2,000	\$2,000	27.4%
64044083	52500	MOTOR FUEL	\$10,672	\$12,000	\$13,000	\$13,000	8.3%
64044083	52605	PILOT SUPP	\$3,099	\$3,600	\$4,000	\$4,000	11.1%
64044083	53100	TRAVEL	\$0	\$3,000	\$0	\$0	-100.0%
64044083	53600	ADVER	\$0	\$600	\$400	\$400	-33.3%
64044083	53859	N500TC EQ	\$5,174	\$5,500	\$5,500	\$5,500	0.0%
64044083	53872	N65771 LSE	\$10,140	\$6,500	\$9,000	\$9,000	38.5%
64044083	53920	MAINT REP	\$87	\$3,000	\$5,000	\$5,000	66.7%
64044083	54500	INSURANCE	\$6,634	\$6,500	\$8,000	\$8,000	23.1%
64044083	54910	DUES	\$0	\$1,500	\$600	\$600	-60.0%
TOTAL	AIRPORT FLIGHT		\$74,238	\$83,190	\$92,800	\$92,800	11.6%
64044091	L NON-DEPARTMENTA	L					
440	) AIRPORT						
64044091	51208	AWARD SERVICE	\$0	\$0	\$0	\$0	0.0%
TOTAL	NON-DEPARTMENTA	L	\$0	\$0	\$0	\$0	0.0%
TOTAL	AIRPORT AUTHORITY	,	\$2,409,564	\$2,909,437	\$3,045,305	\$3,045,305	4.7%

ACCOUNTS FOR:	2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
80037040 IT DEBT PRINCIPAL					
370 DEBT SERVICE					
80037040 57518 PLA	AN PRIN \$0	\$6,711	\$6,949	\$6,949	3.5%
80037040 57520 SAI	N2 PRIN \$0	\$28,343	\$29,349	\$29,349	3.5%
80037040 57521 SAI	N PRIN \$0	\$24,629	\$17,258	\$17,258	-29.9%
80037040 57530 PC	S PRIN \$0	\$0	\$10,231	\$10,231	0.0%
TOTAL IT DEBT PRINCIPAL	\$0	\$59,683	\$63,787	\$63,787	6.9%
80037041 IT DEBT INTEREST					
370 DEBT SERVICE			40.0	4046	0.00/
80037041 57531 PC	'S INTER \$0	\$0	\$216	\$216	0.0%
80037041 57618 PL	AN INT \$40	\$621	\$384	\$384	-38.2%
80037041 57620 SA	N2 INT \$1,528	\$2,089	\$1,083	\$1,083	-48.2%
80037041 57621 SA	N INT \$3,128	\$1,843	\$391	\$391	-78.8%
TOTAL IT DEBT INTEREST	\$4,696	\$4,553	\$2,074	\$2,074	-54.4%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
80045025	INFORMATION	TECHNOLOGY					
450	INFORMATION	TECHNOLOGY					
80045025	51200	SALARIES	\$462,673	\$55 <b>1,</b> 447	\$555,238	\$555,238	0.7%
80045025	51202	PART TIME	\$37,337	\$40,267	\$0	\$40,267	0.0%
80045025	51206	SERVICE AWARD	\$5,120	\$4,226	\$0	\$0	-100.0%
80045025	51810	FICA/MED	\$36,927	\$45,589	\$42,476	\$45,556	-0.1%
80045025	51811	RETIREMENT	\$24,328	\$29,320	\$35,869	\$38,470	31.2%
80045025	51812	401K RET	\$13,744	\$16,670	\$16,657	\$17,865	7.2%
80045025	51813	HLTH INS	\$70,000	\$70,000	\$66,000	\$66,000.	-5.7%
80045025	51815	WRKRS COMP	\$869	\$869	\$897	\$897	3.2%
80045025	51816	LIFE INS	\$5,091	\$2,050	\$2,565	\$2,588	26.2%
80045025	52600	SUPPLIES	\$1,083	\$3,000	\$2,994	\$2,994	-0.2%
80045025	52601	OP SUPP	\$8,177	\$9,150	\$7,550	\$7,550	-17.5%
80045025	52602	EQUIPMENT	\$0	\$0	\$5,450	\$5,450	0.0%
80045025	53100	TRAVEL	\$8,373	\$28,000	\$27,996	\$27,996	0.0%
80045025	53200	TELEPHONE	\$44,793	\$53,804	\$45,652	\$45,652	-15.2%
80045025	53250	POSTAGE	\$76,403	\$82,280	\$95,145	\$95,145	15.6%
80045025	53402	COPIER	\$99,813	\$119,800	\$89,314	\$89,314	-25.4%
80045025	53502	HDWE MAINT	\$65,016	\$112,483	\$127,813	\$127,813	13.6%
80045025	53503	SOFT MAINT	\$288,150	\$191,592	\$297,538	\$297,538	55.3%
80045025	53862	OPEB	\$45,519	\$0	\$0	\$0	0.0%
80045025	53872	PROF SVCES	\$59,666	\$50,920	\$46,250	\$46,250	-9.2%
80045025	54501	LIAB PROP	\$2,520	\$2,400	\$2,761	\$2,761	15.0%
80045025	54600	DEPREC	\$190,957	\$0	\$0	\$0	0.0%
80045025	54802	VEH ASSESS	\$2,300	\$0	\$0	\$0	0.0%
80045025	55204	MICROSOFT	\$0	\$139,503	\$66,598	\$66,598	-52.3%
TOTAL	INFORMATION	TECHNOLOGY	\$1,548,859	\$1,553,370	\$1,534,763	\$1,581,942	1.8%

ACCOUNTS FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE	
80045055	IT CAPITAL OUTLAY						
450 INFORMATION TECHNOLOGY							
80045055	53511	ERP	\$0	\$1,634,445	\$0	\$0	-100.0%
80045055	53701	PC REPL	\$131,262	\$12,100	\$11,000	\$11,000	-9.1%
80045055	55200	TECH UPG	\$9,672	\$39,150	\$0	\$0	-100.0%
80045055	55203	IMAGING	\$15,366	\$0	\$0	\$0	0.0%
80045055	55205	NET IMPROV	\$113,726	\$12,700	\$12,600	\$12,600	-0.8%
80045055	55210	UNIFIED	\$7,761	\$0	\$0	\$0	0.0%
TOTAL	IT CAPITAL OUTLAY		\$277,785	\$1,698,395	\$23,600	\$23,600	-98.6%
80045091	NON-DEPARTMENTA	L					
450	INFORMATION TECH				45.055	ćo	0.0%
80045091	51208	AWARD SERVICE	\$0				
TOTAL	NON-DEPARTMENTA	L	\$0	\$0	\$5,955	\$0	0.0%
TOTAL	INFORMATION TECH	INOLOGY	\$1,831,340	\$3,316,001	\$1,630,179	\$1,671,403	-49.6%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
81046025	RISK MGMT ADMIN		11010111	KEVIOED DOD	Wildle Medicine	50/11/5/11/11/07/25	Om area
	RISK MANAGEMENT						
81046025	51200	SALARIES	\$51,681	\$50,936	\$50,936	\$50,936	0.0%
81046025	51206	SERVICE AWARD	\$495	\$765	\$0	\$0	-100.0%
81046025	51810	FICA/MED	\$3,617	\$3,955	\$3,897	\$3,897	-1.5%
81046025	51811	RETIREMENT	\$2,495	\$2,544	\$3,290	\$3,290	29.3%
81046025	51812	401K RET	\$1,524	\$1,551	\$1,528	\$1,528	-1.5%
81046025	51816	LIFE INS	\$502	\$0	\$0	\$0	0.0%
81046025	53100	TRAVEL	\$830	\$200	\$394	\$394	97.0%
81046025	53862	OPEB	\$4,335	\$0	\$0	, \$0	0.0%
81046025	53872	PROF SVCES	\$4,818	\$0	\$0	\$0	0.0%
81046025	54501	LIAB PROP	\$168,850	\$138,967	\$146,218	\$146,218	5.2%
81046025	54503	HEALTH	\$3,886,052	\$3,751,730	\$4,000,000	\$4,000,000	6.6%
81046025	54504	PHARM	\$790,808	\$820,643	\$850,000	\$850,000	3.6%
81046025	54505	FLEX	\$143,895	\$148,172	\$151,125	\$151,125	2.0%
81046025	54506	LIFE	\$99,219	\$120,000	\$120,000	\$120,000	0.0%
81046025	54507	ADMIN EXP	\$205,007	\$270,336	\$249,876	\$249,876	-7.6%
81046025	54508	STOP-LOSS	\$550,363	\$676,080	\$817,776	\$817,776	21.0%
81046025	54509	WRKRS COMP	\$210,834	\$221,251	\$200,000	\$200,000	-9.6%
81046025	54510	CY WC	\$46,159	\$32,200	\$0	\$0	-100.0%
81046025	54511	07 WC	\$65,724	\$0	\$0	\$0	0.0%
81046025	54514	08 WC	\$8,944	\$550	\$0	\$0	-100.0%
81046025	54515	09 WC	\$5,671	\$37,250	\$0	\$0	-100.0%
81046025	54516	UNEMPLOY	\$10,979	\$41,000	\$140,000	\$140,000	241.5%
81046025	54807	EMPL SAFE	\$16,730	\$20,000	\$15,000	\$15,000	-25.0%
81046025	54910	DUES	\$18	\$0	\$555	\$555	0.0%
TOTAL	RISK MGMT ADMIN		\$6,279,550	\$6,338,130	\$6,750,595	\$6,750,595	6.5%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
81046056	TRANSFER OUT						
460	RISK MANAGEMENT						
81046056	59911	TRANS GF	\$0	\$450,000	\$0	\$0	-100.0%
TOTAL	TRANSFER OUT		\$0	\$450,000	\$0	\$0	-100.0%
81046085	WELLNESS PROGRAM				•		
460	RISK MANAGEMENT						
81046085	52600	SUPPLIES	\$678	\$1,000	\$1,000	\$1,000	0.0%
81046085	52601	OP SUPP	\$21,499	\$28,560	\$28,560	\$28,560	0.0%
81046085	53200	TELEPHONE	\$1,711	\$1,500	\$1,500	\$1,500	0.0%
81046085	53872	PROF SVCES	\$321,471	\$328,440	\$329,640	\$329,640	0.4%
81046085	54808	WELLNESS	\$9,840	\$20,000	\$15,000	\$15,000	-25.0%
TOTAL	WELLNESS PROGRAM	I	\$355,198	\$379,500	\$375,700	\$375,700	-1.0%
81046091	NON-DEPARTMENTA	L		•			
460	RISK MANAGEMENT						
81046091	81046091 51208	B AWARD SERVICE	\$0	\$0	\$509	\$0	0.0%
TOTAL	NON-DEPARTMENTA	L	\$0	\$0	\$509	\$0	0.0%
TOTAL	RISK MANAGEMENT		\$6,634,748	\$7,167,630	\$7,126,804	\$7,126,295	-0.6%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
82047025	PROPERTY MGMT						
470	PROPERTY MANAGE	MENT					
82047025	51200	SALARIES	\$171,686	\$110,022	\$110,393	\$110,393	0.3%
82047025	51206	SERVICE AWARD	\$2,035	\$569	\$0	\$0	-100.0%
82047025	51810	FICA/MED	\$12,839	\$8,460	\$8,445	\$8,445	-0.2%
82047025	51811	RETIREMENT	\$8,233	\$5,441	\$7,131	\$7,131	31.1%
82047025	518 <b>1</b> 2	401K RET	\$5,030	\$3,318	\$3,312	\$3,312	-0.2%
82047025	51813	HLTH INS	\$21,000	\$14,000	\$12,000	\$12,000	-14.3%
82047025	51815	WRKRS COMP	\$23,004	\$23,004	\$23,734	\$23,734	3.2%
82047025	51816	LIFE INS	\$1,647	\$410	\$506	\$506	23.4%
82047025	52102	UNIFORMS	\$8,919	\$12,000	\$12,000	\$12,000	0.0%
82047025	52600	SUPPLIES	<b>\$1,</b> 567	\$3,275	\$2,000	\$2,000	-38.9%
82047025	53100	TRAVEL	\$643	\$2,500	\$1,000	\$1,000	-60.0%
82047025	53200	TELEPHONE	\$4,175	\$4,000	\$4,000	\$4,000	0.0%
82047025	53862	OPEB	\$108,377	\$0	\$0	\$0	0.0%
82047025	54101	RENT	\$65,304	\$67,140	\$92,500	\$92,500	37.8%
82047025	54500	INSURANCE	\$58,392	\$33,421	\$33,421	\$33,421	0.0%
82047025	54501	LIAB PROP	\$840	\$480	\$552	\$552	15.0%
82047025	54600	DEPREC	\$838,629	\$0	\$0	\$0	0.0%
82047025	59911	TRANS GF	\$0	\$0	\$547,595	\$547,595	0.0%
TOTAL	PROPERTY MGMT		\$1,332,320	\$288,040	\$858,589	\$858,589	198.1%

ACCOUNTS FO	OR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
	ROPERTY MGMT C						
82047055	55401	VEH PURCH	\$29,079	\$659,000	\$187,000	\$187,000	-71.6%
82047055	55802	HVAC	\$0	\$35,000	\$0	\$0	-100.0%
82047055	55905	CAP OUTLY	\$17,347	\$248,736	\$217,800	\$217,800	-12.4%
TOTAL P	ROPERTY MGMT (	CAPITAL	\$46,426	\$942,736	\$404,800	\$404,800	-57.1%
82047075 P	ROP MGMT MAIN	TENANCE					
470 P	ROPERTY MANAG	EMENT					
82047075	51200.	SALARIES	\$237,661		\$299,060	\$299,060	-0.7%
82047075	51201	OVERTIME	\$0			\$500	-66.7%
82047075	51203	RESOURCE	\$0			\$11,000	10.0%
82047075	51206	SERVICE AWARD	\$3,699	\$5,023	\$0	. \$0	-100.0%
82047075	51810	FICA/MED	\$17,610	\$24,304		\$23,758	-2.2%
82047075	51811	RETIREMENT	\$11,541			\$19,352	27.8%
82047075	51812	401K RET	\$7,051			\$8,987	-2.6%
82047075	51813	HLTH INS	\$56,000	\$56,000		\$48,000	-14.3%
82047075	51816	LIFE INS	\$2,418			\$1,345	-18.0%
82047075	52601	OP SUPP	\$2,129			\$0	0.0%
82047075	52602	EQUIPMENT	\$0	\$0			0.0%
82047075	53100	TRAVEL	\$857	\$1,000			0.0%
82047075	53872	PROF SVCES	\$32,566	\$54,500			0.0%
82047075	53920	MAINT REP	\$165,048	\$200,000			-19.0%
82047075	54501	LIAB PROP	\$2,240	\$1,920	\$2,209	\$2,209	15.1%
TOTAL F	PROP MGMT MAIN	NTENANCE	\$538,821	\$681,437	\$631,711	\$631,711	-7.3%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
82047086	PROP MGMT CU	STODIAL					
470	PROPERTY MAN	AGEMENT					
82047086	51200	SALARIES	\$285,996	\$286,941	\$286,941	\$286,941	0.0%
82047086	51201	OVERTIME	\$0	\$1,000	\$500	\$500	-50.0%
82047086	51203	RESOURCE	\$8,507	\$9,330	\$10,000	\$10,000	7.2%
82047086	51206	SERVICE AWARD	\$5 <i>,</i> 766	\$5,008	\$0	\$0	-100.0%
82047086	51810	FICA/MED	\$21,658	\$23,124	\$22,754	\$22,754	-1.6%
82047086	51811	RETIREMENT	\$14,421	\$14,413	\$18,569	\$18,569	28.8%
82047086	51812	401K RET	\$8,763	\$8,788	\$8,623	\$8,623	-1.9%
82047086	51813	HLTH INS	\$84,000	\$84,000	\$72,000	\$72,000	-14.3%
82047086	51816	LIFE INS	\$2,860	\$2,460	\$1,322	\$1,322	-46.3%
82047086	52100	JANITORIAL	\$55,901	\$60,000	\$60,000	\$60,000	0.0%
82047086	53100	TRAVEL	\$3,491	\$4,000	\$3,800	\$3,800	-5.0%
82047086	53872	PROF SVCES	\$39,616	\$48,600	\$48,600	\$48,600	0.0%
82047086	54501	LIAB PROP	\$3,360	\$2,880	\$3,313	\$3,313	15.0%
TOTAL	PROP MGMT CU	STODIAL	\$534,340	\$550,544	\$536,422	\$536,422	-2.6%

ACCOUNTS	FOR:		2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
82047087 I	PROP MGMT GARA	.GE					
470 1	PROPERTY MANAG	EMENT					
82047087	51200	SALARIES	\$122,364	\$121,686	\$121,686	\$121,686	0.0%
82047087	51201	OVERTIME	\$0	\$1,500	\$0	\$0	-100.0%
82047087	51206	SERVICE AWARD	\$2,372	\$2,083	\$0	\$0	-100.0%
82047087	51810	FICA/MED	\$8,731	\$9,583	\$9,309	\$9,309	-2.9%
82047087	· 51811	RETIREMENT	\$6,064	\$6,163	\$7,861	\$7,861	27.6%
82047087	51812	401K RET	\$3,705	\$3,758	\$3,651	\$3,651	-2.8%
82047087	51813	HLTH INS	\$21,000	\$21,000	\$18,000	\$18,000	-14.3%
82047087	51816	LIFE INS	\$1,197	\$615	\$536	\$536	-12.8%
82047087	52500	MOTOR FUEL	\$766,987	\$900,000	\$885,000	\$885,000	-1.7%
82047087	52502	TIRES	\$55,755	\$65,000	\$71,500	\$71,500	10.0%
82047087	52503	PARTS	\$92,445	\$80,000	\$88,000	\$88,000	10.0%
82047087	52507	CARWASH	\$2,080	\$4,000	\$2,000	\$2,000	-50.0%
82047087	52602	EQUIPMENT	\$0	\$500	\$500	\$500	0.0%
82047087	53100	TRAVEL	\$535	\$1,000	\$1,000	\$1,000	0.0%
82047087	53501	MAINT	\$1,962	\$3,000		\$2,000	-33.3%
82047087	53872	PROF SVCES	\$45,814	\$50,000	\$55,000	\$55,000	10.0%
82047087	54500	INSURANCE	\$219,940	\$216,431	\$216,431		0.0%
82047087	54501	LIAB PROP	\$840	\$720	\$828	\$828	15.0%
TOTAL	PROP MGMT GAR	AGE	\$1,351,790	\$1,487,039	\$1,483,302	\$1,483,302	-0.3%
	PROP MGMT UTIL						
	PROPERTY MANAG		Acc-	. <u>61.000</u>	\$1,000	\$1,000	0.0%
82047088	52600	SUPPLIES	\$663		_		_
82047088	53300	ELECTRIC	\$691,975	\$745,400	\$747,300	3747,300	0.570
TOTAL	PROP MGMT UTIL	ITIES	\$692,638	\$746,400	\$748,300	\$748,300	0.3%

ACCOUNTS FOR:	2009 ACTUAL	2010 REVISED BUD	2011 MGR RECOMMEND	2011 BOARD APPROVED	PCT CHANGE
82047091 NON-DEPARTMENTAL					
470 PROPERTY MANAGEMENT					
82047091 51208 AWARD SERVICE	\$0	\$0	\$8,190	\$0	0.0%
TOTAL NON-DEPARTMENTAL	\$0	\$0	\$8,190	\$0	0.0%
TOTAL PROPERTY MANAGEMENT	\$4,496,335	\$4,696,196	\$4,671,314	\$4,663,124	-0.7%

ACCOUNTS FOR:	•	2009	2010	2011	2011	PCT
		ACTUAL	REVISED BUD	MGR RECOMMEND	BOARD APPROVED	CHANGE
	TOTAL EXPENSE	\$139,353,263	\$153,278,166	\$126,911,843	\$128,987,049	-20.2%

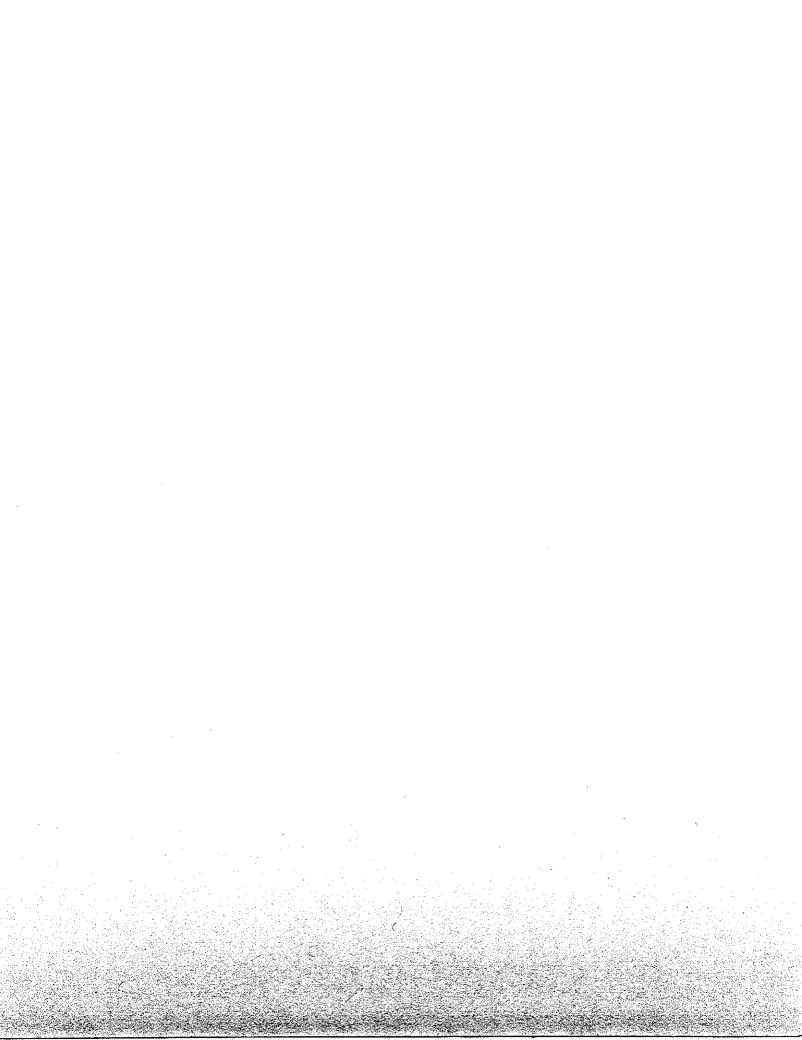


## The Moore County Ten Year Capital Improvement Plan (CIP)

The CIP is designed as a financial planning document covering a period of ten years plus the current fiscal year. This is the second year of its use, and the process is still being refined. Since this is a planning document, amounts shown are estimated, and it is approved for planning purposes only. This document does not authorize the expenditure of funds. Much appreciation is expressed to Chris Koltyk, Director of the Moore County Geographic Information Service, for his assistance in preparing this document.



# CAPITAL IMPROVEMENT PROJECTS – EXECUTIVE SUMMARY



### 1500-05   \$15,000   \$15,000   \$15,000   \$15,000   \$17,000   \$10,000   \$10,000   \$10,000   \$17,000   \$10,000   \$10,000   \$10,000   \$17,000   \$10,000   \$1						-								
### Comparison of Process (1985)   1.00   1.	•	•												
### Comparison of Process (1985)   1.00   1.														
### Comparison of Process (1985)   1.00   1.		T			OHE COUNTY	5041-2021 CAPI	TAL INDROVEN	ENT BROJECT	~ (CIB) EVE	CONTINUE CHIMA				
SUMMARY BY TOTAL COST   100   1100					Total Series		ALIMPHOTEIN	ENT PROJECT.	S (CIP) EAL	COTIVE SUMM	ARY MANUSTRACE	Marine Service	and the same of	
SUMMARY BY TOTAL COST   100   1100		Cort Edwindorn   Perrenne Sources												
SUMMARY BY TOTAL COST   100   1100														
PANISHICAL   15.000   11.000   11.000   15.000							TOTAL COST				2200			
SUMMARY BY TOTAL REVENUE  SUMMARY BY TOTAL R					\$1,000	\$1,000	so		\$0			\$0		
SUMMARY BY TOTAL REVENUE  SUMMARY BY TOTAL R	OST KOOV	LAND PURCHASE	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
SUMMARY BY TOTAL REVENUE  SUMMARY BY TOTAL R	<b>83</b> 1791.4	OTHER	\$9,941,024	\$3,002,698	\$2,633,360	\$1,390,612								
GRANT   \$1,690,000   \$11,000   \$5,590,000   \$20   \$6   \$6   \$6   \$6   \$6   \$6   \$7,754,000   \$220		TOTAL	\$35,331,049	\$34,991,531	\$41,120,666	\$40,117,179	\$27,429,000	\$14,977,000	\$1,230,500	\$10,281,500				
## 1/10   1/10		·			_	MARY BY TO	TAL REVENU	E						
## CHAINTING    150, 150   150	8	UTILITY REVENUE					\$200,000					\$0 \$220,000		\$7,754,000 \$4,278,480
CEMERAL FUND REVENUE   \$2,187,000   \$90,000   \$1,000,000   \$10,000,000   \$10,000,000   \$21,500,000   \$21,500,000   \$20,000,000	<b>D</b>	FEES	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0
## UTILITY RESERVE   12,500,000   50   50   50   50   50   50	os a series	GENERAL FUND REVENUE	\$2,187,000	\$984,000	\$1,005,000	\$959,500	\$629,000	\$577,000		\$211,500	\$637,250		\$0	\$7,520,970
### OTHER   \$4,013,965   \$11,603,278   \$11,420,303   \$11,142,030   \$200,000   \$700,000   \$300,000   \$200,000	a a	UTILITY RESERVE	\$2,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
### CANNING ### FLANNING #### FLANNING ### FLANNING #### FLANNING #### FLANNING #### FLANNING #### FLANNING #	<b>E</b>													\$50,746,870
FLANNING   \$0   \$10   \$0   \$0   \$0   \$0   \$0   \$	And the American American		1	40-10-1-1		4,4,1,1,1	4411300000	414/01/1992	** 200 350		427,547,147	420,070,222	***************************************	\$212,402,413
## FEISH   SERVICE   \$682,460   \$1,110,000   \$452,333   \$452,334   \$50						UTILIT	ies							
CONSTRUCTION   \$6,520,128   \$11,530,000   \$19,500,000   \$200,000   \$220,000	£ 5 7 8	ENGINEERING / ARCHITECT	\$662,480	\$1,114,000	\$0 \$452,333	\$0 \$452,334		\$0	\$0 \$0		\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$2,681,147
TOTAL \$11,312,605 \$16,289,250 \$1,370,000 \$20,0	тан 🐉 🖁 и н. я.	CONSTRUCTION	\$6,520,125			\$10,500,000	\$200,000					\$220,000		\$0 \$54,020,125
CAPITAL RESERVE   S1,754,000   S2,000,000   S1,000,000   S2,000,000   S20,000   S20,	. <b></b>					\$10,952,334	_ <del></del>	\$700,000	\$220,000	\$220,000	\$220,000	\$220,000	\$220,000	
FEES   \$6   \$0   \$50		GRANT				\$0	\$0	. \$0	\$0		50	\$0	\$0	\$7,254,000
BONDS \$2,744,125 \$3,05,250 \$1,00,000 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0		FEES	\$0	\$0	\$0	\$0 \$0	\$0		\$0	\$0	\$0 \$0	\$0 \$0	20	
### TUTUITY RESERVE \$2,500,000 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	<b> </b>	GENERAL FUND REVENUE BONDS	\$0	\$0	\$0	\$0 \$0	\$0	\$0 \$0	\$0	10	\$0 \$0	\$0 \$0		\$0 \$7,649,375
PUBLIC SAFETY  PLANNING  PLANNING  SO  SO  SO  SO  SO  SO  SO  SO  SO  S		UTILITY RESERVE OTHER	\$2,500,000	\$0	\$0	\$10,752,334		\$0		\$0 \$0	\$0 \$0	\$0 \$0	20	\$2,500,000
PLANNING \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0		E TOTAL					\$200,000	\$700,000	\$220,000	\$220,000	\$220,000	\$220,000	\$220,000	
E HIGHEERING ARCHITECT \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0						PUBLIC S	AFETY							
LAND PURCHASE 50 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	· §	ENGINEERING / ARCHITECT	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0	\$0 \$0				\$0 \$0	\$0	\$0 \$0
OTHER \$6,175,000 \$475,000 \$175,000 \$280,000 \$300,000 \$200,000 \$700,000 \$700,000 \$700,000 \$200,000 \$200,000 \$5,205,000 \$5,		CONSTRUCTION	\$0 \$0	\$13,483,333	\$13,733,333		\$0	\$500,000		\$0 \$0	\$0 \$500,000	\$0 \$0		\$0 \$42,049,999
GRANT 50 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0		OTHER TOTAL	\$6,175,000	\$475,000	\$175,000	\$280,000		\$200,000	\$200,000	\$700,000	\$300,000	\$200,000	\$200,000	\$9,205,000
## CAPITAL RESERVE \$ 40 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0		GRANT	\$0	\$0	\$0	\$0	10	50	\$0	30	\$0	\$00,000	\$200,000	\$01,234,555
CAPITAL RESERVE   \$10   \$10   \$0   \$10		FEES PARTIES	\$0	50				\$0 \$0	30 \$0	\$01 \$0	\$0 \$0	. 50	20	\$0 \$0
BONDS   \$19,333,333  \$13,333,333  \$19, \$50  \$50  \$50  \$50  \$50  \$50  \$50  \$50		GENERAL FUND REVENUE	\$2,000,000			20	\$100,000	\$0 50	\$0 \$0	\$0) \$0	\$0 \$0	\$0 \$0	50 50	\$0 \$2,100,000
OTHER \$4,175,000 \$625,000 \$755,000 \$200,000 \$700,000 \$700,000 \$700,000 \$200,000 \$200,000 \$9,155,000	3 4 70 755	BONDS UTILITY RESERVE	\$0	\$0	\$0	50	\$0	50	50 50	\$0		\$0 \$0	50 50	\$39,999,999
70 A TOTAL \$6,175,000 \$13,958,333 \$13,968,333 \$13,613,333 \$300,000 \$700,000 \$700,000 \$700,000 \$200,000 \$200,000 \$200,000 \$200,000		OTHER	\$4,175,000				\$200,000	\$700,000		\$700,000		\$200,000	\$200,000	\$9.155,000

				RE COUNTY 2		AL IMPROVEM	ENT PRO IEC	TC /CID) EVE	CUTIVE SUMMA	nv.			<del></del>
10.00	Control of the Contro		and a second second	C. Names and C. Const.		ERNMENT		19 (013) 23.	GOLANDA PARTICIPATO	State of the second			
		L	l		NERAL GOVI	ERNMENT	J		- <del></del> -				
THE	PLANNING ENGINEERING / ARCHITECT	\$0 \$0	\$155,000	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$0	\$0	\$0 \$0	\$0	
= K 3 15 6 6 7 7 1	CONSTRUCTION	\$0 \$0	\$0 \$3,200,000	\$0 \$3,550,000	\$3,200,000	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$15
E 8 1 4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	TOTAL	\$1,226,000	\$834,000	\$865,000	\$1,109,500	\$529,000	\$577,000	3310,500	\$0 \$351,500	\$637,250	\$20,220	\$0 \$0	\$9,95 \$6,46
	GRANT	\$1,225,000	\$4,189,000	\$4,415,000	\$4,309,500	\$529,000	\$577,000	\$310,500	\$361,500	\$637,250	\$20,220	\$0	\$16,57
H A A A A A A A A A A A A A A A A A A A	UTILITY REVENUE	\$0 \$0	\$0 50	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$0 \$0	
* 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	CAPITAL RESERVE	\$1,039,000	\$0	\$0, \$350,000	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$1,38
4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	GENERAL FUND REVENUE BONDS	\$187,000	\$864,000 \$3,305,000	\$505,000 \$3,560,000	\$959,500	\$529,000	\$577,000 \$0	\$310,500 \$0	\$211,500	\$637,250	\$20,220	\$0	\$4,6
	UTILITY RESERVE OTHER	\$0 \$0	\$0 \$0	\$0 \$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0 \$0	\$10,0
* ************************************	TOTAL	\$1,226,000	\$4,189,000	\$4,415,000	\$4,309,500	\$529,000	\$577,000	\$310,500	\$150,000 \$361,500	\$637,250	\$0 \$20,220	\$0 \$0	\$3 \$16,57
													410,07
	PLANNING	\$0	Sol Sol	MAINOUMEN	T AND COMMI		LOPMENT	śol	sot	- 40		sol	
- h a a a \$1 h x b	ENGINEERING / ARCHITECT	\$0	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0 \$0	\$0 \$0	\$0	
	CONSTRUCTION	\$437,000	\$0	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$4
	TOTAL	\$437,000	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	
	GRANT	\$0	\$0	\$0	\$0		\$0	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$40
A SALES COME	FEES	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0 \$0	\$0	\$0	\$0 \$0	\$0 \$0	\$0	\$0	•
* * * * * * * * * * * * * * * * * * *	GENERAL FUND REVENUE	\$0 \$0	\$0 \$0	\$0	\$0	\$0	\$0 \$0		\$0	\$0	\$0 \$0	\$0	
	BONDS	\$0	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	50 50	\$0 \$0	\$0 \$0	
	UTKITY RESERVE OTHER	\$437,000	\$0 \$0	\$0 \$0	\$0}	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	. \$0 \$0	\$0 \$0	\$0 \$0	\$4:
e de la companya de l	TOTAL	\$437,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$43
	J	<u> </u>		CIII TI	JRAL AND RE	CREATIONA				1			
7 F 8 0 3 0 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	PLANNING	50	\$0	\$o	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	
<del></del>	ENGINEERING / ARCHITECT	\$0 \$0	\$0	\$0 \$1,000,000	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$1,0
" <b>"</b> 0" 👼	CONSTRUCTION OTHER	\$0 \$0	\$100,000	\$0	\$0 \$0	30 50	\$1,000,000	\$0 \$0	\$0	\$0	\$0	\$0	\$1,10
<b>*</b>	TOTAL	\$0	\$100,000	\$1,000,000	20	\$0	\$1,000,000	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$2,10
1. 在 · 在 · 在 · · · · · · · · · · · · · ·	GRANT UTILITY REVENUE	\$0 \$0	\$0 \$0	\$500,000	\$0	so	\$0	\$0	\$0	\$0	\$0	\$0	\$50
2. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.	FEES	\$0	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0	\$0 \$0	
	GENERAL FUND REVENUE	\$0	\$100,000	\$500,000	\$0	\$0 \$0	\$1,000,000	\$0 \$0	\$0 \$0	\$0	\$0	\$0	\$1,00
T. T. A. C. A.	00000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$6
··· s something the second	BONOS LITHUTY BESERVE												
	UTILITY RESERVE OTHER TOTAL	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	50 50	

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	( Carl Breamonn / Novemb Sources	Surricult Page	over a let				111						
											1584 W (4653 Kg) X		STATE OF THE PARTY
					HUMAN SE	RVICES	sol	soj	śól	\$0	\$0]	\$0	
	PLANNING ENGINEERING / ARCHITECT	\$0] \$0	50	\$0 \$0		\$0	\$0	\$6	\$0	\$0	\$0	\$0	
·	LAND PURCHASE	\$0	50	şo	\$0 \$0	\$0	\$0	50 50	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$2,38
w 1503	CONSTRUCTION	\$0	50	\$180,000 \$20,000	\$0 \$0	\$200,000	\$2,000,000	- 30	\$0	\$0	50	\$0	\$7
a	ÖTHER	50	\$0	\$200,000	\$0	\$200,000	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$2,40
ex 12	TOTAL	- 02	30	\$0	\$0	50	\$0	\$0	\$0	\$0	\$0 \$0	90	
	UTILITY REVENUE	. 02	\$0	\$0	\$0 50	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$0	50	
(劉門)(1741年) [1] (1] (1] (1] (1] (1] (1] (1] (1] (1] (	FEES	02	30	\$0 \$0	\$0	\$200,000	\$0	50	\$0	\$0	\$0	\$0	\$20
Revenue Sources	GENERAL FUND REVENUE	\$0	50	\$0	\$0	\$0	30	\$0 \$0	\$0 \$0	20 20	\$0	\$0 \$0	\$2,00
ું લા 🐞 🕍 છે.	BONOS	\$0	\$0	\$0 \$0	\$0	\$0	\$2,000,000	20	\$0	\$0	\$0	\$0	
	OTHER	\$0 \$0	\$0 \$0	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
A - 4 - 4 - 4	TOTAL	\$0	\$0	\$200,000	\$0	\$200,000	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$2,40
5.65	TOTAL												
	<u></u>			EDU		LIC SCHOOL					501		
<del> </del>	PLANNING	\$0 \$0	\$0	\$0	\$0	\$0 \$0	\$0 \$0	\$0	20	\$0 \$0	\$0	\$0	
	ENGINEERING / ARCHITECT	\$0 \$0	\$0	\$0 \$0	\$0 \$0	20	\$0	\$0	\$0	\$0	\$0	\$0 \$0	
# : 월월	LAND PURCHASE CONSTRUCTION	\$14,000,000	30	\$0	\$11,200,000	\$28,200,000	\$10,000,000	50	\$9,000,000	\$23,000,000	\$20,400,000	30	
a s O 🖥	OTHER	\$0	\$0	\$0 \$0	\$11,200,000	\$26,200,000	\$10,000,000	\$0	\$9,000,000	\$23,000,000	\$20,400,000	\$0	\$134,86
to be y p of a p	TOTAL	\$14,000,000	\$0	\$0	\$11,200,000	\$0	\$0	\$0	\$0	\$0	\$0 \$0	30	
State of the state of the state of	GRANT UTILITY REVENUE	\$0	\$0	so	\$0	50	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	30	\$0 \$0	
हैं किल्ला के प्रश्नीत कर किल्ला क	FEES	50	\$0	\$0 \$0	\$0 \$0	\$0		\$0	\$0	\$0	\$0	\$0	
No.	GENERAL FUND REVENUE	20	50	50	\$0	\$0	\$0	\$0 \$0	\$9,000,000	\$23,000,000	\$20,400,000	\$0	
A TANTA A TANTA A MATERIAL AND AN AN	BONDS	\$14,000,000	\$0	\$0 \$0	\$11,200,000	\$26,200,000		30	\$9,000,000	\$0	\$0	\$0	
Same at	UTILITY RESERVE	\$0	\$0	\$0	10	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	
조선물을 도로 이 사는 연구	TOTAL	\$14,000,000	\$0	\$0	\$11,200,000	\$26,200,000	\$10,000,000	\$0	\$9,000,000	\$23,000,000	\$20,400,000	30	\$134,00
2 2 2 2	10724					HILLITY COLL							
			******		\$1,000	AUNITY COLL		\$0	50	\$0			
	PLANNING ENGINEERING / AACHITECT	\$1,000 \$147,575	\$1,000 \$21,000	\$1,000 \$12,000	\$4,000	\$0	\$0	\$0 _\$0	\$0	50 \$0	\$0 \$0		
an ne e e e e e e	LAND PURCHASE	\$0	\$364,500	\$108,640	\$35,900	\$0 \$0	\$0	\$0	\$0	\$0	\$0		\$2,1
n 1. <b>64</b>	OTHER	\$1,621,845	\$56,446	\$3,360	\$1,112	\$0	\$0	\$0	\$0				
, a _	TOTAL	\$2,180,444	\$454,948	\$125,000	\$42,012			\$0 \$0	\$0				
	GRANT	\$0	50	\$0	\$0			\$0	\$0	\$0	\$0	\$0	
. T. 6 2 2 2 V 6	DISTILA HEAFURE	\$0	20	\$0		\$0	\$0	\$0	\$0	20			
के किया है <b>है</b> है कि कि		\$17,850	\$0	\$0				\$0 \$0	\$0 \$0			\$0	· · · · · · · · · · · · · · · · · · ·
ingeria. 'e <b>g</b> ar' e sali Ar ar e <b>g</b> ≢ jarja	GENERAL FUND REVENUE	\$1,960,628	\$346,711	\$125,000			\$0	\$0		\$0	\$0	30	
	BUNUS	\$1,960,628	50	\$0	\$0	\$(	\$0	\$0 30	\$0			\$0	
		\$201,965	\$108,238 \$454,948	\$125,000				\$0	\$0	<del> </del>			
િંગ ક <b>હૈ</b> ં		\$2,180,444											

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## CAPITAL IMPROVEMENT PROJECTS - DETAIL

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Continue   Principle   Princ			MOOF	RE COUNTY 2011 - 2	021 CAPITA	L IMPROV	EMENT PE	ROJECTS	(CIP) - DET	ΓAIL	7/21/2010 5:2
Production   19   19   19   19   19   19   19   1	PROJECT	PROJECT NAME			1		į		•		Cost / Revenues from FY11 - FY 21
LAND PURCHASE   1278,480   1,000,000   1		4.1167.2 2.8948619	: . <b></b>	PLANNING	<del>1 - 1</del>						
Pinchurst 500,000   JULIUT REVOLUE		water Storage I gwar.	8		<del>                                     </del>		<del></del>				
Pinchurst 500,000   GRANT   STANDER   STANDE			英語  養海  辛								
Pinchurst 500,000   GRANT   STANDER   STANDE					\$295,125					\$0	
Pinchurst 500,000   GRANT   STANDER   STANDE			8		\$205 125	*0	•••	**			
CAPTAL RESERVE   10   10   10   10   10   10   10   1					4135,115	•••		30	- 30		
CAPTAL RESERVE   10   10   10   10   10   10   10   1	1										
CONSPRIANT FROM REVENUE   10   10   10   10   10   10   10   1		"	39.7%								
### CONSTRUCTION ### SERVER ##		lower	1.72		<del> </del>						
Control   Cont				BONDS	\$295,125						
CONSTRUCTION   \$1,00,000   \$											
Selve   Eshabilitation		i	<b> 黎以源"二世</b>								\$
ENGINEERAND ARCHITECT   \$778.400   51,250,000   50   50   50   50   50   50   5		n had have selbert had been skilled and the second	A Various A Comme		\$295,125	\$0	\$0	\$0	\$0		
Construction   \$2,00,000   \$1,250,000   \$1,250,000   \$1,250,000   \$1,250,000   \$1,250,000   \$1,250,000   \$1,250,000   \$1,000		Sewer Rehabilitation	图: 多日暮日 日本		\$278 ABD			<del> </del>			
CONSTRUCTION   \$2,00,000   \$1,290,000   \$0   \$0   \$0   \$0   \$0   \$0   \$0		- NATAR SESTIMATE TRANSPORT AND SECURITION OF THE SECURITIES OF THE SECURITION OF THE SECURITIES OF THE SECURITION OF TH	3 × 3 × 4 ×		\$270,400						
Control Server   Cont			8	CONSTRUCTION	\$2,500,000	\$1,250,000		-			
Control   Cont			· · · · · · · · · · · ·								
2			6		\$2,778,480	\$1,305,250	\$0	\$0	\$0		
PESS   FESS	2				\$278 480				· · · · · · · · · · · · · · · · · · ·		
CAPITAL RESERVE   50   50   50   50   50   50   50   5			12 3 3 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		\$270,100						
Since   Sinc		Renabilitation	3. 1. S								
Control   Section   Sect											\$
Comparison   Com			<b>使线线影响</b> 1600年1		\$2.500.000	\$1,305,250					
Continue		1	(1) (1) (1) (1) (1) (1) (1) (1)		\$2,500,000						
LAND PURCHASE   STONDON   STONDOND   STOND		l	是"多"的。第		\$2,778,480	\$1,305,250	\$0	\$0	\$0		
LAND PURCHASE   STONDON   STONDOND   STOND		Lift Station								\$0	\$(
Cartiful Reserve   Cartiful Re		Replacements	ĝ								
Cartiful Reserve   Cartiful Re			8. 8. E. C. S.		\$1,000,000						
Cartial Reserve   Cartial Re								·····			
Carry   Carr						\$0	\$0	\$0	\$0		
Lift Station Replacements			West of the Control o		\$1,530,000					\$0	\$1,530,000
Replacements	3				<del>                                     </del>						
Ceneral Fund Revenue   50   50   50   50   50   50   50   5					1	+				\$0	50
Lake Rinehursi Sewer		(Teplacements	4	GENERAL FUND REVENUE							
Lake Rinehursi Sewer			<b>沙湾(1)</b>								\$0
Lake Rinehursi Sewer		1			<del>   </del>						
Lake Rinehursi Sewer					\$1 530 000	***		en en	- to		
ENGINEERING ARCHITECT \$49,000   50		Lake Rinehurst Sewer	Ė		7.1,222,022				40		
A   Slip Line Lake		Lines kan		ENGINEERING / ARCHITECT	\$49,000					\$0	\$49,000
A   Slip Line Lake			[25, 27, <b>3</b> ] # - 27,								
4 Slip Line Lake Pinehurst Lake sewer lines  5 CAPITAL RESERVE 50 S S S S S S S S S S S S S S S S S S S			(a) (a) (b) (b) (c)								
4 Slip Line Lake Pinehurst Lake sewer lines  5 GRANT  1 UTILITY REVENUE  5 GAPITAL RESERVE  5 GENERAL FUND REVENUE  5 BONDS  5 BONDS  5 UTILITY RESERVE  5 OTHER			3			50	\$0	50	\$0		
A   Slip Line Lake		1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	GRANT .					40		
GENERAL FUND REVENUE   \$0	4	1 '	12 3 3 × 3		<b> </b>						\$(
GENERAL FUND REVENUE   \$0			除水 ·		<del> </del>	·					
BONDS   \$1,249,000   \$0     \$0		mes			<del>                                     </del>						
OTHER \$0			一	BONOS	\$1,249,000						\$1,249,000
及びの数学などが、 College Survey Sur			[600 · 10]							\$0	\$(
		1			** 040 non						

be T	PROJECT NAME		ORE COUNTY 2011 - 2	CAPITA	IL IMPROV	EMENT P	ROJECTS	(CIP) - DE	TAIL	T
PROJECT			ireakdown / Revenue Sources	FY11	FY12	FY13	FY14	FY15	FY16-21	Cost / Revenues (
	Radio Meter Read of	i i i € i	PLANNING	7					L	<u> </u>
18	Was Installation as 1	9	ENGINEERING / ARCHITECT	<del> </del>					\$	
			LAND PURCHASE	<del>'    </del>					\$(	
ľ			CONSTRUCTION						\$6	
	Complete the	# # # # # # # # # # # # # # # # # # #	OTHER	\$1,200,000				<del></del>	\$0	
i	installation of	10000000000000000000000000000000000000	GRANT	\$1,200,000	\$0	\$0	\$0	\$0	\$(	
5	equipment to allow		UTILITY REVENUE	<del> </del>				- 40	\$0	
	meter reader to read		FEES .	<del> </del>					- 50	
- 1	water meters by	373	CAPITAL RESERVE	<del> </del>					\$0	
- 1	remote radio signals	3.3	GENERAL FUND REVENUE	<del></del>					\$0	
	Table Signals	5.00	BONDS	\$1,200,000					\$0	
- 1		* C	UTILITY RESERVE						\$0	
			OTHER TOTAL						\$0	
ð	Water:Pollution # ∞	5	DLANNING	\$1,200,000	\$0	\$0	\$0	\$0.	\$0	
	A Control Plant 2.4		ENGINEERING / ARCHITECT					<b>\$0</b>		
ľ	A COMMAND OF THE PROPERTY OF T		- LAND PURCHASE	ļI	\$1,000,000	\$452,333	\$452,334		\$0	
- 1			CONSTRUCTION	·····					\$0 \$0	\$1,90
- 1	i	<b>.</b>	OTHER	<del>   </del>	\$10,300,000	\$10,300,000	\$10,300,000		\$0	\$30,90
	Complete	့ ပို 🗸 🔻	TOTAL	\$0	\$1,570,000	\$1,570,000			\$0	\$3,14
6	rehabilitation and	1000	GRANT	- +0	\$12,870,000	\$12,322,333	\$10,752,334	\$0	\$0	\$35,94
"	expansion of the	100 de 100 d	UTILITY REVENUE	<del>  </del>		<del></del>			\$0	
	expansion of the	3 10 3	FEES						\$0	
- 1	Moore County Regional WPCP	10	CAPITAL RESERVE				<del></del>		\$0	
- 1	regional WPCP	3 3 3 3 3	GENERAL FUND REVENUE BONDS	— I			<del></del>		\$0	<del></del>
			UTILITY RESERVE	<del>  </del> -					\$0 \$0	
l	•	FARMA	OTHER						\$0	
<del></del>		· 公主X	TOTAL	\$0	\$12,870,000 \$12,870,000	\$12,322,333	\$10,752,334		\$0	\$35,94
3	Seven Lakes Water	÷ 0. 1≸ 0. 15	PLANNING		\$12,870,000	\$12,322,333	\$10,752,334	\$0	\$0	\$35,944
- A	CALLEGE WATER	9	ENGINEERING / ARCHITECT	\$175,000						_
1			LAND PURCHASE			<del></del>			\$0	\$175
- 1			CONSTRUCTION		\$1,800,000	\$1,800,000		<del></del> -	\$0	
- 1		ag So O	OTHER TOTAL			7.13331330			\$0	\$3,600
- 1	ħ.	a constraint	GRANT	\$175,000	\$1,800,000	\$1,800,000	\$0	. \$0	\$0 \$0	
7	Additional Water		UTILITY REVENUE						\$0	\$3,775
1	Source for Seven	2 12 12	FEES	\$175,000	<del></del>				\$0	\$175
	Lakes	83.24	CAPITAL RESERVE	<del></del>					\$0	
	.	5	GENERAL FUND REVENUE						\$0	
- 1			BONDS		\$1,600,000	\$1,800,000			\$0	
			OTILITY RESERVE						\$0	\$3,600
	l:		TOTAL					<del></del>	\$0 \$0	<del></del>
10		F 10 15 14 44	PLANNING	\$175,000	\$1,000,000	\$1,800,000	\$0	\$0	\$0	\$3,775,
<b>***</b>	Replace Vass WWTP	<b> </b>	ENGINEERING / ARCHITECT						\$0	40,710,
1	ł	- 1 - 🕻 🕏 1 - 12	LAND PURCHASE	<del></del>					\$0	
ı			CONSTRUCTION	\$3,200,000					\$0	
		e S	OTHER	1-15-16-0			<del></del>		\$0	\$3,200,
		0 (1)	TOTAL	\$3,200,000	. \$0	so	\$0		\$0	
[.	Replace the Vass		GRANT UTILITY REVENUE				→v	\$0	\$0	\$3,200,
	realment Plant with a		FEES						\$0 \$0	<del></del>
]	pump station	· 人名沙姆斯纳	CAPITAL RESERVE						\$0	<del></del>
j	1	S	GENERAL FUND REVENUE						\$0	
ŀ			BONDS						\$0	
- 1	** 		UTILITY RESERVE		<del></del>				\$0	
j	To the second se		OTHER	\$3,200,000	<del></del>	<del>-</del>			\$0	
			TOTAL	\$3,200,000	\$0	\$0			\$0	\$3,200,0

		M(	OORI	COUNTY 2011 - 2	021 CAPITAL	_ IIVIPAOVI	INICIAL ED	OJEC 13 (	<u> </u>	- 11 bin	
NUMBER	PROJECT NAME	Cos	st Breakd	own / Revenue Sources	FY11	FY12	FY13	FY14	FY15	FY16-21	Cost / Revenues fr FY11 - FY 21
				PLANNING						\$0	
,	Vass Graviety Sewer	Breskdowr		ENGINEERING / ARCHITECT						\$0	
	SANGERING STREET, STRE	¥		LAND PURCHASE						\$0 \$0	\$1,200
	-			CONSTRUCTION			\$1,200,000		<del></del>	\$0	41,200
		S S S		OTHER	\$0	so	\$1,200,000	\$0	\$0	\$0	\$1,200
				TOTAL						\$0	
	Phase II-install		ी • • • <b>-</b> -	GRANT UTILITY REVENUE	<del> </del>					\$0	
9	Graviety Sewer Lines	4	: O >	FEES						\$0 \$0	
	in Vass	( <b>.</b>	3	CAPITAL RESERVE						\$0	
	iii vass	Electric Control		GENERAL FUND REVENUE						\$0	
	l.	<b>.</b>	: 🖫 🛭	BONDS	<del> </del>					\$0	
		10 m 20 m		UTILITY RESERVE	<del></del>		\$1,200,000			\$0	
		<b>以"监禁</b> "	t, %	OTHER TOTAL	- 50	\$0	\$1,200,000	\$0	\$0	\$0	\$1,20
		>//	2 3000		+					\$0	
	Wells Rehab.	\ \ \{\}	·	PLANNING ENGINEERING / ARCHITECT	<del> </del>					\$0	
	THE PROPERTY OF THE	Breakdov	· H	LAND PURCHASE	1					\$500,000	
	1	2		CONSTRUCTION	\$225,000		\$500,000			\$300,000	
		Sos(B	* : }	OTHER			\$500,000	\$0		\$500,000	
		ပိ	:: <u>:</u>	TOTAL	\$225,000	\$0	300,000	<del>_</del>		\$6	)
	,			GRANT	\$225,000		\$500,000			\$500,00	
10		555 X 300	\$## <b>3</b>	UTILITY REVENUE	- 4225,000						
	Wells Rehabilitation	Source	基基數	CAPITAL RESERVE	<del> </del>						
		<b>20</b>		GENERAL FUND REVENUE							
		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		BONDS							
	ئے قر ان	3.50 A	10 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	UTILITY RESERVE			<del></del>				
				OTHER	\$225,000		\$500,000	\$0	\$0	\$500,00	
		[1] · · · · · · · · · · · · · · · · · · ·		TOTAL	72.27,22					\$	
	Line Extensions	( · · · · · · · · · · · · · · · · · · ·	3 . 3	PLANMING ENGINEERING / ARCHITECT						\$	
	Line Extensions	Cost. Breakdow	1. 15	LAND PURCHASE					\$200,000	\$1,300,00	
	1	ં ટ્રેંડ		CONSTRUCTION	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,500,00	
	ı	1 7		OTHER			\$200,000	\$200,000	\$200,000	\$1,300,00	
	1	<u>်ီ</u>	15 150	TOTAL	\$200,000	\$200,000	\$200,000	4200,000	<del></del>	1	
		- <b>3</b>		GRANT	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,300,00	
11	General Extension O	1 6. 5. 3.		UTILITY REVENUE							0
	Services	F	1 1 2 2 3	CAPITAL RESERVE							50
	i	. S	10.00	GENERAL FUND REVENUE				<u> </u>	<del>                                     </del>		50
	- }	10000000000000000000000000000000000000		BONDS							0
	l			UTILITY RESERVE							0
	1		·	OTHER	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000		
		12. 2. 2.		TOTAL							50
	Generators	¥		PLANNING ENGINEERING / ARCHITECT	_				<u> </u>		\$0 \$0
	Yang Sarahar Sacara Salahar	reakdown	1. 1.	IAND PURCHASE					<del> </del>		50
		Į.		CONSTRUCTION		ļ		ļ <del></del>	<del> </del>		\$0 \$
		Set B		OTHER	\$300,000	\$0	\$0		D . \$1		\$0 \$
	1	్రి	- 1	TOTAL	\$300,000		1	<u> </u>	·		\$0
	0			UTILITY REVENUE	\$300,000	<del></del>	<u> </u>				\$0 \$
12	Generators for Lift Stations and P U	- 操作员主题		FEES				ļ	<del> </del>		\$0 \$0
		Sour	19	CAPITAL RESERVE			<del> </del>	ļ <u></u>	<del> </del>		\$0
	. Admin.			GENERAL FUND REVENUE		ļ	ļ	<u> </u>	<del></del>		50
		Revenue	1 4:0	BONDS			<del> </del>		· <del> </del>		\$0
	1		400	UTILITY RESERVE	<del></del>	<del></del>	<del> </del>	<del>                                     </del>	T		\$0
	1	1.2		TOTAL	\$300,000	\$	50	1 9	0 \$	OI .	\$0

		MOOI	RE COUNTY 2011 - 2	2021 CAPITA	LIMPROV	EMENT PE	ROJECTS	(CIP) - DET	ΓΛΗ	-
F m	PROJECT NAME					EMITIAL I	IOULOIS	(OI) TOL	AIL	
PHOSECT		Cost Brea	akdown / Revenue Sources	FY11	FY12	FY13	FY14	FY15	FY16-21	Cost / Revenues from FY11 • FY 21
								· · · · · · · · · · · · · · · · · · ·		
	EMWO-Ph. III		PLANNING						\$1	Š
	term had a said as	કુ	ENGINEERING / ARCHITECT	\$160,000	\$114,000				\$	\$274.00
	1	デッち <b>第</b> ./多./各	LAND PURCHASE						5	
		<b>a</b>	CONSTRUCTION			\$5,450,000			\$	
			OTHER						\$	
		8	TOTAL	\$160,000	\$114,000	\$5,450,000	\$0	\$0		
	ľ	<b>公共选择公司</b>	GRANT	\$160,000	\$114,000	\$5,450,000	<del></del>		- s	
13	E		UTILITY REVENUE						5	
	Phase III Projects	10 10 10 10 10 10 10 10 10 10 10 10 10 1	FEES		· · · · · · · · · · · · · · · · · · ·			· · · · · · · · · · · · · · · · · · ·	\$	
	1	3 3	CAPITAL RESERVE						\$	
	1		GENERAL FUND REVENUE				-		\$	
	1	Bavenue Source	BONDS						\$	
	ł	20 St. 20	UTILITY RESERVE						<u>*</u>	
		9.04 <b>6</b> 7.376	OTHER						\$	
	l.	生 的 43 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	TOTAL	\$160,000	\$114,000	\$5,450,000	\$0	\$0		
	UNION COMPANY TO SERVE	20 00 1 <b>5</b> 00 00	PLANNING	50	\$0	\$0	\$0			
			ENGINEERING / ARCHITECT	\$662,480	\$1,114,000	\$452,333	\$452,334	\$0		
		第二次 🍍 医三位	LAND PURCHASE	\$0	\$0	\$0	\$0	30		7-7
			CONSTRUCTION	\$8,520,125	\$13,550,000	\$19,450,000	\$10,500,000			
			OTHER	\$2,130,000	\$1,625,250	\$1,570,000	\$0		<del>  </del>	
		8	TOTAL	\$11,312,605	\$16,289,250	\$21,472,333	\$10,952,334			
		A STATE OF B	GRANT	\$1,690,000	\$114,000	\$5,450,000	\$0	<del></del>	<del></del>	
	UTILITIES SUBTOTAL		UTILITY REVENUE	\$1,178,480	\$200,000	\$700,000	\$200,000	\$200,000		
		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	FEES	\$0	\$0	\$0	\$0			
		C. C. SEPTERSON CAN	CAPITAL RESERVE	\$0	\$0	50	\$0	<del></del>		
		enne Sonic	GENERAL FUND REVENUE	\$0	\$0	\$0	\$0			
ļ	Transaction of the	11/1/25	BONDS	\$2,744,125	\$3,105,250	\$1,800,000	\$0			· · · · · · · · · · · · · · · · · · ·
		13	UTILITY RESERVE	\$2,500,000	\$0	\$0	\$0	\$0		
1	The state of the s		OTHER	\$3,200,000	\$12,870,000	\$13,522,333	\$10,752,334	\$0	\$	
l	STATE OF STA		TOTAL	\$11,312,605	\$16,289,250		\$10,952,334			

		MOO	RE COUNTY 2011 - 2	2021 CAPITA	L IMPROV	EMENT PE	OJECTS /	CID) - DET	ΛIJ	7/21/2010 !
PROJECT	PROJECT NAME		akdown / Revenue Sources	FY11	FY12	FY13	FY14	FY15	FY16-21	Cost / Revenues fra FY11 - FY 21
	New Detention Center	g 7	PLANNING							
	and Public Safety	Breakdow	ENGINEERING / ARCHITECT	<del>                                     </del>		<del></del>			\$(	
		8.4 <b>5</b> 3 8	LAND PURCHASE						\$0	
			CONSTRUCTION OTHER	<del> </del>	\$13,333,333	\$13,333,333	\$13,333,333		\$(	\$39,999
		<b>3</b>	TOTAL	<del> </del>	\$13,333,333	\$13,333,333	\$13,333,333	\$0	- \$0	
14	New Detention Center	<b>深</b> 公司并不遵禁	GRANT			<b>\$</b> 70,000,000	\$13,000,000	<del>-</del>	\$0	
14	and Public Safety	30 Ja 🐉 10 10	UTILITY REVENUE FEES	- <del>  -</del>					\$0	
	Complex	27 + 8 ANK	CAPITAL RESERVE	<del></del>					\$0	
		文件 计量类性数	GENERAL FUND REVENUE	<del> </del>					\$0	
		34 1 5 14 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	BONDS		\$13,333,333	\$13,333,333	\$13,333,333		\$0	
			OTHER	- <del> </del>					\$0	
			TOTAL	\$0	\$13,333,333	\$13,333,333			\$0	
	Replacement	o gara	PLANNING		413,333,333	\$10,333,333	\$13,333,333	\$0	\$0	
	Replacement Ambulance	Cost Breakdow	ENGINEERING / ARCHITECT	<u> </u>		····			\$0 \$0	
		4 , 목 , 🐞 수 , 목	LAND PURCHASE						\$0	
	1	京 🌣 💆 🗴 😾	CONSTRUCTION OTHER	+					\$0	
		Š	TOTAL	\$175,000 \$175,000	\$175,000 \$175,000	\$175,000 \$175,000	\$280,000 \$280,000	\$200,000	\$1,300,000	
			GRANT	***************************************	\$175,000	\$113,000	\$200,000	\$200,000	\$1,300,000 \$0	
15	Systematic	D. 50 (2 18 18 18 18 18 18 18 18 18 18 18 18 18	UTILITY REVENUE						\$0	
	Replacement of	A	FEES CAPITAL RESERVE	<del> </del>					\$0	
	Ambulance Vehicles	Section 18	GENERAL FUND REVENUE	<del></del>					\$0	
			BONOS	<del></del>					\$0 \$0	
		<b>3</b>	UTILITY RESERVE			******			\$0	
			OTHER	\$175,000	\$175,000	\$175,000	\$280,000	\$200,000	\$1,300,000	\$2,305
	ALABORES ROSE CANOL CANOL	5	PLANNING	\$175,000	\$175,000	\$175,000	\$280,000	\$200,000	\$1,300,000	\$2,305
	Purchase EMS Bases	<b>.</b>	ENGINEERING / ARCHITECT	<del>  </del> -		<del></del>			\$0 \$0	
	The same of the sa		LAND PURCHASE					·	\$0	
		Cost Breakdow	CONSTRUCTION						\$0	
	ł	8	TOTAL	\$0	\$300,000				\$0	\$300
		254.50.00	GRANT	30	\$300,000	\$0	\$0	\$0	\$0 \$0	\$300
16	Purchase EMS Base		UTILITY REVENUE	<del></del>			• • • • • • • • • • • • • • • • • • • •		\$0 \$0	
	(PH)	<b>ğ</b>	FEES						\$0	
	4	S. Source	GENERAL FUND REVENUE	+					\$0	
			BONDS	<del> </del>	· -··				\$0 \$0	
		3	UTILITY RESERVE				·.		\$0	
			TOTAL		\$300,000				\$0	\$30
	おことのから、プロサイトの発展を		PLANNING	\$0	\$300,000	\$0	\$0	\$0	\$0	\$300
	Multi-Unit EMS Base		ENGINEERING / ARCHITECT	<del> </del>					\$0 \$0	
	and the state of the said of t		LAND PURCHASE						\$0	
			CONSTRUCTION OTHER						\$1,000,000	\$1,000
		Cosi Breakdo	TOTAL	\$0	so				\$0	
	*	1818 F. T. 1848 93	GRANT	<del>                                     </del>	•0	\$0	\$0	\$0	\$1,000,000 \$0	\$1,000
17	Build a Multi-Unit EMS	<b>1 1 1 1 1 1</b>	UTILITY REVENUE						\$0	
	Base (SP-HW-22)	acinos	CARITAL DECEDUE	<del></del>					\$0	
	1 ' 1		CAPITAL RESERVE GENERAL FUND REVENUE	<del> </del>					\$0	
			BONDS	<del> </del>					\$0	
		Revenue	UTILITY RESERVE	<u> </u>				<del></del>	\$0 \$0	
		為對學用文	OTHER						\$1,000,000	\$1,000
	<u> </u>		TOTAL	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$1,000,

<del>ا</del>	PROJECT NAME	1110011	E COUNTY 2011 - 2	T	100	CIVILLIA: 1	1001013	(CIT) - DL	IAIL	
PROJECT		Cost Break	Jown / Revenue Sources	; FY11	FY12	FY13	FY14	FY15	FY16-21	Cost / Revenues fr FY11 - FY 21
	Seven Lakes EMS		PLANNING	<del> </del>				I .	5	
	Seven Lakes EMS		ENGINEERING / ARCHITECT						\$	
		[B. P., <b>1</b> ], 3, 3, 4,	LAND PURCHASE	ļ i					\$500,00	
			OTHER		-			<del> </del>	\$500,00	
			TOTAL	\$0	\$0	\$0	\$1	\$1		
		TO THE REAL PROPERTY.	GRANT						\$	
18	Construction of a joint	1,250	UTILITY REVENUE	<del></del>					5	
	use facility at Seven Lakes		CAPITAL RESERVE		-			<del>                                     </del>		
	Lakes	7.5	GENERAL FUND REVENUE	<u> </u>				<u> </u>	· · · · · · · · · · · · · · · · · · ·	
	. 1	200	BONDS						1	
			UTILITY RESERVE				- <del></del>		4500.00	
			OTHER TOTAL	\$0	\$0	\$0	Š	\$	\$500,00 0 \$500,00	
	Marc Companyal sallana		PLANNING	30	***	40	<u></u>	· · · · · ·	\$300,00	
	New Communications System	[역 , 역 , <b>월</b> , 역 , 역 ]~	ENGINEERING / ARCHITECT					·		0
	CONSTRUCTOR AND CONTRACTOR	Breskdo	LAND PURCHASE	· · · · · · · · · · · · · · · · ·						0
	1		CONSTRUCTION							0
		<b>i</b>	OTHER	\$6,000,000	40	\$0	\$	5		0 \$6,000 0 \$6,000
		C CONTRACTOR	TOTAL	\$6,000,000	\$0	\$0	3	. 1		50
19	Purchase a New	1000000	UTILITY REVENUE							10
	Communications		FEES							0
	System	S. S. S. S.	CAPITAL RESERVE	40.000.000	·			<del> </del>		0 <b>\$2,00</b> 0
		5 10 50	GENERAL FUND REVENUE BONDS	\$2,000,000				<del>                                     </del>		30
		13.5	UTILITY RESERVE					† <del> </del>		0
	· .		OTHER	\$4,000,000						\$4,000
			TOTAL	\$6,000,000	\$0	\$0	\$	0 1		\$6,000
•	911 microwave system	<b>₹</b>	PLANNING					<del> </del>		50
	extension	ŷ	ENGINEERING / ARCHITECT LAND PURCHASE	<del>.  </del> -				<del></del>		50
			CONSTRUCTION			\$250,000				0 \$250
		Cost Br	OTHER							0
		8	TOTAL	\$0	\$0	\$250,000	\$	0 .		0 \$250 0
	Extend the 911		GRANT	<del>                                      </del>				<del> </del>		50
20	microwave system		UTILITY REVENUE FEES	<del> </del>	<del></del>					50
	from Carthage to	1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	CAPITAL RESERVE							10
	Robbins		GENERAL FUND REVENUE							50
		1 7 5 10 C	BONDS UTILITY RESERVE	<del></del>	<del></del>			· · · · · · · · · · · · · · · · · · ·		50
		16.	OTHER	<del>                                     </del>		\$250,000	,	·		\$0 \$25
			TOTAL	\$0	\$0	\$250,000	3	0		\$0 \$25
	And the second second	4	PLANNING							\$0
	New EMS Base	8	ENGINEERING / ARCHITECT					<del> </del>		\$0 \$0
		Cost Breakdown	LAND PURCHASE CONSTRUCTION	<del></del>	\$150,000	\$150,000	<del> </del>			50 \$30
			OTHER		\$130,000		1			\$0
		8 8 8	TOTAL	\$0	\$150,000	\$150,000	1	0		\$0 \$30
	1	. The state of the	GRANT				ļ <u></u>			so.
21	New Base located in		UTILITY REVENUE				<del> </del>	<del>                                     </del>		\$0 
	the Craines	5 23 3	CAPITAL RESERVE	<del>                                     </del>	<del></del>	<del> </del>	<del>                                     </del>	1		\$0
	Creek/Woodlake Area	9	GENERAL FUND REVENUE				T			\$0
			BONDS							\$0
			UTILITY RESERVE			· · · · · · · · · · · · · · · · · · ·	<del></del>	4		\$0 \$30
			OTHER TOTAL	\$0	\$150,000 \$150,000	\$150,000 \$150,000	<del></del>	10		\$0 \$3

	PROJECT NAME	MOO	RE COUNTY 2011 - 20	21 CAPITA	L IMPRO	EMENT P	ROJECTS	(CIP) - DE	ΓAIL	
PROJECT NUMBER	PROJECT NAME	Cost Bre	akdown / Revenue Sources	FY11	FY12	FY13	FY14	FY15	FY16-21	Cost / Revenues from FY11 - FY 21
	Special Operations	[a]   e    <b>5</b>   e    e	PLANNING				<del></del>	<u> </u>	S.	)
	Truck (SOT)	ģ:	ENGINEERING / ARCHITECT						\$1	
		Cast Breakdo	LAND PURCHASE		-				50	
	<u>'</u>		CONSTRUCTION				<del></del>		\$(	
		ž i	OTHER					\$100,000		
			TOTAL	\$0	\$0	\$0	\$0	\$100,000		
		<b>"这些多样"</b>	GRANT						\$1	
22	1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	UTILITY REVENUE						\$(	
	Replacement of SOT	Ž vista v	FEES						\$	
	1	Sources	CAPITAL RESERVE						\$(	
		Rovenue So	GENERAL FUND REVENUE					\$100,000	\$1	\$100,0
	l	TACK ENGINEER	BONOS						\$(	
		1000	UTILITY RESERVE					1	\$1	
	]		OTHER						\$(	
	.]		TOTAL	\$0	\$0	\$0	\$0	\$100,000		
	Radio and Phone	(A. (A. (€ (A.	PLANNING	····			·		\$	
	System 7		ENGINEERING / ARCHITECT						Si	
	The second of th	15.k <b>%</b> .k.k	LAND PURCHASE					<del>-</del>	50	
			CONSTRUCTION					-	\$	
	•	Cost Breakdo	OTHER					· · · · · · · · · · · · · · · · · · ·	\$500,000	
		3	TOTAL	\$0	\$0	\$0	\$0	\$0		
	Complete replacement	Comme Sources	GRANT			- · · ·	<u>*</u> -	<u>,</u>	\$1	
23	of phone and		UTILITY REVENUE				<del></del>		50	
	communication	3.5	FEES	•••					50	
	system in the 911	200	CAPITAL RESERVE		•				\$0	
	center		GENERAL FUND REVENUE					<u> </u>	\$(	
	1	18 6 18	BONDS					i	\$0	
		W AND TO	UTILITY RESERVE						\$0	
	l .	CALL CONTRACTOR	OTHER						\$500,000	
		<b>三、大学的影响的</b>	TOTAL	\$0	\$0	\$0	\$0	\$0	\$500,000	\$500,0
	STATE OF THE PARTY		PLANNING	\$0	\$0	\$0	\$0	\$0	\$(	
		ĝ	ENGINEERING / ARCHITECT	\$0	\$0					
		St. Breakdo	LAND PURCHASE	\$0	\$0					
			CONSTRUCTION	\$0	\$13,483,333	\$13,733,333	\$13,333,333			
		i 🥨 👈	OTHER	\$6,175,000	\$475,000	\$175,000	\$280,000			
		Ö	TOTAL	\$6,175,000	\$13,958,333	\$13,908,333	\$13,613,333			
	PUBLIC SAFETY	1 To the confidence	GRANT	\$0	\$0					
		W. 224	UTILITY REVENUE	\$0	\$0					
	SUBTOTAL	Sources Sources	FEES	\$0	. \$0					
		3 8 8	CAPITAL RESERVE	50	\$0					
	A TACK THE WAY AS A SECOND	<b>多 数</b> 图 3	GENERAL FUND REVENUE	\$2,000,000	\$0		\$0	\$100,000	\$0	\$2,100,0
			BONDS	\$0	\$13,333,333	\$13,333,333	\$13,333,333	\$0	\$(	
			UTILITY RESERVE	\$0	\$0	\$0	\$0	\$0	\$(	
			OTHER	\$4,175,000	\$625,000	\$575,000	\$280,000	\$200,000	\$3,300,000	\$9,155,0
	WORKS TO STATE OF STREET	176006969	TOTAL	\$6,175,000	\$13,958,333	\$13,908,333	\$13,613,333	\$300,000	\$3,300,000	

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F. 66	PROJECT NAME	IVIOC	ORE COUNTY 2011 - 2	2021 CAPITA	L IMPROV	EMENT PR	OJECTS	(CIP) - DE	TAIL	
PROJECT		1	eakdown / Revenue Sources	FY15	FY12	FY13	FY14	FY16	FY16-21	Cost / Revenues fr FY11 - FY 21
	New General ( Government Bldg	A 3 \$ 4 5.	PLANNING							
	S. Government Bldg	Cost Breakdow	ENGINEERING / ARCHITECT		\$105,000				\$0	
			LAND PURCHASE CONSTRUCTION	<del></del>	40.055.55				\$0	
		8	OTHER	<del> </del>	\$3,200,000	\$3,200,000 \$360,000	\$3,200,000		\$0	\$9,600
	New general	<u> </u>	TOTAL GRANT	\$0	\$3,305,000	\$3,560,000	\$3,200,000	\$(	\$6	
24	government Center to	70 A. 16 M. 16	UTILITY REVENUE	<del>   </del> -					\$0	
	consolidate numerous		FEES	<del>                                     </del>		<del></del>			\$0	
	smaller buildings	Š -	CAPITAL RESERVE						\$0	
	currently in use	1. A. A. 18 11 11	GENERAL FUND REVENUE BONDS						\$0	
	1	<b>3</b> 0 4 3	UTILITY RESERVE	<del> </del>	\$3,305,000	\$3,560,000	\$3,200,000		\$0	\$10,065
		\$E. 次界5-56	OTHER			-			\$0	
	Second Dana Compress	and a sail	TOTAL	\$0	\$3,305,000	\$3,560,000	\$3,200,000	\$0	\$0	
	Additional Court	S. S. & V. S.	PLANNING ENGINEERING / ARCHITECT						\$0	
	White the state of	OD OS 180 OS 180	LAND PURCHASE	<del></del>	\$50,000				\$0	
			CONSTRUCTION	<del> </del>		\$350,000			\$0	
		š	OTHER			4000,000		·	\$0 \$0	\$350
	1.	2000-1800-1800-1800	GRANT	\$0	\$50,000	\$350,000	\$0	\$0		\$400
25	Renovate Lower Floor		UTILITY REVENUE	<del> </del>					\$0	
	to add new		FEES			·		<del></del> -	\$0 \$0	
	Courtrooms	z	GENERAL FUND REVENUE			\$350,000			\$0	\$350
		Andre Erinsk	BONDS	<del> </del>	\$50,000				\$0	\$50,
		ă .	UTILITY RESERVE	<del>                                     </del>	<del></del>	<del></del>			\$0	
		阿萨克 医髓	OTHER					·	\$0 \$0	
	4834467ab2457abaa44		TOTAL PLANNING	\$0	\$50,000	\$350,000	\$0	\$0	\$0	\$400,
	50ftware	wor	ENGINEERING / ARCHITECT	<del>                                     </del>					\$0	
	The state of the s	eakdo	LAND PURCHASE	<del>  -</del>		····			\$0	
		. <b></b>	CONSTRUCTION					<del></del>	\$0	
		Cost Br	OTHER TOTAL	\$1,039,000					\$0	\$1,039,
		84. 33384 68798	GRANT	\$1,039,000	\$0	\$0	\$0	\$0	\$0	\$1,039,
26	New comprehensive	40.4	UTILITY REVENUE	<del>                                     </del>		<del></del>			\$0	
	software for County Government	<b></b>	FEES CAPITAL RESERVE						\$0	
	dovernment	\$ 30 m	GENERAL FUND REVENUE	\$1,039,000					\$0	\$1,039,
			BONDS	<del>   </del>		<del></del>		<del></del>	\$0	
			UTILITY RESERVE						\$0 \$0	· · · · · ·
			OTHER TOTAL						\$0	
	Aérial Digital Photos		PLANNING	\$1,039,000	\$0	\$0	\$0	\$0	\$0	\$1,039,
		. 2	ENGINEERING / ARCHITECT	<del> </del>	<del></del> -				\$0	
		Cost Breakd	LAND PURCHASE						\$0 \$0	
	j	टिए 🚆 छिली	OTHER						\$0	
	· [	Ö	TOTAL	\$0	so	\$0	\$150,000		\$150,000	\$300,0
27	Update of aerial digital		GRANT	- ,,			\$150,000	\$0	\$150,000 \$0	\$300,0
	photography used by	影響者 系統	UTILITY REVENUE FEES						\$0	
	County Departments	<b>5</b>	CAPITAL RESERVE	<del> </del>					\$0	
	and the public	. 9	GENERAL FUND REVENUE		<del></del>	<del></del>	<del> .</del>		\$0	
		en de	BONDS				<del></del>		\$0 \$0	
	<b>第</b> 日		UTILITY RESERVE				\$150,000		\$0	
									\$150,000	

<del>.</del>	PROJECT NAME		RE COUNTY 2011 - 20	FY11	FY12	FY13	FY14	FY15	FY16-21	Cost / Revenues fro
NUMBER		Cost Brea	kdown / Revenue Sources	FIR		, ,,,				
	Sales and the sales and the sales and the sales are sa	E 2	PLANNING						\$0 \$0	
	Vehicles	d de	ENGINEERING / ARCHITECT						\$0	
	CANAL STATE OF THE		LAND PURCHASE	. <del> </del>					\$0	
	],	St Br	CONSTRUCTION	\$187,000	\$834,000	\$505,000	\$959,500	\$529,000	\$1,756,470	\$4,770
	1	မို	OTHER	\$187,000	\$834,000	\$505,000	\$959,500	\$529,000	\$1,756,470 \$0	\$4,770
	l H	35 . 3.5 %kso	GRANT				<del></del>		\$0	
28	l		UTILITY REVENUE						\$0	
20	Replacement of Fleet	2	FEES	<del></del>	<del></del>				\$0	
	Vehicles	S of	CAPITAL RESERVE	\$187,000	\$834,000	\$505,000	\$959,500	\$529,000	\$1,756,470	
	1	3 2	GENERAL FUND REVENUE	\$107,000	- 400 (11.5				\$0	
	1	<b>5</b>	BONDS UTILITY RESERVE	<del>                                     </del>				<del>-</del>	\$0 \$0	
	<u> </u>	Bevei	OTHER				\$959,500	\$529,000	\$1,756,470	
	]	4. " · · · · · · · · · · · · · · · · · ·	TOTAL	\$187,000	\$834,000	\$505,000	واسترين	\$929,000	\$1,700,750	
	THE RESERVE OF THE PROPERTY.	E	PLANNING	\$0	\$0	50	\$0 \$0	\$0	\$0	
	14-7-15 (1-16-16-16)	sakdown	ENGINEERING / ARCHITECT	\$0	\$155,000 \$0	\$0	\$0	\$0	\$(	)
	77004500	A & 👸 A. A	LAND PURCHASE	\$0 \$0	\$3,200,000	\$3,550,000	\$3,200,000	\$0	\$0	
		à	CONSTRUCTION	\$1,226,000	\$834,000	\$865,000	\$1,109,500	\$529,000	\$1,906,470	
	A STORY OF THE STO	)sog	TOTAL.	\$1,226,000	\$4,189,000	\$4,415,000	\$4,309,500	\$529,000	\$1,906,47	<del></del>
	GENERAL	<u> </u>	GRANT	\$0	\$0	\$0	\$0 \$0	\$0 \$0		
	GOVERNMENT		UTILITY REVENUE	\$0	\$0	\$0 \$0	\$0	\$0	\$	
	SUBTOTAL		FEES	\$0	\$0 \$0	\$350,000	\$0	\$0	\$	
	SUBICIAND	i	CAPITAL RESERVE	\$1,039,000	\$884,000	\$505,000	\$959,500	\$529,000	\$1,756,47	
	The second second		GENERAL FUND REVENUE	\$187,000 \$0	\$3,305,000	\$3,560,000	\$3,200,000	\$0		
			BONDS UTILITY RESERVE	\$0	\$0	\$0	. \$0	\$0	\$150,00	
		医上流 经费	OTHER	\$0	\$0	\$0	\$150,000	\$0 \$529,000	\$1,906,47	1
	ALTERNATION OF THE PROPERTY.		TOTAL	\$1,226,000	\$4,189,000	\$4,415,000	\$4,309,500	\$323,000	\$	
		5	PLANNING						\$	
	New Cell at Landfill	\$	ENGINEERING / ARCHITECT							0
	ALTERNACIONAL CONTRACTOR	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	LAND PURCHASE	\$437,000						0 \$4
			CONSTRUCTION	\$407,000						50 \$4
	· ·	CostBr	OTHER	\$437,000	\$0	\$0	\$0	\$0		50 \$4
	i	3 3	GRANT							50
	Design, Permitting and		UTILITY REVENUE			<u></u>				0
29	construction of Cell 5		FEES							02
	at the Landfill	8.00	CAPITAL RESERVE							50
		1 3 S	GENERAL FUND REVENUE BONDS							\$0] \$0]
			UTILITY RESERVE			<b>.</b>				50 \$4
	k	( <b>*</b>	OTHER	\$437,000	\$C	\$0	\$0	\$(		\$0 \$4
	Į.		TOTAL	\$437,000	\$(					\$0
	22.10% (1996) Line Line Control (1996)	ş (4 )	PLANNING	\$0	\$(	·		\$		\$0
	AND THE STREET	§ .	ENGINEERING / ARCHITECT	\$0		\$0	\$0			\$0 \$0
			LAND PURCHASE  CONSTRUCTION	\$437,000	\$	0 \$0				\$0
			OTHER	\$0	\$				1	\$0 \$
		8 8	TOTAL	\$437,000	- S			<u></u>		\$0
	PENVIRONMENT AND	100	GRANT	50			<u> </u>	\$	0	\$0
	COMMUNITY		UTILITY REVENUE	\$0			\$0	\$	<u> </u>	\$0
	# DEVELOPMENT!		FEES	\$0		0 \$0				\$0
	SUBTOTAL	<b>3</b> - 1 - <b>3</b> - 20	CAPITAL RESERVE GENERAL FUND REVENUE	\$0	\$				0	\$0
		<b>劉</b> 文 2 豊 32	BONDS	\$0		0 \$0				\$0
	THE PROPERTY OF	Reve	UTILITY RESERVE	\$0		0 \$0			0	\$0 \$
	1745-1420-1400-1400-1400-1400-1400-1400-1400	81	OTHER	\$437,000	4 <b>\$</b>	0 \$6	·	1	0	\$0 \$

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ć	Y	
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	000.000	MOO	RE COUNTY 2011 - 2	021 CAPITA	L IMPROV	EMENT PF	ROJECTS	(CIP) - DET	ΓAIL	
NUMBER	PROJECT NAME	Cosl Bre	aakdown / Revenue Sources	FY11	FY12	FY13	FY14	FY15	FY16-21	Cost / Revenues fr FY11 - FY 21
	Natural Park	to di li <b>g</b> di po	PLANNING	1					s <sub>c</sub>	
	Natura Park		ENGINEERING / ARCHITECT	<del>                                     </del>					\$0	
	AMERICAN STREET, STREE	역 학 (遺)학 (학	LAND PURCHASE	<del></del>		\$1,000,000		-		
		Breakdo	CONSTRUCTION		\$100,000	<b>\$1,000,000</b>		· · · · · · · · · · · · · · · · · · ·	\$0	
	· ·	· · · · · · · · · · · · · · · · · · ·	OTHER						\$0	
	ļ.	<b></b>	TOTAL	\$0	\$100,000	\$1,000,000	\$0	\$0		
		S. Taking Sign	GRANT			\$500,000	<u></u>		\$(	
10	Purchase land for a	Sources Sources	UTILITY REVENUE			``			\$(	
		17 7 B	FEES						\$0	
	nature park	3 6 de 19	CAPITAL RESERVE					·	\$0	
		V 24 5	GENERAL FUND REVENUE	,	\$100,000	\$500,000			\$(	
	l l		BONDS						\$(	
	i	<b>3</b>	UTILITY RESERVE						\$(	·
	•		OTHER	<u> </u>	<del>-</del> -				\$(	
		-10 <b>å</b>	TOTAL	\$0	\$100,000	\$1,000,000	\$0	\$0		
	New Library Location	94. 85. 1 <b>5</b> . 85. 35	PLANNING	1					\$(	
	New clorary cocation	A CONTRACTOR	ENGINEERING / ARCHITECT	†				i	SC	
	The same of the sa		LAND PURCHASE	1					S	
	·	<b>10</b>	CONSTRUCTION	· · · · · ·				·	\$1,000,000	
	Ĭ	List in the state of the state	OTHER	1					S	
	1	8	TOTAL	\$0	\$0	\$0	\$0	\$0		
	Move the Library	800	GRANT						S	
31	location to a future.		UTILITY REVENUE						- s(	,
		10 TO	FEES			<del></del>			\$0	
	existing, vacant	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	CAPITAL RESERVE					i	\$1,000,000	\$1,0
	building		GENERAL FUND REVENUE	· · · · · · ·					\$(	
	1		BONDS						\$(	
		一 多人公共 医波克特氏	UTILITY RESERVE						\$(	
			OTHER						\$(	
		4.2.2.300	TOTAL	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$1,0
		20、6、暖、6、2	PLANNING	\$0	02	\$0	\$0	\$0	\$(	
		Break States	ENGINEERING / ARCHITECT	\$0	\$0	\$0	\$0			
		的人的人类的多种	LAND PURCHASE	\$0	\$0	\$1,000,000	\$0			
	100000000000000000000000000000000000000			\$0	\$100,000	\$0	\$0			
	District Control of the Control of t	38 3	OTHER	\$0	\$0	\$0	\$0			
			TOTAL	\$0	\$100,000	\$1,000,000				
	CULTURAL AND		GRANT	\$0	\$0	\$500,000	\$0			
	RECREATIONALIN		UTILITY REVENUE	\$0	\$0	\$0	\$0			
	AT SUBTOTAL OF	Source	FEES	\$0	\$0	\$0	\$0			
		Source Source	CAPITAL RESERVE	\$0	\$0	\$0	\$0			
		an a	GENERAL FUND REVENUE	\$0	\$100,000	\$500,000	\$0			
	Desire Francisco	10.000 2000	BONDS	\$0	\$0	\$0	\$0			
		40.5 Miles	UTILITY RESERVE	\$0	\$0	\$0	\$0			
	HARLE TO THE ACTUAL TO A STATE OF THE	注:1、1、1、2、2、2、2、2、2、2、2、2、2、2、2、2、2、2、2、2	SI CIDER	\$0	\$0	\$0	\$0	\$0	) sı	7

	PROJECT NAME		RE COUNTY 2011 - 2					( <del>)                                     </del>	AIL	<del> </del>
NUMBER		Cost Brea	akdown / Revenue Sources	FY11	FY12	FY13	FY14	FY15	FY16-21	Cost / Revenues i FY11 - FY 21
	Additional Space for	10. av <b>.5</b> av 10.	PLANNING	<del> </del>		······································		T		
	DSS-VI	ğ	ENGINEERING / ARCHITECT	<del> </del>					\$0	
		Breakdo	LAND PURCHASE						Sci Sci	
	ļ <del>i</del>	<u>6</u>	CONSTRUCTION					\$200,000	\$(	\$20
		8	OTHER TOTAL	4					\$0	
	Renovate existing	3-33 - 3-32 - MC 2006	GRANT	\$0	\$0	\$0	\$	\$200,000		
32	space occupied by		UTILITY REVENUE	<del>                                     </del>					\$0	
	departments who will	2 - A	FEES					<del> </del>	\$1	
	move the new	S S S	CAPITAL RESERVE					\$200,000	\$1	\$2
	Government Center.	9	GENERAL FUND REVENUE						\$1	
	1	5	BONDS UTILITY RESERVE	<del> </del>			<del> </del>	<del> </del>	\$1	
	[	2.3	OTHER	<del></del>				<del> </del>	\$(	
			TOTAL	\$0	\$0	\$0	\$	\$200,000		
	Expand the Health st	14 to E 15 A	PLANNING	1 1		· · · · · · · · · · · · · · · · · · ·	· · · · · ·	\$200,000	\$1	
	. Department		ENGINEERING / ARCHITECT					L	\$1	
			LAND PURCHASE						\$(	
		88 80 90	CONSTRUCTION						\$2,000,000	
		8	OTHER	so					\$1	
		250 3 100 2 A CASA 3 2	GRANT	30	\$0	\$0	. \$	\$0		
33	Expand by	[A. S. A. S.	UTILITY REVENUE	<del>                                     </del>	-			<del></del>	\$0	
	approximately 3000 sq.		FEES	<del>-}</del>					\$(	
	ft,	1 3 4 3 4 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8	CAPITAL RESERVE						\$(	
		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	GENERAL FUND REVENUE						\$(	
			BONDS						\$2,000,000	
		Hever .	UTILITY RESERVE	-				<del> </del>	\$(	
		<b>家主,在海灣</b>	TOTAL	sol-	\$0	\$0	\$	\$0		
	Sen or Center		PLANNING	<del>                                     </del>		<u>-</u>	<u>`</u>	· · · · · · · · · · · · · · · · · · ·	Sc	
	Senior Center Services	8	ENGINEERING / ARCHITECT	1				1	30	
	PRODUCE THE TOTAL TO THE PROPERTY.	Cost Breakdo	LAND PURCHASE						\$0	
		1 8 <b>6</b> 8 8	CONSTRUCTION			\$180,000			\$0	
	1	10 W 10 W	OTHER			\$20,000			\$0	
	1	Q	TOTAL	\$0	\$0	\$200,000	\$	\$0	\$0	
34	Expansion into the	表。	UTILITY REVENUE	· <del></del>				<del> </del>	\$0	
٠.	lower level at the	数字   <b>3</b>	FEES					1	\$(	
	Senior Center	3 × 3	CAPITAL RESERVE						\$(	
	i	200 10 3 10 10 10	GENERAL FUND REVENUE	_			<u> </u>	<del> </del>	\$0	
	1	Heve.	BONDS UTILITY RESERVE	<del>- </del>	<del></del>	<del></del>	<del> </del>	<del> </del>	30	
		* * * * * * * * * * * * * * * * * * *	OTHER	1		\$200,000		<del> </del>	\$(	
	<u> </u>	16 ( ) 5 97.00000	TOTAL	\$0	\$0		\$	\$0	\$0	
	Active Section 1	24 14 <b>g</b> to 14	PLANNING	\$0	\$0			0 \$0		
	Notice of the second		ENGINEERING / ARCHITECT	\$0	\$0					
		Breakdo	LAND PURCHASE  CONSTRUCTION	\$0 \$0	\$0 \$0					
			OTHER	\$0	\$0					
	TANDER WAS A		TOTAL	\$0	\$0		S			
	HUMAN SERVICES	a (世界/等) "当时联	GRANT	\$0	. \$0	. \$0	\$	0 \$0	\$0	]
	SUBTOTAL	12 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	UTILITY REVENUE	\$0	\$0					
		<b>1</b> 技术, <b>第</b>	FEES CAPITAL RESERVE	\$0 \$0	\$0 \$0					
		1 · · · · · · · · · · · · · · · · · · ·			\$0					
	a should be a same of		GENERAL FUND REVENUE	340						
		<b>2</b>	GENERAL FUND REVENUE BONDS	\$0						
		Revenue S			\$0 \$0	\$0.		0 \$0	\$2,000,000	\$2,0

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		MOOF	RE COUNTY 2011 - 20	21 CAPITA	L IMPROV	EMENT PR	OJECTS (C	CIP) - DET	AIL	
PROJECT	PROJECT NAME	. Cost Brea	ikdown / Revenue Sources	FY11	FY12	FY13	FY14	FY15	FY18-21	Cost / Revenues from FY11 - FY 21
<del></del>	A STATE OF THE STA		PLANNING	<del></del>						
	New Middle School		ENGINEERING / ARCHITECT						\$0 \$0	
	· of professional distributions of the professional distribution o	Sreakde	LAND PURCHASE	_					\$0	
			CONSTRUCTION	\$1,426,588					\$0	\$1,426,58
		15 (15 (15 (15 (15 (15 (15 (15 (15 (15 (	OTHER TOTAL	\$1,426,58B	\$0	\$0	\$0	**	\$0	
		President Control	GRANT	\$1,420,500	***	30	. 30	\$0	\$0 \$0	
35	New middle school -		UTILITY REVENUE						\$0	
	Vass Cameron area		FEES CAPITAL RESERVE						\$0	
		6	GENERAL FUND REVENUE						\$(	
	·		BONDS	\$1,426,588			· · · · · · · · · · · · · · · · · · ·		\$(	
			UTILITY RESERVE					•	\$0	
		<b>建设工业</b>	TOTAL	\$1 470 F40	***				\$(	
	272 Now Flomantary 245	22/25/26/26/26 112/2/26	PLANNING	\$1,426,588	\$0	\$0	\$0	\$0	\$( \$(	
	New Elementary School See #0		ENGINEERING / ARCHITECT		-	-			\$(	
	- CONTROL OF THE PROPERTY OF T		LAND PURCHASE	· ·					\$(	
		Brand Res	CONSTRUCTION	\$4,666,060					\$(	
		\$	OTHER						\$(	
		850204E 4 X V 2 2 2 Y	TOTAL	\$4,666,060	\$0	\$0	\$0	\$0	\$( \$(	
36	New elementary		UTILITY REVENUE						\$(	
	school •	<b>多种公司</b>	FEES						\$(	)
	Pinehurst/West End area	<b>微数计算</b>	CAPITAL RESERVE						\$(	
	alea	<b>通客学集</b> 在 39	GENERAL FUND REVENUE BONDS	\$4,666,060					\$(	
		Bene	UTILITY RESERVE	\$4,000,000		·····			\$(	
			OTHER						\$(	
		William Commence	TOTAL	\$4,666,060	\$0	\$0	\$0	\$0	\$(	
	School Water Project		PLANNING ENGINEERING / ARCHITECT	<u> </u>					\$6	
			LAND PURCHASE			1			\$(	
		Cost Breakdow	CONSTRUCTION						\$(	
		6.48 a <b>8</b> 0.48	OTHER			40		\$0	\$(	
		O O	TOTAL GRANT	\$0	\$0	\$0	\$0	20	\$(	
37	11:	18 00 20 00 00 00 00 00 00 00 00 00 00 00	UTILITY REVENUE				·		\$(	)
	Highfalls elementary - water project		FEES						\$1	
	Indian project	a S	CAPITAL RESERVE GENERAL FUND REVENUE	<del>  </del>					\$	
		學成為一書	BONDS	+	<del></del>				\$1	
		<b>2</b>	UTILITY RESERVE	,					\$1	
			OTHER						\$1	
	Vertex 1-100-110000-1100-1-1-10000-1-1-10000-1-1-10000-1-1-10000-1-1-10000-1-1-10000-1-1-10000-1-1-10000-1-100		TOTAL	\$0	\$0	\$0	\$0	\$0	\$	
	\$\$chool Water/Sewer-		PLANNING ENGINEERING / ARCHITECT	<del>                                     </del>			- +	<del></del>	\$	
	SACTORISM NO ASSESSMENT MADE NO		LAND PURCHASE						\$	
	1	Cost Breakdow	CONSTRUCTION						\$1	
			OTHER						\$	
		20 O O O	TOTAL GRANT	\$0	\$0	\$0	\$0	\$0	\$	
38	Maatmaara damarda		UTILITY REVENUE	<del>   </del>					\$	
	Westmoore elementary		FEES						s	
	- water/sewer project	<b>第一条</b>	CAPITAL RESERVE	<del>                                     </del>					S	
	İ		GENERAL FUND REVENUE BONDS	<del> </del>					\$	
		Hevenve	UTILITY RESERVE						\$	0
		· 图 100 图 1	OTHER						\$	
		1.808689.5032 Contra	TOTAL	\$0	\$0	\$0	\$0	\$0	\$	0

	PROJECT NAME	WOOF	RE COUNTY 2011 - 2	UZI OMFITA	T TIME TO A	EINIEINI F	1000013	OH ) - DE	<u> </u>	
NUMBER	PROJECT NAME	Cost Brea	kdown / Revenue Sources	FY11	FY12	FY13	FY14	FY15	FY16-21	Cast / Revenues fra FY11 - FY 21
				T			· ·		\$0	<del> </del>
	School Addition	<b>.</b>	PLANNING ENGINEERING / ARCHITECT	<del>}</del>  -				·	\$0	
	STATE OF STREET STATE OF STREET		LAND PURCHASE						\$(	
			CONSTRUCTION	\$1,614,407					\$(	
		Eosj Breekd	TOTAL	\$1,614,407	\$0	\$0	\$0	\$0		
		120 Charles 1 1 1 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	GRANT	\$1,074,407	<del></del>				Ş	
39	W-b(-lle elementen)	3.	UTILITY REVENUE						\$1	
	Highfails elementary - addition		FEES				<del> </del>		5	
	addition		GENERAL FUND REVENUE	<del>   </del>					ş	0
			BONDS	\$1,614,407					\$	
	1		UTILITY RESERVE						\$	
		1000 1000 1000 1000 1000 1000 1000 100	OTHER	<b></b>	20	5(	\$0	\$(	\$	
			TOTAL	\$1,614,407	\$0	3,	- 30	<u>,</u>	\$	
	School Addition	水、水、黄 水、斑	PLANNING ENGINEERING / ARCHITECT	<del></del>			<del> </del>		Š	
· · · · · · · · · · · · · · · · · · ·		, k	LAND PURCHASE	·   · · · · · ·					\$	
			CONSTRUCTION	\$1,292,942					\$	
	1		OTHER				0 50	5		0 \$1,29
		ಕಿ	TOTAL	\$1,292,942	\$0	\$	0 30	***		0 4,525
			GRANT UTILITY REVENUE	<del></del>			<del> </del>		\$	
40	Robbins elementary -	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	FEES	<del> </del>	<del></del> -					0
	addition	100 E 18 18 18 18 18 18 18 18 18 18 18 18 18	CAPITAL RESERVE							0
		是一张 體育企業	GENERAL FUND REVENUE				<del> </del>	ļ		0 \$1,29
		[30] [36] [36]	BONDS	\$1,292,942			<del> </del>			:0
	1	1. 45 A 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.	UTILITY RESERVE	<del></del>						50
			TOTAL.	\$1,292,942	. \$0		0 \$0	\$		0 \$1,29
	2000 A STATE OF THE STATE OF TH	S : 5 5 :	PLANNING					<del></del>		0
	School Addition	ğ	ENGINEERING / ARCHITECT			····		<del> </del>		50
		, ka	LAND PURCHASE  CONSTRUCTION	\$1,294,072						10 \$1,29
		S S S S S S S S S S S S S S S S S S S	OTHER							10
		Š	TOTAL	\$1,294,072	\$(	1	\$1	9		io \$1,29
		7.2.53 (PAR SYST	GRANT				<del></del>	<del> </del>		50
41	Westmoore elementar		UTILITY REVENUE	<del> </del>			+	ļ		30
	- addition	1873 建基础	FEES CAPITAL RESERVE	<del></del>						10
		· 大学研究	GENERAL FUND REVENUE					<u> </u>		\$0 \$0. \$1,29
			BONDS	\$1,294,072			- <del> </del>	<del> </del>		\$0
	1		UTILITY RESERVE			ļ	<del></del>	<del> </del>		\$0
			TOTAL	\$1,294,072	Ş	0	\$0 \$	0 3		\$0 \$1,2
	Activist Secure appeals to the	6	PLANNING							\$0
	School Addition		ENGINEERING / ARCHITECT					<del> </del>		\$0 \$0
	MANY SHADOW CONTRIBUTION AND AND		LAND PURCHASE			<del></del>	<del> </del>	1		\$0
		📗	OTHER			· <del> </del>	<del></del>	1		20
		Cost Breakdown	TOTAL	\$0	ş	0	\$0 \$	0		\$0
	•		GRANT			ļ		<del> </del>		\$0 \$0
42	Sandhills Farmlife	[宋] 罗二 <b>。</b> 表系	UTILITY REVENUE			<del> </del>	- <del></del>	<del>                                   </del>		\$0
	elementary - addition		FEES CAPITAL RESERVE	<del></del>		<del> </del>		1		\$0
	Cicincinal y - addition	1 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	GENERAL FUND REVENUE	<del>-  </del>		T				\$0
	•		BONDS					ļ <u></u>		\$0 \$0
			UTILITY RESERVE			<del> </del>	<del></del>	<del></del>		\$0
	l	国民 发 遭 跨接	TOTAL		<del></del>	10	\$0	10		\$0

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5 c'	PROJECT NAME	MOORE COUNTY 2011 - 2		1 0,4117	C HAIL LION	PIAITIAI L	<b>UO1EC12</b>	(CIP) - DE	IAIL	
PROJECT	<del>-</del>		Breakdown / Revenue Sources	FY11	FY12	FY13	FY14	FY15	FY16-21	Cost / Revenues fi FY11 - FY 21
AME		56 AF 1 <b>5</b> 194 1	· PLANNING					<del></del>	L	<u> </u>
14.5	School Sewer	<b>.</b>	ENGINEERING / ARCHITECT	<del></del>					\$(	
		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	LAND PURCHASE	<del> </del>	<del></del>	· ·			\$0	
			CONSTRUCTION OTHER	\$1,227,072		<del> </del>	<del></del>	··-	. \$0	
i	!	3	TOTAL	1.007.074					\$0	
43		THE PARTY	GRANT	\$1,227,072		\$(	\$0	\$0	\$6	
" Came	eron elementary -	22.00	UTILITY REVENUE		<del></del>	<del></del>	<del> </del>	<del></del>	\$0	
s	sewer project		FEES CAPITAL RESERVE						\$0	
1		100	GENERAL FUND REVENUE	<del> </del>					- 30	
ì		AVE NO	BONDS	\$1,227,072		· · · · · · · · · · · · · · · · · · ·			\$0	
		100	UTILITY RESERVE	\$1,227,072	<del></del>		<u> </u>		\$0	
		100	OTHER .				<b></b> -	<del></del>	\$0	
@Add	litional Modular	**************************************	TOTAL	\$1,227,072	\$0	\$0	\$0	\$0	\$0 \$0	
	u Units	₹	PLANNING ENGINEERING / ARCHITECT						\$0	
100000	CONTRACTOR OF A STATE OF THE ST	2 X 3 X	LAND PURCHASE	<del></del>					\$0	
		<b>.</b>	CONSTRUCTION						\$0	
ľ		Oper	OTHER						\$0	
		200000000000000000000000000000000000000	TOYAL	\$0	\$0	\$0	\$0	\$0	\$0 \$0	
44 Brodu	Jar units - Union		UTILITY REVENUE					<del></del>	\$0	
	and North Moore	1000	FEES	<del> </del>					\$0	
1, 1,168	and Rotti Moofe		CAPITAL RESERVE	<del>  </del>					\$0	
		1 . 4125449-2	GENERAL FUND REVENUE					·	\$0	
		\$ 1	BONDS UTILITY RESERVE				_		\$0 \$0	<del></del>
ľ		100	OTHER	<del> </del>					\$0	
			TOTAL	\$0	\$0	\$0			\$0	
Addii	ions for Athletics	多表春我	PLANNING	1	7.5	30	\$0	\$0	\$0	
AVAINA		9	ENGINEERING / ARCHITECT				<del>-</del>		\$0 \$0	
ľ	1		LAND PURCHASE CONSTRUCTION						50	
	i	<u>a</u>	OTHER	\$632,400					\$0	\$63
		ပိ	TOTAL	\$632,400	\$0	\$0	\$0		\$0	
45		A STATE OF THE STA	GRANT			***	30	\$0	\$0 \$0	\$63
Athie	etics - additions		UTILITY REVENUE FEES				-		\$0	
and	improvements		CAPITAL RESERVE	<del></del>					\$0	
1		200	GENERAL FUND REVENUE	<del> </del>					\$0	
ľ	<b>!</b> -	( <b>6</b> 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	BONDS	\$632,400			<del></del> -		\$0 \$0	\$632
1			UTILITY RESERVE						\$0	\$632
			TOTAL	#630 400					\$0	
a no		<i>े हैं। 🎜 हैं।</i> के	PLANNING	\$632,400	\$0	\$0	\$0	\$0	\$0	\$632
ne ne ne	ethead Costs	Š	ENGINEERING / ARCHITECT						\$0	
	1.		LAND PURCHASE						\$0 \$0	
i			CONSTRUCTION	\$1,846,459					\$0	\$1,846
	1.		TOTAL	\$1,846,459					\$0	41,010
	l;		GRANT	\$1,040,439	\$0	\$0	\$0	\$0	\$0	\$1,846
Conti	ingency / legal /	\$ 000 000 000 000 000 000 000	UTILITY REVENUE		<del>  -</del>	<del></del>			\$0	
	contractual costs	Buong South	FEES				<del></del>		\$0 \$0	<del></del>
1	<u>[</u>	Heyerine Sou	CAPITAL RESERVE GENERAL FUND REVENUE						\$0	<del></del>
Į	13		BONDS	\$1,846,459					\$0	
ı	[']		UTILITY RESERVE	7-10-10-10-0	···		<del></del>		\$0	\$1,646
		<b>"一些人"的"</b> "	OTHER						\$0	
	<del> </del>	A STATE OF BUILDING STATE OF	TOTAL	\$1,846,459	\$0	\$0	\$0	\$0	\$0	\$1,846

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	PROJECT NAME	IVIO	ORE COUNTY 2011 - 2					· · · · · ·	· · · · · · · · · · · · · · · · · · ·	
NUMBER	PHOJECT NAME	Cost E	Breakdown / Revenue Sources	FY11	FY12	FY13	FY14	FY15	FY16-21	Cost / Revenues fro FY11 - FY 21
ž							<u>.                                    </u>			
			PLANNING				<del> </del>		\$0 \$0	
	# Modernization	renkdov	ENGINEERING / ARCHITECT	<del>- </del>		· · · · · · · · · · · · · · · · · · ·	<del> </del>		\$0	
		<b></b>	LAND PURCHASE CONSTRUCTION				\$2,300,000	\$2,300,000	\$0	\$4,600
	1	of, and <b>co</b> (p)	OTHER				44 000 000	\$2,300,000	\$0 \$0	\$4,600
	· [	S	TOTAL	\$0	\$1	\$	\$2,300,000	\$2,300,000	\$0	
			GRANT UTILITY REVENUE	<del>-    </del>					\$0	
47	Union Pines -	Sources	FEES						\$0 \$0	
	modernization		CAPITAL RESERVE			ļ	<del>                                  </del>		\$0	<del></del>
		<b>. . .</b>	GENERAL FUND REVENUE	<u> </u>			\$2,300,000	\$2,300,000	\$0	\$4,60
	1	古第5名《 <b>是</b> 中》第	BONOS UTILITY RESERVE			· · · · · · · · · · · · · · · · · · ·			\$0	
	į į	à	OTHER						\$0	
- 1	1 1		TOTAL	\$0	\$	0	\$2,300,000	\$2,300,000	\$0	34,00
	<b>对数型的数据数据数据数据数据数据数据数据数据数据数据数据数据数据数据数据数据数据数</b>		PLANNING		_ <del></del>		<del> </del>		\$0	
	Modernization 3	Cost Breakdow	ENGINEERING / ARCHITECT		_ <del>.</del> :	<del> </del>	<del>                                     </del>		\$0	
			LAND PURCHASE CONSTRUCTION				\$800,000	\$800,000	\$0	
		(a) (b) (b) (c)	OTHER					\$800,000	\$(	
			TOTAL	\$0		0	\$0,000	200,000	\$0	
		1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1	GRANT			<del> </del>			\$(	
48	North Moore -	<b>多约:3</b> 6.5	UTILITY REVENUE FEES	<del></del>					\$(	
	modernization	<b>经</b> 联系统	CAPITAL RESERVE			<u> </u>			\$(	
		Sec	GENERAL FUND REVENUE			<u> </u>	\$800,000	\$800,000	\$1	\$1,60
		Sign of the sign o	BONDS UTILITY RESERVE			<del></del>	·		- 51	
		Office &	OTHER					\$800,000	\$	
		蘇建。在至	TOTAL	\$(		0	\$0 \$800,000	\$800,000	\$	
	Modernization	y v g	PLANNING						\$	
	Modernizations	eakdow	ENGINEERING / ARCHITECT		<del></del>				\$	
		1.5	CONSTRUCTION				\$3,100,000	\$3,100,000	<u> </u>	
	1	CostiBr	OTHER				\$0 \$3,100,000	\$3,100,000	\$	
		នឹ	TOTAL	\$	<del></del>	\$0	30 43,100,000	441.4	\$	
	Ì	影響会計	GRANT UTILITY REVENUE		<del> </del>					
49	Pinecrest •	8	FEES			Ţ		<del> </del>		
	modernization	Source	CAPITAL RESERVE		<del></del>	<del></del>	<del></del>	<del></del> -		0
		1	GENERAL FUND REVENUE		· <del> </del>		\$3,100,000	\$3,100,000		
		1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1	BONDS  UTILITY RESERVE					<u> </u>		
		Reve	OTHER				\$0 \$3,100,000	\$3,100,000		0 \$6,2
		* 497	TOTAL		[0]	\$0	10 40,100,000	<del></del>		0
	New High School	§	PLANNING  ENGINEERING / ARCHITECT		<del> </del>					.0
	New High School	Cost Breakdown	LAND PURCHASE				25 202 201	\$20,000,000	\$10,000,0	0 <b>\$</b> 35.0
		ğ	CONSTRUCTION				\$5,000,000	\$20,009,000		0
		₩.	Ulnen	<del> </del>	50	\$0	\$0 \$5,000,000	\$20,000,000	\$10,000,0	
	į.	<u> 3</u>	TOTAL GRANT	·				ļ <u> </u>		10
50			UTILITY REVENUE		1			<del>   </del>		50
40	New high school	Revenue Sources	FEES		<del> </del>	<del> </del>	<del>- </del>	1		0
	7.0	one Sou	CAPITAL RESERVE GENERAL FUND REVENUE	<del> </del> -						\$0 \$35,0
		og som					\$5,000,00	0 \$20,000,000	\$10,000,0	\$0 \$35,0
			UTILITY RESERVE			<del></del>		<del> </del>		\$0
	1	<b>克州市</b>	OTHER	1	so .	sol	\$0 \$5,000,00	0 \$20,000,000	\$10,000,0	00 \$35,

5.5	PROJECT NAME		RE COUNTY 2011 - 2					1	· · · · · · · · · · · · · · · · · · ·	
NUMBER		Cost Brea	skdown / Revenue Sources	FY11	FY12	FY13	FY14	FY15 .	FY16-21	Cost / Revenues fr FY11 - FY 21
				1		1		·		
	New Middle School	열면 연구를 생각하	PLANNING ENGINEERING / ARCHITECT	<del> </del> -		<u> </u>			\$	
	ACRES AND SAN BENEVIA PROPERTY.	10 - 10 <b>(g</b> ) (30 - 10)	LAND PURCHASE	1					\$	
	] ]		CONSTRUCTION						\$18,000,00	
	l'	1 A A A B B B B B B B B B B B B B B B B	OTHER							
	<u> </u>	ે ક <b>ેં</b> કે કે	TOTAL	\$0	\$0	\$0	\$0	\$(	\$18,000,00	
51	l., .,, l		UTILITY REVENUE	<del> </del>					\$	
	New middle school -	8 482	FEES						\$	
area (II	8	CAPITAL RESERVE						\$		
			GENERAL FUND REVENUE						\$	
	1		80NDS			<del> </del>	<del></del>	<del>                                     </del>	\$18,000,00	
	!		UTILITY RESERVE OTHER	-					<del> </del>	
	1		TOTAL	\$0	\$(	\$(	\$	\$		
	New Elementary	4 1 44 1 <b>5</b> 4. 44 130	PLANNING						\$	0
	New Elementary		ENGINEERING / ARCHITECT							
		[M. A. 15] - N. A. A.	LAND PURCHASE						\$ 40,000,000	
			CONSTRUCTION			<u> </u>	<del> </del>	<del></del>	\$13,000,00	
	1		TOTAL	\$0	\$(	\$	S .	\$		
-		N	GRANT	- X	<del></del>	<u> </u>	·	1		0
52	New elementary	3.00	UTILITY REVENUE						-	
	school - area III	200	FEES			ļ	<u> </u>			<u> </u>
	30.1001 - 4.102 111	8.0	CAPITAL RESERVE			<del> </del>	<del> </del>	<del> </del>		0
	1	3	GENERAL FUND REVENUE BONDS	<u> </u>			<del> </del>	· <del> </del>	\$13,000,00	
			UTILITY RESERVE	<del> </del>		<del> </del>				0
		<b>手</b> 《佛》	OTHER					1		0
		。	TOTAL	\$0	\$	\$	0 \$	0 \$		0 \$13,00
	Wew Elementary	图 网络圆形线	PLANNING ENGINEERING / ARCHITECT			·	ļ. <del></del>	<del> </del>		
	School	Cost Breakdow	LAND PURCHASE	<del> </del>	<del> </del>	<del> </del>	<del>                                     </del>	·		0
			CONSTRUCTION		<del></del>	<del>                                     </del>	-		\$13,000,00	0 \$13,00
			OTHER							0
	1		TOTAL	\$0	s	\$	3	0 5		00 <b>\$13,</b> 00
			GRANT UTILITY REVENUE			<del>                                     </del>				30
53	New elementary		FEES	<del>-   </del>			<del>  ''</del>			50
	school - area I	5 3 3	CAPITAL RESERVE				1			10
		W. T. S. S.	GENERAL FUND REVENUE				<u> </u>	J	\$13,000.0	50 50 \$13,0
		E	BONDS	<del>                                     </del>		<del> </del>	<del> </del>			50
	1	0	UTILITY RESERVE	<del>                                     </del>	·	<del> </del>				50
		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	TOTAL	\$0	\$	0 \$	0 \$	0 9	0 \$13,000,0	00 \$13,0
	PACK STREET	7 10 <b>4</b> 3 50	PLANNING		i					50
	Elementary Addition	8	ENGINEERING / ARCHITECT							0
		Breakdo	LAND PURCHASE	·				<del>- </del>	\$4,000,0	50 54.0
		S . 💆 🔅 🕉	CONSTRUCTION	<del>- </del>		<del></del>		<del> </del>		50
		8	TOTAL .	\$0		ō <b>s</b>	0 4	50 5	0 \$4,000,0	
	1		GRANT		<u>_</u>	<u> </u>	J			50
54	Pinehurst elementary -	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	UTILITY REVENUE			ļ		1		50
	addition /	\$ 100 at	FEES	<del> </del>	ļ	<del> </del>	<del>. </del>	1		50
	modernization	8	CAPITAL RESERVE GENERAL FUND REVENUE	<del> </del>		<del> </del>	<del>                                     </del>	1		50
			BONDS	<u> </u>	T				\$4,000,0	
		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	UTILITY RESERVE			1				\$0
	i		OTHER	\$0		0 1	50 3	50.	\$4,000,0	\$0 00 \$4,

	PROJECT NAME	MOORE	COUNTY 2011 - 2	UZI CAPITA	T IMPROV	EMENI P	ROJECTS (	CIP) - DET	AIL	
PROJECT	PROJECT NAME	Cost Breakdown / Ravanue Sources		FY11	FY12	FY13	FY14	FY15	FY16-21	Cost / Revenues fr FY11 - FY 21
	School Sewel 77		INNING						\$	
	and the second second second		SINEERING / ARCHITECT						51	
	!	- <del>Z</del> A	NO PURCHASE	ļ I					\$1	
	i I	E CO	HER	<del>                                     </del>					\$2,000,00	
	l	TO TO		\$0	02	\$0	so	50	\$2,000,00	
	1	GB SERVICE CO	ANT	30			30		\$2,000,00	
55	l		LITY REVENUE	<del> </del>		-			3	
	West End elementary -	FEI TEI		<del>                                     </del>	<del></del>	·-			s	
	sewer project	g / CA	PITAL RESERVE	<u> </u>					š	
	ļ i	GE	NERAL FUND REVENUE						Š	
	[ ]	. № 2 во	NDS						\$2,000,00	
	ļ	UT	LITY RESERVE	·					\$	
	1	OT OT	HEA						\$	0
		то	TAL	\$0	\$0	\$0	\$0	\$0	\$2,000,00	\$2,000
·	10000 A 1000 A	10 - 00 대통 조선 (SS) PU	ANNING			,			5	0
	Modernization	EN EN	GINEERING / ARCHITECT			· · · · · · · · · · · · · · · · · · ·	-		\$	0
	1 4 4000 1 1000 1000 1000 1000 1000 100	LAI	ND PURCHASE							0
		6 CO	NSTRUCTION						\$2,400,00	\$2,40
		EN LAI COOR Breakdoo	HER						\$	
	ļ i	ී <u>ි</u> 10	TAL	\$0	\$0	\$(	\$0	\$0		
	1		ANT						5	
56	Remaining school	UT	ILITY REVENUE						\$	
	campuses -	FE FE							\$	
	modernization	CA	PITAL RESERVE						5	
	1	100 22 40000000	NERAL FUND REVENUE						\$	
	1		PNDS					-	\$2,400,00	
	1 .		ILITY RESERVE			·			<u> </u>	
	i	January Hill	HER		\$0	50	\$0	\$0		
			TAL	\$0						<del></del>
	AND LONG OF STREET	1 - Maria (\$1.70)	ANNING	\$0	\$0			\$0		
			IGINEERING / ARCHITECT	\$0	\$0		<del></del>	\$0		
		1 LA	ND PURCHASE	\$0	\$0	Ş¢		\$26,200,000	\$62,400,00	·
		[:: 31 <b>년</b> 31 원 <b>] 兴</b>	INSTRUCTION	\$14,000,000	\$0			\$20,200,000		<del></del>
		1	THER	\$14,000,000	\$0			\$26,200,000		
	CONTROL TENTON		HANT	\$14,000,000	\$0			\$0		
	EDUCATION PUBLIC		ILITY REVENUE	\$0	\$0			\$0		
	SCHOOLS SUBTOTAL	UT FE	ES	50	\$0			•		
		1 3 5 5 C	APITAL RESERVE	\$0	\$0	\$1	\$0	\$0		
	STATE OF ALL	og GE	NERAL FUND REVENUE	\$0	\$0		\$0	\$0	\$	
	TO BE A SECOND	GE BC	ONDS	\$14,000,000	\$0	\$1	\$11,200,000	\$26,200,000	\$62,400,00	0 \$134,86
	Charles The South Auto	1	ILITY RESERVE	\$0	\$0			\$0		
			THER	\$0	\$0			\$0		
		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	DTAL	\$14,000,000	\$0	\$	\$11,200,000	\$25,200,000	\$62,400,00	0 \$134.6

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	=

	PROJECT NAME	MOOF	RE COUNTY 2011 - 2	021 CAPITA	L IMPROV	EMENT P	ROJECTS	CIP) - DET	AIL	
NUMBER	PHOJECI NAME	Cost Breat	kdown / Revenue Sources	FY11	FY12	FY13	FY14	FY15	FY16-21	Cost / Revenues FY11 - FY 21
ä	Renovation to well	2. 2. d <b>e</b> 32 0.d.	PLANNING							A)
3	Renovation to Transportation	w Kdow	ENGINEERING / ARCHITECT	\$10,000					- <u>\$</u>	
ľ	out to end down the boat of the section of the control of the cont		LANO PURCHASE	1						
1			CONSTRUCTION	\$191,082					5	
	1	18 2	OTHER	\$26,000					<u>`</u>	
		ം വര്യം 👵	TOYAL	\$227,082	\$0	\$0	\$0	\$0	\$	
}		ASSESSED	GRANT						\$	0
57	Transportation		UTILITY REVENUE						\$	
1	Services Area	5.00	FEES							0
	Renovation DCC 1650	10 m	CAPITAL RESERVE							0
		14-24-14-1	GENERAL FUND REVENUE							0
			BONDS UTILITY RESERVE	\$201,082						0 \$2
		Desired to the second	OTHER	\$26,000				<del></del>		0
1	. 1		TOTAL	\$227,082	\$0	\$0	\$0	\$0		0 \$2
- 1	Build New Emergency.		PLANNING	\$227,002	\$0	\$0	\$0	30		
		역, 역, 🛊 , 역, (영)	ENGINEERING / ARCHITECT	\$46,575						0 5
13	Services Training &	3 3 3 0 0 0	LAND PURCHASE	\$40,070						0
- 1			CONSTRUCTION	\$356,400			<del>- ,</del>			io \$:
- 1		Çoşt Be	OTHER	\$254,595		<del></del>				0 \$
- 1				TOTAL	\$657,570	\$0	\$0	\$0	\$(	
ļ	Carananay Carylana	11 - P. A. S. 100 F.	GRANT	,,,,,,,,,	**	- '				0
58	Emergency Services	A STATE OF THE PROPERTY OF	UTILITY REVENUE	<del>                                     </del>						10
1	Training Complex, PH		FEES	† ·						0
ĺ	II SCO ID 070717701-		CAPITAL RESERVE	\$17,850					3	(D
	DCC 1649		GENERAL FUND REVENUE						\$	0
			BONDS	\$639,719						io <b>S</b> 6
- 1		10 March 2018	UTILITY RESERVE							0
l l		Bever	OTHER	\$0						0
			TOTAL	\$657,570	\$0	\$0	\$0	\$(		0 \$6
	New Physical Plant?	34 No. 1 <b>€</b> 35 133.	PLANNING							· ·
1			ENGINEERING / ARCHITECT	\$11,000						0 \$
- 1		Breakdo	LAND PURCHASE							0
		<b>6</b>	CONSTRUCTION	\$559,783						o <b>\$</b>
- 1		<b>3</b>	OTHER	\$71,217			\$0	\$(		io \$
			TOTAL	\$642,000	\$0	\$0	30	3/		50
59	Physical Plant Facility		UTILITY REVENUE	<del></del>						50
2a	SCO ID 070722601-	100	FEES							50
	DCC 1651	Sources	CAPITAL RESERVE	<del>                                     </del>						10
l	200 1001	17 12 19 19 19 19 19 19 19 19 19 19 19 19 19	GENERAL FUND REVENUE							
J		<b>一种的人类的类似的</b>	BONDS	\$642,000						\$0 \$
- 1			UTILITY RESERVE							0
- 1			OTHER							50
1		<b>学等等的</b>	TOTAL	\$642,000	\$0		\$0	. \$1	ت حسند حسند سنا	\$0 \$
	Miscellaneous **	少。统一提。在一种	PLANNING	\$1,000	\$1,000	\$1,000	\$1,000			50
		A B 🛊 💮 🗅	ENGINEERING / ARCHITECT	\$12,000	\$9,000	\$12,000	\$4,000			50
		18. 多. 19. 18. 18. 18.	LAND PURCHASE				420 111			50
,			CONSTRUCTION	\$108,640	\$75,000	\$108,640	\$35,900			so s
ļ			OTHER	\$3,360	\$5,736		\$1,112			io 5
- [		10 Q 10 10 10 10 10 10 10 10 10 10 10 10 10	TOTAL GRANT	\$125,000	\$90,736	\$125,000	\$42,012	ş		50 <b>5</b>
60	Miscellaneous R&R Projects	(4.9)	UTILITY REVENUE	1						50
<b>۳۷</b>		あるので <b>は</b> を変わせる	FEES	· <del>  · - · · ·  </del> ·						50
Į		[10] A. <b>· 遵</b> 名表示。	CAPITAL RESERVE			<del></del>				10
I			GENERAL FUND REVENUE	+ +		·		<del></del>		50
i		anua (	BONOS	\$125,000	\$90,736	\$125,000	\$42,012			io s
- !			UTILITY RESERVE	**25,000	\$30,730	4.50,000	7,2,0,12			50
I		1、中華有關等的發展	OTHER	<del>                                     </del>						50
- 1			TOTAL	\$125,000	\$90,736	\$125,000	\$42,012			\$0

π	PROJECT NAME	·	RE COUNTY 2011 - 2					<u> </u>		<del> </del> _
NUMBER		Cost Brea	kdown / Revenue Sources .	FY11	FY12	FY13	FY14	FY15	FY16-21	Cost / Revenues FY11 - FY 21
	NEW CLASSROOM :	as :₌ ai tai	PLANNING	<del>                                     </del>					T	
	BUILDING		ENGINEERING / ARCHITECT	\$100,000	\$78,485				\$0 \$0	
	Contract Con	Breakdow	LAND PURCHASE		41-11-1				\$0	
	1 (1)	38	CONSTRUCTION	\$2,913,076	\$1,000,000				\$0	<del></del>
	1	도 승규를 가능하는	OTHER	\$335,070	5200,000					
	General	8	TOTAL	\$3,348,146	\$1,278,485	\$0	\$0	· · · · · · · · · · · · · · · · · · ·	30	
	1		GRANT	\$3,346,146	\$1,278,485	**************************************	- 30	\$(	· · · · · · · · · · · · · · · · · · ·	
	Classroom							ļ	\$0	
11	Building	10000000000000000000000000000000000000	UTILITY REVENUE						\$0	<del></del>
	ID 090796401/		FEES						\$0	
	1771	Source	CAPITAL RESERVE	i_		<u> </u>			\$0	i
	1 14		GENERAL FUND REVENUE						\$0	
		· · · · · · · · · · · · · · · · · · ·	BONDS	\$3,348,146	\$1,270,485				50	\$4.
	1 6		UTILITY RESERVE					t	\$0	
	1 18		OTHER	· <del>   </del>	+	<del></del>		<del> </del>	\$0	
	] [2]		TOTAL	\$3,348,146	\$1,278,485	\$0	20	\$1		
	1			\$3,340,140	\$1,278,483	\$0	3(	3,		
	Building Replacement	0.44.4氢, 18.8%	PLANNING	<del> </del>				<b></b>	\$0	
Constitution and the second of	STANDONE DE LA COMPANSA DEL COMPANSA DEL COMPANSA DE LA COMPANSA DEL COMPANSA DE LA COMPANSA DEL COMPANSA DE LA COMPANSA DEL COMPANSA DE LA COMPANSA DEL COMPANSA DE LA COM	Cost Breakdon	ENGINEERING / ARCHITECT	\$68,000	\$12,000				\$0	
	1 [*	55 P. 3 P. 153 P.	LAND PURCHASE				····		\$0	
	<u> </u>	CONSTRUCTION	\$405,940	\$289,500		<del>.</del>	<del> </del>	\$0		
	1	그 살아 🖁 그 생각	OTHER	\$54,852	\$62,712		30	ş:	. \$0	
	1		GRANT	\$528,792	\$364,212	\$0		*	\$6	
62	į.	· · · · · · · · · · · · · · · · · · ·	UTILITY REVENUE	<del>   </del>	<del></del>				\$0	
92	Blue Hall Replacement		FEES	-			<del></del>		\$0	
	SCOID [§		CAPITAL RESERVE	<del> </del>				<del> </del>	\$0	
	1 13	and the second	GENERAL FUND REVENUE	<del> </del>				· · · · · · · · · · · · · · · · · · ·	\$0	
	1 1:	全文 建二磷酸酯	BONDS	\$352,827	\$255,975	- 1			\$0	5
	1 1/2	1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1	UTILITY RESERVE	†"·					\$0	
	1 12	<b>.</b>	OTHER	\$175,965	\$108,238			1	\$0	\$
	1 1		TOTAL	\$528,792	\$364,212	30	\$0	5(	\$10	3
	Haraintan Markan Shirtin Shirtin Shirtin	9 ki 19 ki ki	PLANNING	\$1,000	\$1,000	\$1,000	\$1,000	S	\$0	
	产品(2016年2月1日)	70 ° 5. <u>\$</u> 0 €,755	ENGINEERING / ARCHITECT	\$147,575	\$21,000	\$12,000	\$4,000	51	\$0	\$
		Breakdo.	LAND PURCHASE	\$0	\$0	\$0	\$0			
			CONSTRUCTION	\$1,621,845	\$364,500	\$108,640	\$35,900			
		7 H 3 H 3 H	OTHER	\$410,024	\$68,448	\$3,360	\$1,112			
	[1] "一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个	8 8	TOTAL	\$2,180,444	\$454,948	\$125,000	\$42,013			
	EDUCATION -	yer i dan disi	GRANT	\$0	\$0	\$0	50	\$(	\$0	
	COMMUNITY	์ เกาะสาร	UTILITY REVENUE	\$0	\$0	\$0	\$4			
	COLLEGE SUBTOTAL		PEES	\$0	\$0	\$0	\$(			
			CAPITAL RESERVE	\$17,850	\$0	\$0	\$(			
		5	GENERAL FUND REVENUE	\$0	\$0	\$0	\$(			
	146.05160 K0160 KEELA		BONDS	\$1,950,628	\$346,711	\$125,000	\$42,01			
			UTILITY RESERVE	\$0	\$0	\$0	\$(			
	To Compact Section and Compact Section (Compact Section Compact Section Compac		OTHER	\$201,965	\$108,236	\$0	\$(	5	01 \$0	5



# Supplemental and Historical Information About Moore County, North Carolina

Moore County, North Carolina, with a population of 86,754 comprises an area of approximately 705.49 square miles. There are eleven incorporated towns in Moore County-Aberdeen, Cameron, Carthage, Foxfire Village, Pinebluff, Pinehurst, Robbins, Southern Pines, Taylortown, Vass and Whispering Pines. Carthage is the County Seat. Moore County is located in the Sandhills area of the south-central portion of the state and is known for its' world class golf courses and equestrian activities.

The form of government for Moore County, which was founded in 1783, is the County Manager Administrator form of government. The five members of the Board of Commissioners are elected for staggered terms of four years. The Board of Commissioners, which acts as the County's legislative and policy making body, appoints the County Manager whose responsibility is to implement the legislative acts and policies of the Board. The County's 632 person workforce provides basic County services such as Social Services, Public Health, Sheriff, Board of Elections, Register of Deeds, Public Works, Water and Sewer Services, Parks and Recreation and many more.

From a historical perspective, archeological findings indicate that Indians of the Siouan family inhabited the area that is now Moore County formed as early as the beginning of the sixth century, until about 400 years ago. They hunted and camped throughout the area and, in places, settled in villages. A well-used Indian trail, which crosses the County, is thought to have first been beaten out by buffaloes on their annual migrations from the piedmont to the coastal marshes. This trail, which later came to be known as the Yadkin Road, played an important role in the early settlement of Moore County.

The earliest European settlers came to the region about 1739. During the ensuing years, additional settlers, largely English, Ulster Scots, and Germans moved into the area, traveling down the "Great Wagon Road" from Pennsylvania or up the Cape Fear River Valley from Wilmington. Most settled on the fertile lands of the "clay country" along the Deep River in northern Moore County. By the mid-1750's, the area was sparsely, but evenly settled.

The next twenty years saw a large influx of settlers, particularly Highland Scots, who immigrated to the colonies to escape the harsh economic and political conditions which existed in Scotland at the time. These Highlanders settled in the Sandhills of the southeast, an area bypassed by earlier settlers due to the poorness of the soil. The industrious Scots, making the best of what they had, soon established the manufacture of naval stores as a major industry of the vast forests of longleaf pines.

The American Revolution curtailed the influx of settlers to the area and set the stage for bitter conflict. The Highlanders, who had taken an oath of allegiance to the King of England before leaving Scotland, remained loyal to the British throne; settlers in the "clay county" supported independence. Although no major battles were fought in Moore County, the guerrilla warfare between the two factions was bloody. The Highlanders paid dearly for their political views after the defeat of the British, facing the scorn of their neighbors, and in some cases, confiscation of their property and exile from the State.

In 1783, shortly after the end of the American Revolution, Moore, until that time a part of Cumberland, officially became a County. The new County was named for Alfred Moore of Brunswick, a famous militia colonel in the Revolution, and later a Judge of the Supreme Court of the United States. The citizens quickly set about establishing their government. As the area recovered from the disrupting effects of the war and began to prosper, some schools were built and several industries flourished in the northern part of the County, including a gun factory in Robbins and a carriage factory in Carthage. The Sandhills area continued to lag behind.

The Civil War put an end to all progress, as every able-bodied man went to war. After the war, Moore County had a long struggle to recovery. But, in the 1870's, the Raleigh and Augusta Railroad came through the Sandhills, providing a means to ship the products of the pine forests. Little towns sprang up every ten miles or so along the line to serve as shipping points.

During the 1880's, yet another industry developed in the Sandhills. At that time, there were a number of human ailments for which the only treatment was fresh air and mineral water. The area had an abundance of both, and plenty of cheap land. Town sites were laid out up and down the rail line. Soon, people wishing to improve their health or seeking "refuge from the northern blizzard" began to flock to the resort towns. Shaw's Ridge, later incorporated as Southern Pines, became the most popular. Several years later, in 1895 Pinehurst was built; a complete resort village with an elegant inn, electricity, and a telephone system.

During the 20<sup>th</sup> century, Moore County continued to expand becoming best known for golf and equestrian activities. It is a destination point for those wishing to enjoy golf and horses, but also for those seeking the ideal place to retire.

## STATISTICAL INFORMATION

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# Statistical Information Assessed Value and Estimated Actual Value of Taxable Property Last Seven Fiscal Years (in thousands of dollars)

	 Real F	roperty	 Personal	Prop	erty		•				
Fiscal Year	esidential Property	Commercial Property	 Motor Vehicles		Jtilities/ Other	Less: x Exempt il Property	Less: atements	 tal Taxable Assessed Value	Total Direct Tax Rate	Estimated Actual Taxable Value	Assessed Value as a Percentage of Actual Value
2003	\$ 347,527	\$ 5,090,390	\$ 702,798	\$	107,391	\$ 563,952	\$ 48,880	\$ 5,635,274	\$ 0.545	\$7,151,174	78.8%
2004	306,496	7,160,863	642,670		208,635	575,359	50,543	7,692,762	0.475	7,692,762	100.0%
2005	288,282	7,512,919	678,352		138,553	747,286	48,261	7,822,559	0.475	8,351,919	93.7%
2006	286,889	7,813,395	779,662		135,636	777,751	49,858	8,187,973	0.455	8,300,000	98.7%
2007	313,506	8,079,246	754,217		144,524	726,470	54,944	8,510,079	0.455	8,510,079	100.0%
2008	310,730	11,208,853	787,060		149,868	1,203,177	48,045	11,205,289	0.445	10,830,592	103.4%
2009	328,461	11,602,205	762,112		157,388	1,320,035	43,705	11,486,426	0.479	11,228,000	102.3%

## Statistical Information Demographic and Economic Statistics Last Seven Fiscal Years

Fiscal Year	Population (1)	I	Personal ncome (2) ands of dollars)	P	Per Capita ersonal come (2)	Median Age (1)	School Enrollment (3)	Unemployment Rate (4)
2003	77,424	\$	2,498,623	\$	31,655	42.76	11,331	7.2%
2004	78,226		2,677,962		33,447	43.04	11,711	5.9%
2005	79,342		2,893,745		35,575	43.32	11,937	5.4%
2006	80,867		3,048,519		36,932	43.52	12,014	4.8%
2007	83,933		3,183,084		37,800	44.80	12,294	4.8%
2008	84,435		N/A		N/A	45	12,334	4.9%
2009	86,754		N/A		N/A	N/A	12,270	8.6%

## Statistical Information Operating Indicators by Function Last Seven Fiscal Years

	Fiscal Year								
Function	2003	2004	2005	2006	2007	2008	2009		
Planning									
Permits issued	653	607	658	664	719	677	455		
Sheriff									
Physical arrests	N/A	3,895	2,375	2,708	2,692	2,271	2,308		
Civil Papers Served	N/A	4,349	4,374	4,098	4,459	4,307	5,803		
Traffic violations	N/A	N/A	3,276	4,874	1,077	2,161	4,408		
EMS									
Number of calls answered	9,632	10,618	10,841	11,341	12,750	12,828	12,602		
Fire									
Inspections	211	438	411	521	1,189	1,251	N/A		
Sanitation									
Garbage collected (tons/day)	12,713	13,418	13,755	14,419	14,376	13,840	13,715		
Landfill collections (tons/day)	24,808	26,237	29,823	36,406	36,125	36,469	23,406		
Recyclables collected (tons/day)	2,093	2,152	2,306	1,983	1,724	1,915	1,665		
Culture and recreation	·								
Athletic activities participants	1,894	1,986	2,213	2,443	4,333	4,111	4,238		
Water	·								
New connections	675	644	478	450	343	247	644		
Water mains breaks	N/A	N/A	6	8	27	33	20		
Average daily consumption	1,807,065	1,772,759	2,027,619	2,531,935	2,335,563	2,865,531	2,003,176		
(thousands of gallons-based on meter readings)									
Wastewater				. =0	- 44	4.40	4.42		
Average daily sewage treatment (thousands of gallons)	4.58	4.96	4.74	4.79	5.11	4.43	4.43		

Sources: From the Comprehensive Annual Financial Report (CAFR) for year ended June 30, 2009



# **BUDGET ORDINANCE**

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COUNTY OF MOORE

BUDGET ORDINANCE

FY 2010/2011

(excludes Fee Schedules)

#### **BUDGET ORDINANCE**

AN ORDINANCE ADOPTING THE ANNUAL BUDGET AND FIXING THE TAX RATE FOR THE COUNTY OF MOORE FOR FISCAL YEAR 2010-2011.

WHEREAS, Article 3 of Chapter 159 of the NC General Statutes requires local governments in North Carolina to adopt ordinances establishing an annual budget, in accordance with procedures established in said article 3, and

WHEREAS, the Moore County Board of Commissioners, following a public hearing as required by law has considered the proposed annual budget for Moore County for the 2010-2011 fiscal year,

NOW, THEREFORE BE IT ORDAINED BY THE COUNTY OF MOORE BOARD OF COMMISSIONERS THAT:

Section 1. The following amounts are hereby appropriated for operating the county government for the fiscal year beginning July1, 2010 and ending June 30, 2011:

## **GENERAL FUND BUDGET SUMMARY**

### Revenues:

Property Taxes	\$53,329,260
Privilege License	\$12,000
Rental Vehicle Tax	\$42,000
Sales Tax	\$13,025,000
ABC Revenues	\$ 493,000
Interest income	\$ 130,000
Transfers In	\$3,133,595
Departmental Revenues and Fees	\$3,886,759
Child Support Enforcement	\$645,669
Social Services	\$6,922,343
Public Health	\$1,626,195
Other Grants	\$874,662
Aging	\$891,939
TOTAL REVENUES	\$85,012,422

SECTION 2. The following amounts are appropriated to the General Fund and other funds as described in sections 6 through 17 for the fiscal year beginning July 1, 2010 and ending June 30, 2011:

## **Expenditures**

General Government	
Governing Body	\$212,172
Administration	\$518,228
Human Resources	\$280,684
Finance	\$685,856
Budget	\$-0-
County Attorney	\$599,743
Tax	\$1,989,269
Board of Elections	\$438,847
Register of Deeds	\$1,297,471
TOTAL	\$6,022,270
PUBLIC SAFETY	
Sheriff	\$5,939,482
Detention Center	\$2,959,951
Day Reporting Center	\$ 100,560
Emergency Management/E-911	\$1,326,773
Youth Services	\$ 110,006
TOTAL	\$10,436,772
Environmental and Community Development	40.050.000
Solid Waste	\$2,259,232
Planning and Community Development	\$1,243,829
Geographic Information Systems	\$405,467
Cooperative Extension Service	\$ 382,433
Soil and Water Conservation Service	\$ 263,522
TOTAL	\$4,554,483

Human Services	
Child Support Enforcement	\$ 625,159
JCPC ARRA	\$ 25,000
Veterans Services	\$ 195,687
Aging/RSVP/Senior Center	\$1,617,232
Social Services	\$11,382,587
Public Health	\$ 4,793,773
TOTAL	\$18,639,438
Cultural Development	
Library	\$ 534,695
Parks and Recreation/Youth Development	\$ 690,127
TOTAL	\$1,224,822
Education	
Public School Current Expense	\$25,540,140
Public School Capital	\$711,932
Public Schools Debt Service-Principal	\$4,349,291
Public School Debt Service-Interest	\$2,538,353
Community College Current Expense	\$4,011,475
Community College Debt Service-Principal	\$944,345
Community College Debt Service-Interest	\$834,031
TOTAL	\$38,929,567
Grants/Court Facility Costs	\$1,500,161
Transfers	
Airport Enterprise Fund	\$150,493
TOTAL	\$150,493
Debt Service	\$3,554,416
TOTAL EXPENDITURES	\$85,012,422

## Section 3. AD VALOREM TAX LEVY

There is hereby levied for fiscal year 2010-2011, an ad valorem tax on all property having a situs in Moore County as listed for taxes as of January 1, 2010, at a rate of forty—six and five tenths (0.465) per \$100 dollars of assessed value of such property, pursuant to and in accordance with the Machinery Act, Chapter 105 of the NC General Statues and other applicable laws. There is hereby levied for fiscal year 2010-2011, an ad valorem tax on all property having a situs in the various Special Fire Tax Districts in Moore County as stated on Schedule A-Special Fire Tax Districts which is attached to and made a part of this ordinance.

## Section 4. LEVY OF PRIVILEDGE LICENSE AND OTHER TAXES

There is hereby levied, all County Privilege License Taxes as authorized by the NCGS, and other such taxes, as provided in the ordinances and resolutions duly adopted by the Board of Commissioners.

## Section 5. AUTHORIZED TRANSFER OF APPROPRIATIONS, CONTRACTING LIMITATION, AND OTHER MATTERS

## A. AUTHORIZED TRANSFER OF APPROPRIATIONS

- 1. The County Manager is hereby authorized to transfer appropriations between funds under the conditions listed below:
- 2. The County Manager may transfer appropriations within a Fund without limitation or without a reporting requirement.
- 3. The County Manager may transfer amounts up to and including \$100,000 between the General Fund and the Funds listed below and report the transfer in the Monthly Financial Report.

## **B. CONTRACTING LIMITATION**

- 1. Appropriations for land and new buildings included in this ordinance may be obligated only after approval of the Board of Commissioners.
- 2. The County Manager or his designee is authorized to obligate through the necessary agreements, contracts, grant agreements, purchase orders or other such documents, funds included in this budget ordinance up to and including \$50,000 for the following purposes:
  - a. Initiate grant agreements to public and non-profit agencies;
  - b. Leases of routine business equipment
  - c. Consultant, professional, and/or maintenance service agreements
  - d. Purchase of apparatus, supplies, construction, repair work, and materials where formal bids are not required by state law or county policies.
  - e. Agreements for the acceptance of State and Federal grant funds.

#### C. OTHER MATTERS

- All fees, commissions, and sums paid to or collected by any County official, officer, or agent for any service performed by said official, officer or agent in his/her official capacity shall inure to the benefit of the County and are considered County funds.
- 2. The Health Director is hereby authorized to execute necessary agreements within the Health Operational Fund up to and including \$50,000 in accordance with State law and County policies.
- 3. The Assistant Finance Officer is hereby designate as a Deputy Finance Officer for purposes of pre-audit functions pursuant to Chapter 159 of the NC General Statues.
- 4. In accordance with Article V of the North Carolina Constitution, the County Manager shall require the following prior to releasing public funds to other governmental agencies or private groups:
  - a. The activity to be funded is for a public purpose
  - b. The activity to be funded is one the County is authorized to undertake or for which the County has specific statutory authorization to fund
  - c. Through appropriate means, the County maintains some degree of control over the funds provided through this ordinance to governmental agency or private group.
- 5. The County Manager is authorized to disburse the Special Fire Tax District tax revenues up to and including the amount approved by the Board of Commissioners in this ordinance. The balance, if any, will be held by the County as a capital reserve for future equipment purchases for the Special Fire Tax Districts.

#### Section 6. ENTERPRISE FUNDS

The following funds are designated as Enterprise Funds and are to be accounted for as such:

Water Pollution Control Plant \$3,975,858

Public Utilities \$10,168,882

East Moore Water District \$1,572,250

## Section 7. INTERNAL SERVICE FUNDS

The following funds are designated as Internal Service Funds, and will be accounted for as such:

Information Technology Fund

\$1,671,403

Self Insurance Fund

\$7,126,295

Property management Fund

\$4,663,124

## Section 8. SPECIAL REVENUE FUNDS

## A. EMERGENCY MEDICAL SERVICES FUND AND ADVANCED LIFE SUPPORT TAX

There is hereby levied for FY 2011 an Emergency Medical Services tax on all property within such emergency service district, as listed for property taxes as of January 1, 2010, at a rate of two cents (\$.02) per one hundred dollars (\$100) of assessed value of such property, pursuant to and in accordance with the Machinery Act found in Chapter 105 of the North Carolina General Statutes and other applicable laws. Such tax can be used solely for the purpose of providing Emergency Medical Services.

The Emergency Medical Services Fund budget for FY 2010 is	\$4,588,871

## B. 911 TELEPHONE SYSTEM FUND

The 911 telephone System budget for FY 2010 is

\$632,354

#### C. TRANSPORTATION SERVICES

The Transportation services budget for FY 2010 is

\$1,491,652

## D. CAPITAL RESERVE FUNDS

The County maintains a Capital Reserve Fund as a multi-year Special Revenue Fund for the purpose of paying for capital project for the Public Schools, Community College, General County Projects, Water Pollution Control Plant Enterprise Fund, and the Utilities Enterprise Fund.

Total Budget	\$3,616,478

## E. SOIL & WATER CONSERVATION DISTRICT

TOTAL Budget

\$18,655

#### Section 9. COMPONENT UNIT FUNDS

The County maintains funds for The Convention and Visitors Bureau, Moore County Airport Authority, as component units and shall incorporate the budgets as adopted by the respective boards into the County Accounting records.

## Section 10. TRUST and AGENCY FUNDS

The County maintains various trust funds. Under NC General Statues, these funds do not require annual budgets. Trust and Agency Funds are identified as:

A. Special Tax District-The County accounts for the collection and distribution of property taxes on the assessed valuation of taxable property, as listed for taxes as of January 1, 2010, for special districts as listed on Schedule A, attached hereto and made a part of this ordinance. The tax rate and appropriations shown in Schedule A have been determined by the County in conjunction with the various fire department representatives, as necessary for the operation of their fire departments for FY 2010.

- B. Social Services and Sheriff Department Trust Funds-These two departments must maintain certain funds in their respective departments for daily operation. These funds do not require an annual budget. The following funds are authorized:
  - 1. Social Services-Charity Fund-accounts for funds donated to the department for specific needs.
  - 2. Social Services-Client Fund accounts for funds belonging to individuals who are unable to maintain those funds themselves.
  - 3. Sheriff's Department-Civil Fund-accounts for funds used in the legal aspects of docketing and collection of judgments.

NC General Statues require individuals who sign checks in Trust and Agency Funds to be designated Special Deputy Finance Officer for this purpose only. On a monthly basis, each Special Deputy Finance Officer listed below will provide the County Finance Officer with a copy of the reconciled bank statement and a statement of receipts and disbursements. The following individuals are hereby authorized:

Lane Carter - Sheriff
Neil Godfrey - Chief Deputy
James Furr - Sergeant
Lydia Weaver – Lieutenant

## Section 11. CAPITAL PROJECTS BUDGETS

The County uses Capital Project Budgets and has incorporated these budgets into the financial and accounting systems. Capital Project Funds are used to account for capital projects that span fiscal years and/or may take more than one fiscal year to complete. The following categories of projects are accounted for in such manner:

**CDBG Projects** 

**Airport Projects** 

School Lottery and ADM Projects

Local School and College Bond Projects

**County Building Capital** 

Senior Center Project

Social Services Facility Project

**Utilities ARRA Capital** 

Water Pollution Control Plant Expansion & Upgrade

## Section 12. TEN YEAR CAPITAL PROJECT PLAN

The County has prepared a ten year capital forecast. It is included as a part of the budget document for planning purposes only. The ten year capital plan does not authorize the expenditure of funds.

## Section 13. MOORE COUNTY PUBLIC SCHOOLS

The Moore County School Board may not adjust the County appropriation in any manner without prior approval of the Board of Commissioners.

## Section 14. SANDHILLS COMMUNITY COLLEGE

The County has provided funding to the Community College for Current Expense and Plant Fund expenditures in accordance with NCGS 115D-55. The Community College may not adjust County appropriations in any manner without the prior approval of the Board of Commissioners.

#### Section 15. DUAL SIGNATURES ON CHECKS

The County will use dual signatures on checks and drafts made on County funds in accordance with NCGS 159-25(b). The signature of the County Manager and the Finance Officer, following proof of warrant, are the authorized signatures of Moore County.

### Section 16. FINANCIAL REPORTING

The Finance Officer will prepare a monthly financial report for the County Manager and the Board of Commissioners and from time to time, other reports as required by the County Manager and/or the Board of Commissioners.

## Section 17. RESERVES FOR ENCUMBRANCES

The reserves for encumbrances at June 30, 2010 and carry over appropriations, representing prior commitments as of that date shall be reappropriated pursuant to NC general Statue 159-13 to the departments within the various funds, under which expenditures may be made during fiscal year 2010-2011 as the previous commitments are satisfied.

### Section 18. FEE SCHEDULE

The Annual Fee Schedule which is attached to this ordinance, sets all fees authorized to be charged by the County for County goods, services or other functions provided by County personnel, equipment, including consultation and other such activities is hereby approved.

## Section 19. INVALID OR UNCONSTITUTIONAL PORTIONS OF THIS ORDINANACE

Should any section, paragraph, sentence, clause or phrase of this ordinance be declared unconstitutional or invalid for any reason, the remainder of said ordinance shall not be affected thereby.

#### Section 20. EFFECTIVE DATE

That this ordinance shall be in full force and effect on July 1, 2010.

Adopted this 7th day of June, 2010:

SEAL SEAL

Tim Lea, Chairman

**Moore County Board of Commissioners**